

EUROPEAN NEWS

Peter Bruce, recently in Leipzig, reports on an industry with an eye for technology

East German machine tools: Challenge to the West

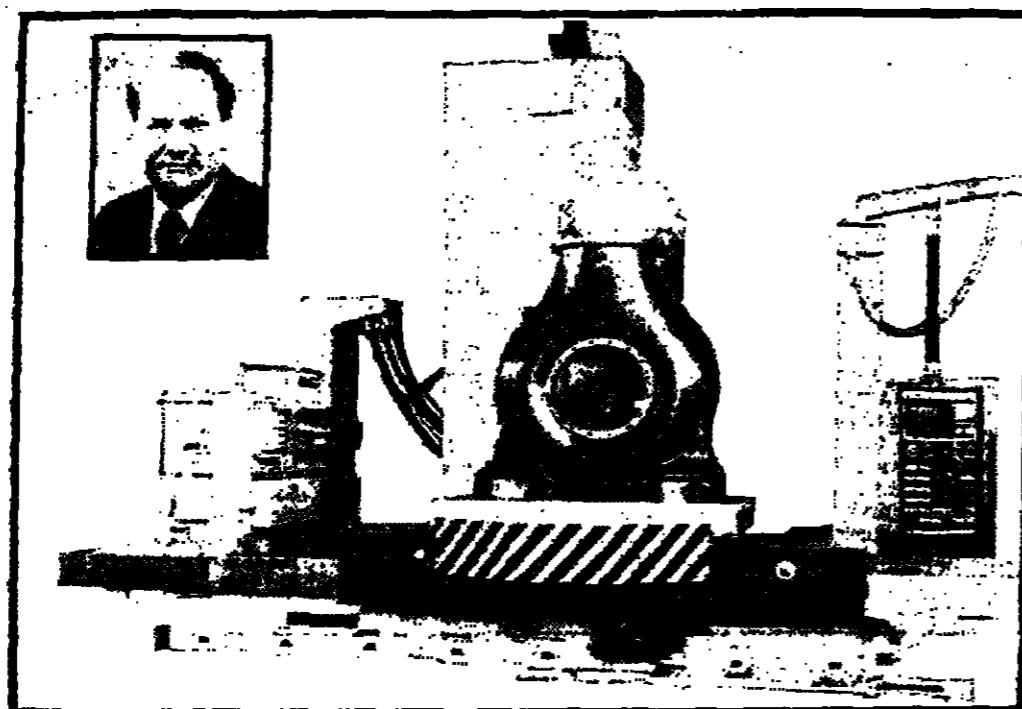
FEW PEOPLE in Eastern Europe are watching for signs of an economic recovery in the West more closely than Dr Jost Prescher, salesman-in-chief for East Germany's machine tool industry. Dr Prescher, director general of WMW Export Import, the industry's trading arm, remains cautious however.

"The UK market seems to be picking up," he says, "but we will see." Like his Western competitors, Dr Prescher has seen signs of recovery, measured by the level of sales inquiries, come and go without a machine being sold. The East Germans burned their fingers in the UK last year, especially in the UK where an estimated £1.4m worth of stock was hardly moved.

Unlikely Western machine tool manufacturers, WMW feels it can afford to be a little more sanguine about prospects for an upturn in Western Europe. The East German machine tool industry has a virtually insatiable market in the Soviet Union.

"Demand from the USSR is endless," says Dr Prescher. "It is our fastest growing and technically most interesting market." In the past 10 years, the East Germans claim to have retooled completely the Soviet electric motor industry and WMW has recently signed a \$190m contract with Moscow—one of the biggest machine tool orders ever.

It is almost impossible to calculate how profitable this trade is. Dr Prescher admits that barter arrangements are involved in a "remarkably high" percentage of sales. This probably means that almost all sales within Comecon involve compensation agreements. Barter



Dr Jost Prescher and one of his company's products

trade also extends elsewhere, including the sale recently of around 1,000 milling machines to Iran.

Despite the imposition of rigid production strategies on the East German industry by the Socialist authorities, the country has proved a natural centre for the production of sophisticated products for Comecon. The industry shares, with its West German counterpart, a tradition for export and for building specially tailored machines.

Currently, some 75 per cent of production is exported, with

nearly half the exports going to the Soviet Union and about 20 per cent to the West. As recently as 1977, exports accounted for more than 90 per cent of output. As a measure of industry's preoccupation with custom built machines (unlike the mass production of the Japanese), Dr Prescher claims to make less than 20 per cent of his exports to the West from

Germany. Its exports in 1979, worth some \$680m, were worth only a little less than those of France and Britain combined. By 1981 exports had risen to \$882m. The industry employs more than 70,000 people in 42 plants, centred chiefly around Karl Marx Stadt and grouped into four broadly specialist "kombinats" (combines).

Despite the Soviet market, which made up for losses in the West by increasing its intake of East German machine tools by nearly 20 per cent last year, Western markets are crucial to WMW.

With the development of computer controlled flexible manufacturing systems (FMS), East German engineers privately admit they badly need a showcase for their technology in the West.

They have the technology, and claim, like a number of Western manufacturers, to have been first with FMS—having built a system for their own use in 1970. That particular system, according to Western observers, is not particularly efficient or flexible, but then neither were any of the early Western attempts.

But this early development does show a freedom to innovate without needing a return on investment which could spell trouble for Western manufacturers enthusing about FMS, who tend to see only the Japanese over their shoulders.

Largely because East German machine tool manufacturers have had to keep up with demand for increasing sophistication from Moscow, they are now in a position to pose a serious challenge to Western manufacturers who are beginning to design and sell automated systems.

The key to their good position is an informal partnership with Asea, the Swedish robot builder. Asea and WMW have already built one FMS in East Germany and are looking for other opportunities.

WMW has quoted for three FMS systems in the UK, including one for a nationalised company, and salesmen say they have had inquiries about others. Although partnerships like the one between WMW and Asea are not uncommon in the West, observers believe the Swedish group's robot and systems expertise places the East

Germans with the leaders in FMS. Although almost all interest in machine tools today is being generated by FMS, the systems are expensive and still regarded by industry in the West with some reserve. For the moment, the single "stand alone" machine tools by far the bulk of any manufacturer's output

WMW salesmen and engineers acknowledge that their products are at best on a par with EEC competitors on price, but much more expensive than the Japanese in the important computer-controlled machining centre and lathe markets.

Their difficulty until now has been the enormous cost of adapting Western electronic controls to the machines they sell in the West. In the past five years the Machine Tools Ministry has spent an undisclosed sum perhaps as much as \$2m on developing their own computer controls, but these have been met with scepticism by Western buyers. For this reason, nearly all the machines sold in the West are still being fitted with Western control systems, chiefly Siemens.

With the control system accounting on average for half the cost of a complete computer numerically controlled (CNC) machine tool, the result has been to maintain WMW prices in the West at roughly 20 per cent higher than the East Germans believe they need to be.

WMW salesmen feel, however, that 1983 may present a new opportunity to establish their own control systems in Western markets. They claim, and a number of Western machine tool experts agree, that a new family of East German CNC controls broadly matches any competition.

Consumer optimism grows in EEC

By Larry Klinger in Brussels

CONSUMERS IN the European Community are becoming increasingly "less pessimistic" about the economic outlook, according to a European Commission report published yesterday.

Households surveyed in January reported improved personal finances compared with three months ago and indicated the greatest optimism in nearly four years that inflation was being brought under control. Moreover, they expected no further serious deterioration in the trend in unemployment.

However, the Commission's overall "consumer confidence index" remained unchanged, reflecting a deterioration in prospects for the purchase of large durable goods.

The report follows this week's Commission survey of wider economic trends which indicated a considerable upsurge in optimism among EEC industries about the prospects for economic recovery.

Consumer opinion varied considerably by country. Views on economic prospects improved substantially in West Germany, France, Italy, Denmark, Ireland and the Netherlands, but they deteriorated noticeably in Britain and Belgium.

The Commission noted, however, that, although the UK went against the EEC trend, British consumers were still, in balance, "less pessimistic".

Signs of recovery seen in Belgium

The Belgian Economics Ministry has reported signs that the economy may be entering the early phase of a recovery. AP-DJ reports from Brussels. In its latest monthly bulletin, the Ministry said a moderate improvement in industrial production can be expected this year.

Investments might also pick up slightly, buoyed by government incentives and an upsurge in Belgian exports.

Businessmen are expecting a slight economic upturn in the first quarter, the report said, and the stabilisation of unemployment recently points in the same direction.

Italian public employees strike

By John Philips in Rome

SOME 300,000 Italian public employees held a day-long strike yesterday in pursuit of a new labour contract that was delayed by the long wrangling before the historic agreement on wage indexation signed in January.

More than 800 Austrian lorries were held up at the Brenner Pass and other frontier posts in northern Italy as customs officials joined the dispute. Tourism was also disrupted severely.

Government ministries, libraries and museums throughout Italy were closed by the strike, called jointly by the three main union federations—the Communist-dominated CISL, the Christian Democrat-linked Cisl, and the Socialist-backed Uil.

The pay contracts expired in December 1982, but the national employers' federation declined to renew them until the problem of the semi-public system of wage indexation was resolved.

The search for new two-year contracts is seen as the first major test of just how far the indexation accord will guarantee industrial peace.

So far, the unions have only risked limited industrial action, such as a one-day strike by more than 1m metalworkers last month.

Although trade unionist still use the militant language that grew out of the agitation of the 1970s, all-out strikes of the kind found in other countries in Europe almost never occur and many Italian employers say workers make up lost time with extra effort.

In other related disputes, negotiations for a contract for so-called "parastatal" employees working in semi-public sectors or Government-controlled agencies broke down early yesterday morning.

The new contracts have to be reached within the terms of the semi-public agreement which amounted to a declaration of intent by the Government, unions and employees to try to bring down inflation to 10 per cent this year from 16 per cent in 1982.

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Polish authorities told they must replace force with persuasion

By CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities will have to use persuasion and argument, rather than their present repressive methods, to combat the underground movement once martial law is lifted completely. This is the view of Col Stanislaw Kwiatkowski, head of the Government's new public opinion research centre.

Writing in *Trybuna Ludu*, the Communist Party newspaper, Col Kwiatkowski points out that the present "opposition is basic-

ally intellectual and it is on this field that it should be faced." He implies that the authorities are unprepared for this kind of confrontation, in which the party hardliners—"the ideological gendarmerie" as the colonel calls them—will be of little use.

Effort should be concentrated on winning the support of the population, to isolate the opposition rather than eliminate it, he suggests.

Col Kwiatkowski says that while the police and courts will continue to serve a purpose, "force will not resolve much." Prison sentences, he implies, only serve to create martyrs.

These moderate views are noteworthy, coming as they do before a meeting later this month of the party central committee which will be devoted to the "liberal" wing in the party.

• A senior Polish planning official has reiterated the Government's interest in achieving

ing convertibility for the zloty, the country's currency.

"The road to convertibility is long and difficult but the first steps have been taken," Mr Stanislaw Dlugosz, a deputy head of the Planning Commission, told the *Zycie Warszawy* newspaper.

Hungary had advanced furthest in the Socialist bloc towards convertibility, he said.

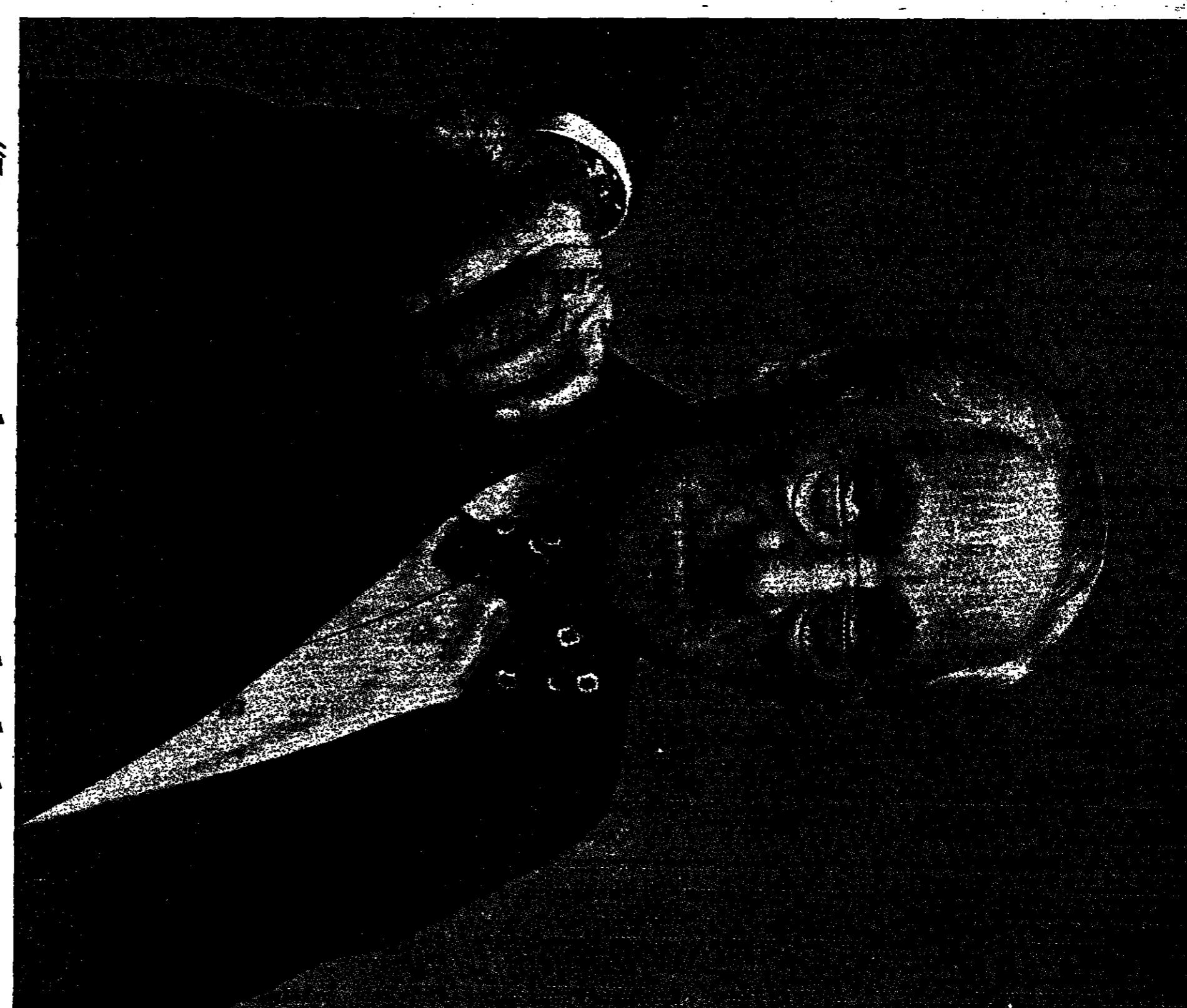
Normally, they would have to apply for funds to a Planning Commission steering committee. The bulk of import finance is allocated in this way.

TYCOM HAS CREATED A DESK TOP COMPUTER WHICH IS FUTURE-PROOF AND, BY DOING SO, HAS SHOWN THE COMPUTER INDUSTRY A WAY OUT OF A BIND THAT WAS LOOKING SUSPICIOUSLY LIKE PLANNED OBSOLESCENCE.

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WE WILL LOOK VERY SILLY IF EVENTS PROVE OUR RIVALS RIGHT. YOU SEE, IT'S NOT A SLICE OF THE PIE WE'RE AFTER.

Italian public employer strike

By John Phillips
OME 300,000 employees held a new labour strike yesterday, delayed by the first wage increase in January.

More than 800,000 were held in Bremner Pass and ports in northern ports. Four thousand were also

Government ministers and members of the Communist party were closed to the main unions. The Communists joined the Christian Left.

The Government, which includes four Communist ministers, will ask the National Assembly on Monday to enable it to rush through some of its new austerity measures by decree law rather than go through the traditional and far longer parliamentary process.

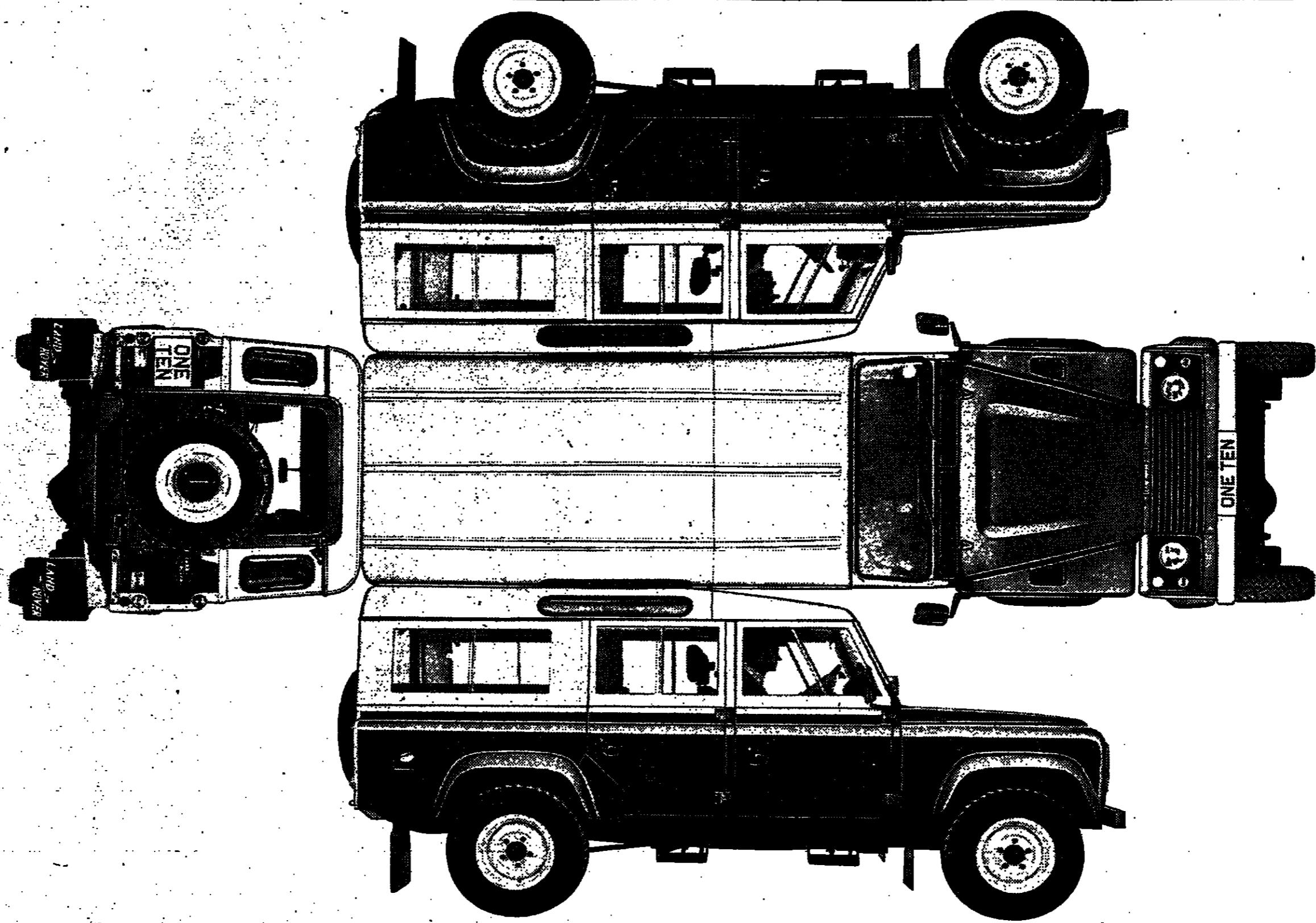
The prime minister, M. Pierre Mauroy, has suggested he may consider certain changes to accommodate some of the misgivings of the far Left and the labour unions, but he has little room to manoeuvre. He would find no commitment to lift the restrictions soon.

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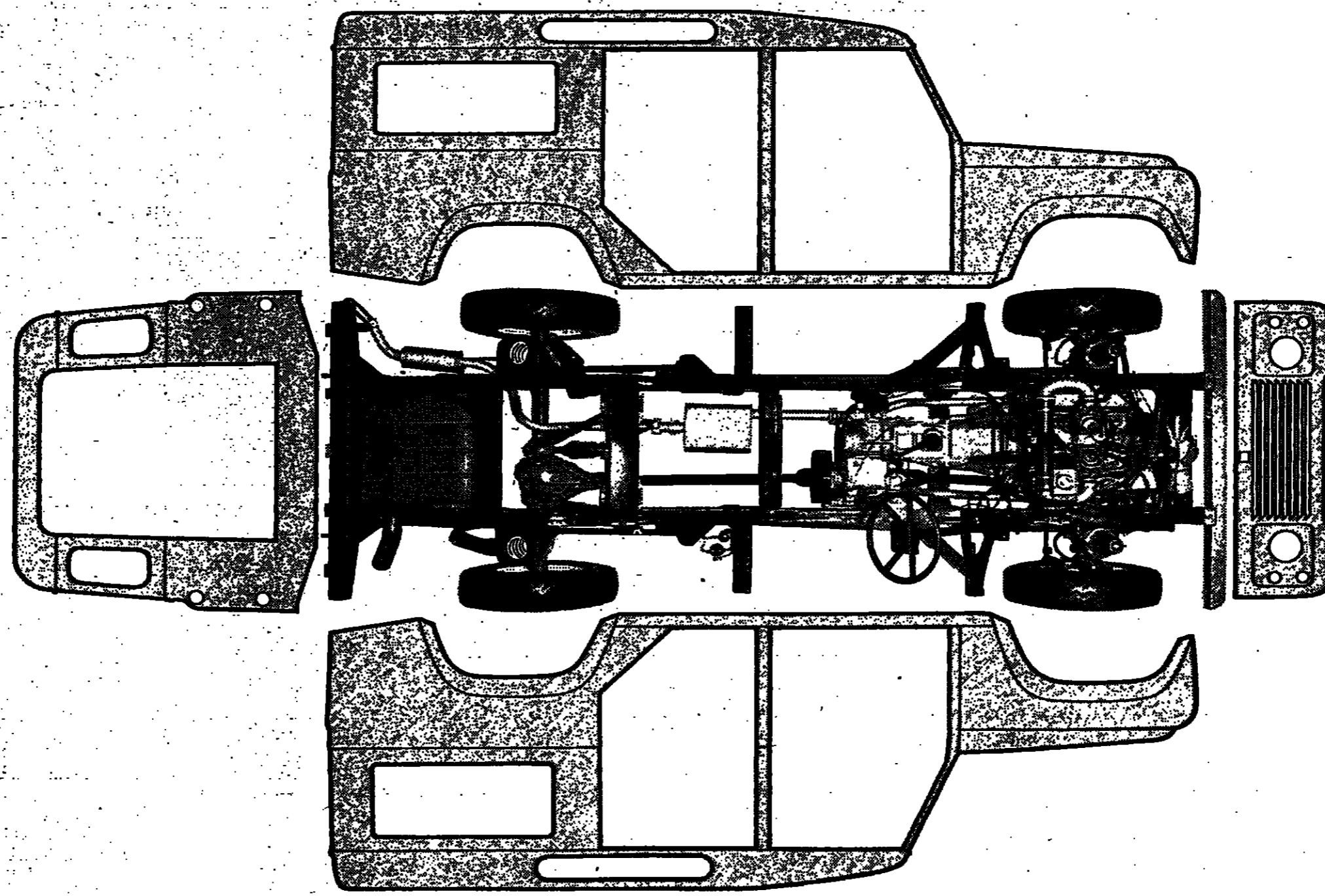
The two-year contract is the first major test of the industrial guarantee introduced

So far, the unions have asked limited measures such as a one-day more than in months

BUILT LIKE A LAND ROVER OUTSIDE.



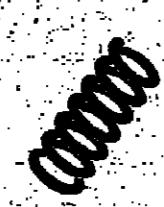
HANDLES LIKE A RANGE ROVER INSIDE.



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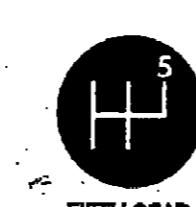
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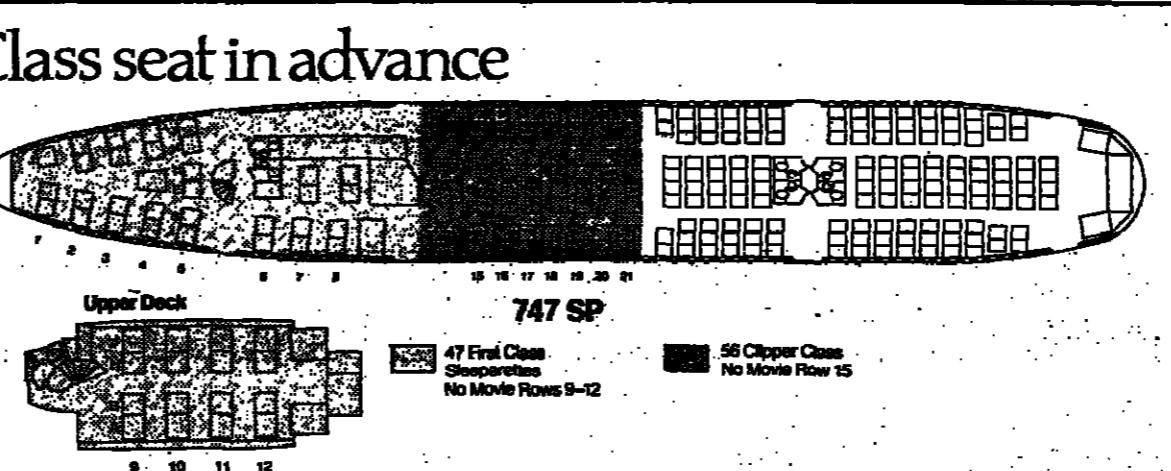
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WORLD TRADE NEWS

BL begins negotiations on Rover car plant for India

BY JOHN ELLIOTT, RECENTLY IN NEW DELHI

NEGOTIATIONS have started between BL and Standard Motors of Madras for production of Rover saloons in India.

Standard produced Triumph Herald till the late 1970s. It still has a licence to make about 3,400 cars a year, but at present is only producing a derivative of BL's old Standard Atlas light commercial vehicle in pick-up and van forms.

The plan is to assemble perhaps 3,000 Rover saloons a year which BL would deliver in knocked-down form from the UK. The engine would be a BL-designed 2.5 litre diesel already used by Standard in its Atlas vans.

Despite the company's name, there is no financial link between Standard and BL whose Indian manufacturing activities are based on Ashok Leyland, also of Madras. Ashok makes heavy trucks and buses.

Mr Karthik Narayanan, chairman of Standard and a former president of the Indian motor manufacturers' trade associa-

tion, is now trying to assemble a financial package for the Rover project before seeking Government approval.

The Government's current policy is to concentrate on small car production. Japan is to produce an 800cc range of passenger, light, saloon, a Government-owned company, in Delhi. A three-glass 800cc car is also being produced in Bangalore under licence from Reliant of the UK.

At present, most cars on Indian roads are derived from Morris Oxford and Fiat 1200s of the 1950s. The Oxford, called the Ambassador and manufactured by Hindustan Motors of Calcutta, is being updated with a Vauxhall Victor body from the UK and an Isuzu engine from Japan.

The Fiat, made by Premier Automobiles of Bombay, is to be given a Seat 124 body and, possibly, a new European or Japanese engine. Premier, owned by the Walchand Group, has been the subject of take-over rumours with two diversi-

Common policy sought by engineers

By Christian Tyler,
World Trade Editor

COMPETITION from foreign companies in British engineering companies' home and traditional export markets has prompted their national federation to try to work out for the first time a common policy towards trade protection and industrial subsidies.

The Engineering Employers' Federation has drawn some preliminary conclusions about what its line should be from a private seminar attended by more than 70 member companies.

It suggests the industry should campaign for maximum freedom of trade and competition, but at the same time insists the UK Government match official support to its overseas rivals.

The EEF also believes there could be potential sales for the Rapier air defence system, for the Vickers tank and for marine and aircraft engines.

MANUFACTURERS TILT OVER NEW PRODUCT

Boeing set to pre-empt Airbus plans

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BOEING, the U.S. jet airliner builder, is prepared to move immediately to counter any formal decision by Airbus Industrie, the European jet airliner consortium, to launch a new 150-seater project, the A-320.

Mr J. F. Sutter, executive vice-president of the Boeing Commercial Airplane Company, made it clear this week that his company was continuing its detailed research and development studies into a wide range of new airliner types, including possible new 150-seater designs of its own, called the "7 Dash 7."

Spending over \$10m a year on that venture alone.

Airbus Industrie is still trying to put together its plans for the A-320 150-seater, with discussions between prospective French, British, West German, Canadian, Dutch and Japanese manufacturing partners, while continuing development of its existing products, the 280-seat A-300 and 200-plus seat A-310.

It is holding talks with airlines on the project and it hopes that by the time of the Paris Air Show, in late May and early June, it will be in a position to say more about the formal launching of such a venture.

Boeing, however, views the Airbus Industrie's efforts calmly.

Boeing does not see any significant 150-seater aircraft emerging until about 1989. Its view is that if Airbus succeeds it could beat Airbus with earlier deliveries of a new derivative

of its existing twin-engined 737, that would adequately meet the airlines' immediate needs for any 150-seater, at a much lower cost.

This would be called the 737-400, which would feature a modified wing, a stretched fuselage, and the Franco-U.S. CFM-56 Dash 3 engine, and be

data because of new noise laws that come into effect in the UK on January 1, 1986, and progressively thereafter throughout Western Europe.

Any A-320 becoming available in 1988-89 would be too late to meet BA's immediate needs, whereas the 737-300 is already in service, ideally for those needs, and could eventually also be replaced by the improved 737-400 when it became available.

Boeing believes its hold on the short-range twin-engined jet market remains strong.

It regards its most formidable competitor in this market as McDonnell Douglas, whose own DC-9 Super 80 has captured significant orders in recent months.

Boeing is showing considerable interest in the proposed joint international development of a new aero-engine for short-range jets by Rolls-Royce, Pratt & Whitney, three Japanese aerospace companies and Fiat of Italy, and MTU of West Germany.

Mr Sutter said this week that so far, no one had told Boeing what the price of such an engine would be, and there were no details of it.

But it appeared to be a genuine effort by the engine makers to meet the future need for an engine which needs up to 20 new short-haul jets before the end of 1985, to enable it to replace existing ageing Trident and One-Eleven jets which will be rendered obsolete by that

in time.

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Sharp increase in EEC imports hits Britain's textile industry

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

A LARGE rise in imports from the EEC last year contributed substantially to a record US deficit of \$1.5bn in its trade in textiles and garments.

This was a 23 per cent jump over 1981 and the way in which imports of yarn, fabric, carpets and certain types of knitwear from the community had risen so strongly was "particularly worrying" according to the British Textile Confederation.

This rise had occurred despite a 4 per cent fall in consumption of textile products.

The effect of the rising trend of imports from the EEC is exacerbated by the disappointing performance there of our exports in recent years," the BTC said yesterday in Textile and Clothing Imports in 1982, its annual review of the import trade.

"The UK is not unusual in having a high volume of imports

from other Community countries, but it is unusual in the low share of their markets taken by its exports."

The report goes out of its way, though, to distance itself from the criticisms made by Far Eastern suppliers that it is the rise in imports from high-cost European suppliers which is solely to blame for Britain's problems.

While admitting the rise it claims that "the majority of products where the EEC is a major supplier differ from those most subject to low-cost competition. Where the two overlap, EEC imports are mostly of finished cloth."

Total imports rose 1 per cent by volume last year, these being strong growth from Mediterranean countries such as Portugal, Turkey, Malta, Cyprus and Tunisia, as well as the lone group of countries in 1982, British Textile Confederation, £25 to non-members,

was from the U.S. and the low-cost producers.

Hopes in the textile trade

that there might have been some recovery towards the end of the year have been dashed by statistics which show a particularly adverse trend in the last quarter of the year, imports being up 2 per cent and exports down 11 per cent, both by volume.

The BTC lays much of the blame for the disappointing performance at the door of an overvalued exchange rate, at least until the sharp fall in the value of sterling in November and further de-stocking.

The result has been a further strengthening of imports in the UK. By comparison with 1979, when they accounted for 53 per cent of total consumption of textiles, they had risen to 64 per cent last year.

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Hopes in the textile trade

Chinese boost for Poland

By Christopher Bobinski
in Warsaw

POLAND'S hard-pressed consumers are to benefit from China's policy of stepping up trade with Eastern Europe.

A recent additional trade protocol to last January's agreement for this year means trade turnover in 1983 denominated in Swiss francs, will be worth SwFr 580m (£115m), double last year's SwFr 264m turnover.

The additional protocol includes provision for Chinese trade credits worth around SwFr 94m, a boost to Poles desperate for fresh credits to ease the economic situation.

Under the agreement involve mainly consumer goods such as rice, meat, tea, clothing and rubber goods.

Christopher Bobinski is a

correspondent for the Financial Times.

He is based in Warsaw, Poland.

AMERICAN NEWS

Concern over U.S. Central America role

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

CONCERN IS mounting rapidly, both inside and outside the Reagan Administration, over covert U.S. involvement in Central America, which is fast becoming a major political issue in Washington.

The State Department was yesterday reported to have raised questions with the White House at the highest levels last week about the legality of U.S. backing for right-wing rebels fighting the Sandinista Government of Nicaragua from bases in Honduras - in a war that was hitherto relatively obscure to most Americans, but which has

now become the centre of a blaze of publicity in the U.S. media.

Under an amendment to an appropriations bill passed by Congress last December, the Administration is barred from taking any action for the purpose of overthrowing the Government of Nicaragua.

A number of senators have recently protested even more vigorously that the law is in danger of being broken.

Official U.S. policy is to block supplies from Nicaragua to the left-wing guerrillas fighting the U.S.-backed Government of El Salvador

and attack the "Cuban infrastructure" in Nicaragua, as well as generally harass the Government. The right-wing guerrillas, however, now claim to control significant areas of Nicaragua territory and to be able to engage the Nicaraguan army in battalion strength.

Their effort began to gather strength in early 1982, about the same time that the Reagan Administration approved \$10m in covert aid for their operations. While they represent a number of different factions, a fair amount of their hardcore fighters are former members

of the feared National Guard of the late Nicaraguan dictator Anastasio Somoza, overthrown in 1979.

The suspicion among Latin American analysts in Washington is that the Administration is hoping that the guerrillas will make sufficient gains against the left-wing government to produce a mirror image of the situation in El Salvador, where left-wing guerrillas are fighting a right-wing Government. That, it is felt, might produce the basis for a more widely negotiated political solution that would get the El Salvador Government off the hook.

The Nicaraguan guerrillas are beginning to become aware that they are being used by Washington, and now want an expression of open US support. They fear that covert support may easily be quietly withdrawn once Washington feels that its purpose has been achieved.

The concern in some circles in Washington is that, given the guerrillas' growing strength, it will become increasingly difficult to maintain the fiction that they are not fighting to overthrow the Government, which they avowedly are.

Salvador guerrilla leader assassinated in Managua

BY TIM COONE IN MANAGUA

A PROMINENT LEADER of the Salvadoran opposition and guerrilla movement the FDR-FMLN, known as Comandante Anna-Maria, was assassinated in the Nicaraguan capital in the early hours of Wednesday morning.

Her real name was Melida Anaya Montes, a 38-year-old teacher, who in 1980 became the second-in-command of one of the main guerrilla organisations of the FMLN, the Popular Liberation Forces (FPL). She had been a key figure in one of the main teachers' unions in El Sal-

vador for 17 years, but because of her political activity and the increasing repression in El Salvador went underground in 1978.

She made frequent trips abroad, organising political work overseas and representing the FDR-FMLN in various political forums, and kept a high public profile outside El Salvador.

She was apparently visiting Nicaragua in connection with this political work when she was killed. Nicaragua's Interior Ministry has stated that as yet the identity of her assailants is not

known but they are making efforts to track them down.

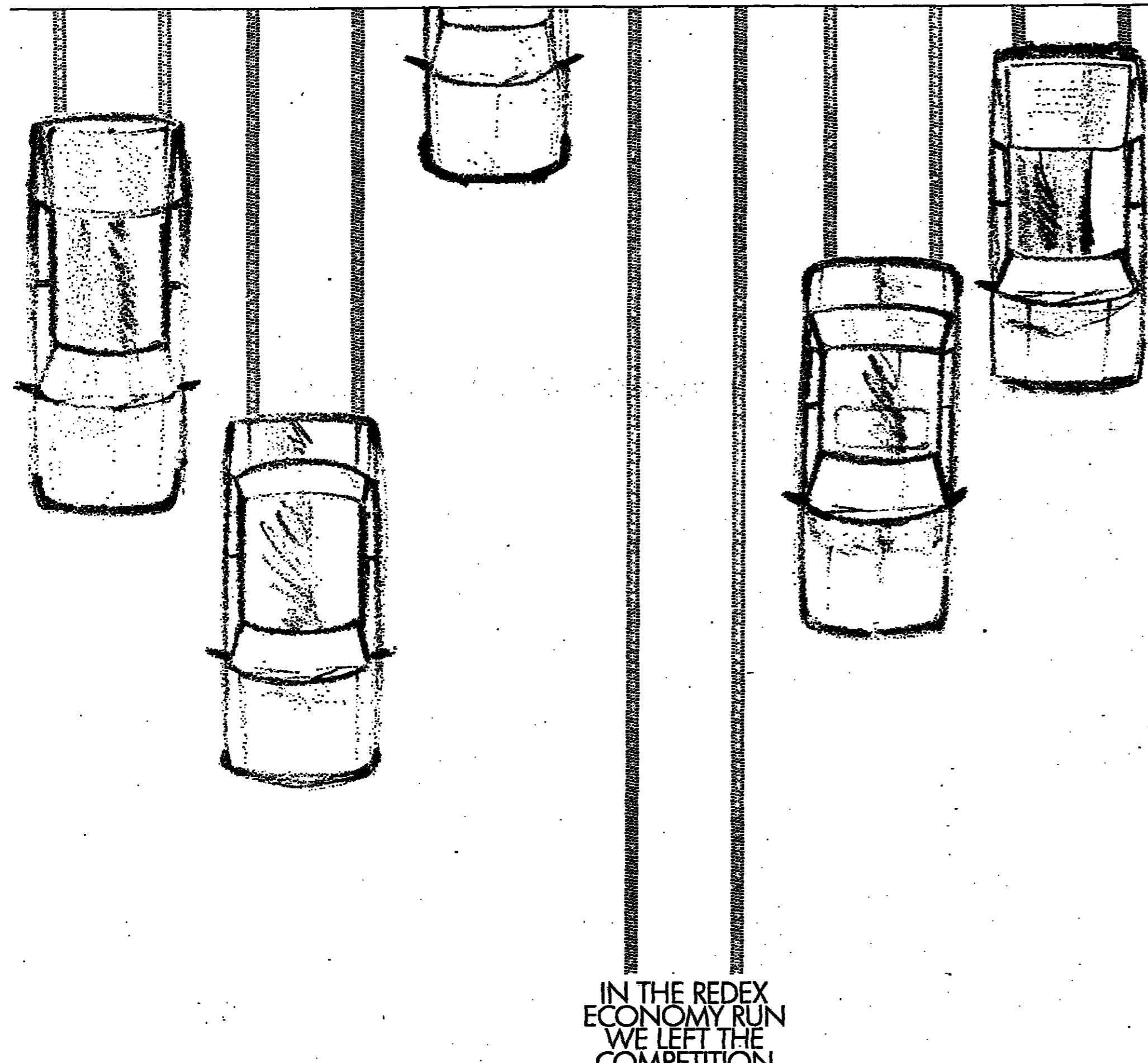
The FMLN, in a statement published in one of Nicaragua's daily papers yesterday, claims that fresh conditions must be met if the U.S. is to provide El Salvador with \$60m in emergency military aid, Reuter reports from Washington.

Mr Clarence Long, a Maryland Democrat and chairman of the House Foreign Operations Appropriations Subcommittee, said he told Mr Shultz that a high-ranking negotiator should be named to bring about peace talks between El Salvador's Govern-

ment and the guerrillas which are fighting it.

El Salvador should also declare an amnesty for all political prisoners, he said. "Right now, if we put this (approval of the \$60m) before the subcommittee without any of these things being met, I think without any question it would lose," Mr Long told reporters.

He added that Mr Shultz had promised to consider the new conditions. The Administration has said that El Salvador needs about \$30m worth of ammunition and the gradual elimination of subsidies on basic foods.



IN THE REDEX ECONOMY RUN WE LEFT THE COMPETITION MILES BEHIND.

It was no surprise that one of the winners in the 1983 Redex economy run was the Vauxhall Cavalier SRi.

After completing the three day, 1000 mile event, the 1.8 litre Cavalier driven by Stuart Bladon, was first in its class (1750 cc upwards).

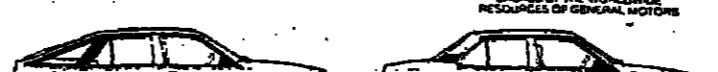
At 46.777 mpg its fuel injected 115hp engine actually gave greater economy than some cars competing in the smaller engine class.

CLASS 1. 1750CC AND OVER

FIRST 6 PLACES	MPG
Cavalier SRi 1.8 litre	46.777
Honda Prelude	45.870
Audi 100 CC	45.814
Ford Sierra 2.0 GL	41.075
Ford Sierra 2.0 GL	40.466
BMW 320i	39.140

No matter which of the 18 models in the Cavalier range you choose, you can be sure of power, economy and value.

To find out more, visit your friendly Vauxhall-Opel dealer. You'll find him in Yellow Pages.



VAUXHALL CAVALIER.
BETTER BY DESIGN.

(01) 2000 56 MPH: 49.5 (57); CONSTANT 75 MPH: 37.1 (7.6).

DOT FUEL FIGURES FOR CAVALIER SRi 5-SPEED MANUAL: MPG = (LITRES/100KM); SIMULATED URBAN DRIVING: 27.9

Peru's opposition demands about face

By DOROTHY GILLESPIE in Lima

PERU'S APRA party - the country's main opposition group - has presented President Belaunde with a 52-page document demanding a turn-round in the Government's economic policy. The main points under attack are the handling of trade, the foreign debt, fiscal spending and soaring inflation.

A 0.2 per cent rise in March has taken inflation over the past 12 months to a record 90.9 per cent and is threatening to move into three figures by the end of the year.

Government officials say the main reason for this year's jump in the cost of living, which took inflation to 27.5 per cent in the first three months, is the sharp rise in food prices following floods and avalanches in the countryside.

The opposition blames soaring inflation on the crawling peg, which has devastated the sol against the dollar by just over 25 per cent since the beginning of the year, as well as monthly increases in the price of petrol, petroleum by-products, electricity and the gradual elimination of subsidies on basic foods.

Uruguay asks banks for loan approval to meet IMF date

By PETER MONTAGNON, EUROMARKETS CORRESPONDENT

URUGUAY'S 75 creditor banks have been asked to approve a \$350m rescheduling and new loan package in time to allow the International Monetary Fund (IMF) to endorse the country's economic programme before the end of the month.

Under the IMF programme, Uruguay stands to receive a \$110m standby credit for two years in return for policies designed to cut its public sector borrowing requirement and reduce its current account balance of payments deficit.

Target figures contained in the programme are a reduction of the payments deficit to \$340m this year and \$260m in 1984 from \$590m in 1982.

The central government borrowing requirement is to be cut to two per cent of gross domestic product (GDP) this year and 1.4 per cent in 1984 from nine per cent in 1982. Uruguayan Central Bank officials said yesterday.

If Uruguay can meet the targets for its balance of payments, it will be able to avoid additional borrowing from international banks before 1985. Economic growth is expected to be restored to between 1

and 2 per cent this year after a fall in real output of 8 per cent last year.

Uruguay's creditor banks are now considering the terms of the proposed rescheduling package which has been agreed with an advisory group of leading creditors chaired by Citibank and including Lloyds Bank International of the UK.

The package provides for:

• Refinancing over six years, with two years' grace before repayments begin, of 90 per cent of the \$780m in public sector debt falling due this year and next.

• A fresh loan of \$240m over six years at the same margins as the rescheduling.

• The rolling over of short-term public sector debt amounting to \$120m for one year starting in July.

Uruguay's total public sector debt is estimated at about \$2.7bn. Its net reserves had fallen to \$260m at the end of last year and could drop slightly again during 1983.

New hope of lower U.S. interest rates

By ANATOLE KALETSKY in WASHINGTON

MR MARTIN FELDSTEIN, chairman of the Council of Economic Advisors, has denied that the Federal Reserve Board has tightened U.S. monetary policy. The recent jump in short-term interest rates had, he said, been due to end-of-quarter technical factors and short-term interest rates could fall soon towards their earlier levels.

Financial markets have been uneasy and confused for the past three weeks as the key interest rate on federal funds has soared above 9 per cent in response to a combination of end-quarter "window dressing" by banks and uncertainty about whether the Federal Reserve Board is tightening monetary policy.

Mr Feldstein said in a briefing on Wednesday that the markets' fears of a monetary tightening were unfounded and were based on "a lot of false signals and over-interpretation of official statements" about the need for slower growth in the money supply. Although concern about rapid money growth was understandable, the recent increase in monetary aggregates had been "essentially a shift of funds, as a result of deregulation and not really a

change in the rate of growth in the money supply," he said.

We have all said that the monetary aggregates have to grow more slowly in the months ahead," Mr Feldstein said, referring to himself, Mr Paul Volcker, the chairman of the Federal Reserve Board, and Mr Donald Regan, the Treasury Secretary.

But this does not represent a monetary tightening - just the end of the shift of funds, which will occur gradually in the next few months.

Mr Feldstein also maintained that the U.S. economic recovery is now well under way and that recent statistics on employment and working hours have been very "encouraging" after some "mixed" indicators for February. He predicted that industrial production figures for March, due out next week, will show another increase.

All the remaining uncertainties about sluggish retail sales, low investment and a trade deficit "somewhere in excess of \$80bn" were due ultimately to the impact of high federal budget deficits on long-term interest rates, according to Mr Feldstein.

World Bank steps up non-project loans

By DAVID BUCHAN in LONDON

THE WORLD BANK is stepping up its structural adjustment programme as a contribution to easing the Third World debt crisis. It is negotiating loan conditions with several countries, including Peru, Costa Rica, Yugoslavia, Ghana and Togo, a senior World Bank adviser said yesterday.

The World Bank started this form of non-project aid in 1980. It is designed to give general aid to countries willing to undertake "structural" policy reforms. So far 13 countries have received such loans.

At a press conference in London, Mr Stanley Please, the bank's adviser on structural assistance, disclosed that its board had recently decided that structural aid loans could exceed 10 per cent of total

lending - it was 9.5 per cent in 1981 and could amount to more than 30 per cent of lending to any one country.

Mr Please noted, however, that increased structural aid would have to come from within the bank's existing resources. Its commercial rate lending was limited by its capital ceiling, and concessionary lending for the International Development Association (IDA).

Mr A. W. Clausen, the World Bank president, is due in London next week as part of his effort to persuade western governments to put pressure on the U.S. to make good its large, but unfulfilled, commitments to IDA, the World Bank's soft loan affiliate.

BASE LENDING RATES

A.B.N. Bank	10.4%	Gulness Mahon	10.4%
AI Barakat International	10.4%	Hamburg Bank	10.4%
Allied Irish Bank	10.4%	Heritable & Gen. Trust	10.4%
Amro Bank	10.4%	Bill Samuel	10.4%
Henry Ansbacher	10.4%	C. Hoare & Co.	10.4%
Arbuthnot Latham	10.4%	Hongkong & Shanghai	10.4%
Armco Trust Ltd.	10.4%	Kingston Trust Ltd.	12.5%
Associates Cap. Corp.	11.5%	Lloyd's Bank	11.5%
Banco de Bilbao	10.4%	Knowsley & Co. Ltd.	11.5%
Banco Hispanoam. EM	10.4%	Lloyds Bank	10.4%
BCI	10.4%	Mallinbank Limited	10.4%
Bank of Ireland	10.4%	Edward Mansions & Co. Ltd.	10.4%
Bank Leumi (UK) plc	10.4%	Midland Bank	10.4%
Bank of Cyprus	10.4%	Morgan Grenfell	10.4%
Bank Street Sec. Ltd.	10.4%	National Westminster	10.4%
Banque Belge Ltd.	10.4%	North G. Gen. & Co.	10.4%
Banque du Rhone	11.5%	S. Refco & Co.	10.4%
Barclays Bank	10.4%	Royal Trust Co. Canada	10.4%
Benedict's Trust Ltd.	11.5%	Roxburghe Guarantee	11.5%
Bermuda Holdings Ltd.	10.4%	Slavenburg's Bank	10.4%
Brit. Bank of Mid. East	10.4%	Standard Chartered	10.4%
Brown Shipley	10.4%	Trade Dev. Bank	10.4%
Canada Perini's Trust	10.4%	Trustee Savings Bank	10.4%
Castle Court Trust Ltd.	10.4%	TCB	10.4%
Cayzer Ltd.	10.4%	United Bank of Kuwait	10.4%
Cedar Holdings	11.5%	Warpac Banking Corp.	10.4%
Charterhouse Japiet	10.4%	Whiteway Laidlow	11.5%
Chigartons	10.4%	Williams & Glynn's	10.4%
Cithbank Savings	11.5%	Winstrot Secs. Ltd.	10.4%
Clydesdale Bank	10.4%	Yorkshire Bank	10.4%
C. E. Coates	11.5%	Members of the Accepting Houses Committee	10.4%
Comm. Bk. of N. East	10.4%	7-day deposits 7.5%: 1-month 7.75%; Short-term £8,000/12-months 10.1%	10.4%
Consolidated Credits	10.4%	7-day deposits 7.5%: 1-month 7.75%; Short-term £8,000/12-months 10.1%	10.4%
Co-operative Bank	10.4%	Call deposits £1,000 and over 7.5%; £10,000 and over 8.5%	10.4%
The Cyprus Popular Bk	10.4%	Call deposits £1,000 and over 7.5%; £10,000 and over 8.5%	10.4%
Dickens Lawrie	10.4%	21-day deposits over £1,000 9.5%	10.4%
D.T. Trust Ltd.	10.4%	Demand deposits 7.5%.	10.4%
First Nat. Fin. Corp.	10.4%	Mortgage loans rates	10.4%
First Nat. Secs. Ltd.	10.4%		
Robert Fraser	10.4%</td		

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Thorn in videodisc study with Philips

By Jason Crisp

A MAJOR shake-up in the European videodisc industry may be under way. Thorn EMI, one of the leading supporters of the Japanese VHD videodisc system, is considering supplying programming material for the rival Philips Laservision system.

The two companies have begun preliminary discussions about co-operation in videodiscs. Philips would almost certainly be keen to have access to Thorn EMI's extensive programme list. This has been predicted while there is a possibility that Thorn EMI will launch a rival videodisc system.

Thorn EMI confirmed yesterday that the discussions were taking place. No decision will be taken until it sees how well the VHD videodisc sells in Japan when it is launched there by JVC later this month.

The worldwide launch of the VHD videodisc system has been repeatedly postponed because of technical problems and fears that there would be very little demand. Thorn EMI had built a costly disc pressing plant in Swindon has written off the investment and postponed the launch indefinitely.

The videodisc has a much higher quality picture than the videocassette recorder (VCR) but cannot be used to record programmes. There are three rival incompatible systems. The cheapest and least sophisticated developed by RCA in Seletlevision, which is available in the U.S.

The most sophisticated is Philips' Laservision which is available in Japan, the U.S. and parts of Europe. The other major backer of Laservision is Pioneer, the Japanese company. Most Japanese companies back the third system, VHD.

If the VHD videodisc does well in Japan it is unlikely Thorn EMI would offer Philips any titles. Philips is believed to be particularly interested in some of Thorn EMI's "interactive" programmes it had prepared for the VHD launch before it was finally shelved. The interactive discs are used for educational and informative purposes where the programme jumps to different stages depending on the answer given by the viewer.

At present there are only about 200 titles available on Laservision; although this is expected to rise to 300-400 next year. The amount of available programming material is an important factor in sales of videodiscs. At present sales of videodiscs are very low and only expected to grow slowly. Interactive discs, which are expensive to make, are seen as a particular attraction for videodisc as it is a facility which cannot be offered on a VCR.

Pressure for public sector strike curbs

By John Lloyd, Labour Editor

EMPLOYERS' organisations have reached a broad consensus on their proposals for industrial relations legislation - an agreement which seems likely to push the Government towards early action on strikes in essential services and on reform of union democracy.

In their response to the Government's discussion paper on trade union reform submitted this week, both the Confederation of British Industry (CBI) and the smaller Institute of Directors argue for a curb - though not a ban - on strikes in the essential services. Both call for an end to union immunities from legal action where the union does not exhaust agreed disputes procedure.

The CBI is also likely to adopt a proposal, long advocated by the Engineering Employers Federation, for allowing employers to lay off workers without pay when it is no longer possible to provide work for them because of a dispute in an essential service, or in the business concerned.

This proposal has been approved by the CBI's employment policy

Vauxhall on course to offer 'enormous' car component deals

By John Griffiths

VAUXHALL, General Motors' UK vehicle subsidiary, says it now matches its West German sister company Opel on quality and costs. The 1982 results out at the end of this month will show an operating profit and it is on course for a net profit in the current year.

On the company's current production record, and given a further major change in the sterling-D-Mark relationship, the company "will offer enormous opportunities to the UK components industry next year," says Fountain, Vauxhall's director of public affairs, claimed yesterday.

At the same time, Opel executives said that use of UK materials and components at its own plants is increasing: some 180,000 steering units for right-hand drive Cavaliers and Astras currently built in European Continental plants - nearly half of UK Cavalier sales are imports - are being resourced from its own plants to a UK manufacturer, Cam Gears of Clevedon.

Other contracts with UK companies include the supply of 800 tons

of British steel a month for Cavalier and Astra pressings.

UK content of Cavaliers built in Britain has risen to nearly 60 per cent, when labour and other overheads are included, and the level

will rise further this year, according to Vauxhall.

Next month, it is inviting 1,100

companies in the Luton area to its

plant to discuss component re-

sourcing possibilities, with a similar

exercise to be undertaken at Elles-

mere Port Cheshire where Astras

and Chevettes are made - in June.

The proportion of Cavalier sales

taken by imports will fall from late

summer when the Cavalier produc-

tion plant at Luton is placed on

double-shift working.

At about the same time, Luton

will also start building an estate

version of the Cavalier. Initially,

this will be for the UK only. If the

model is successful, it is expected

that Luton will be the sole source of

supply for sales on the European

Continent as well.

If this comes about, Vauxhall

would become an exporter of cars

for the first time in several years.

Ford strikers call off month-long stoppage

By Ivo Dawnay, Labour Staff

WORKERS at Ford's Halewood plant on Merseyside returned to work last night after voting by a margin of nine to one to end the month-long strike over the dismissal of an assembly-line worker for alleged vandalism.

However, there were strong warnings from shop stewards that strike action would resume if the management now attempted to seize the opportunity to push through plans for substantial changes in working practices.

The company said last night that no such moves would be made until the timetable for discussions had been completed. This would take at least eight days.

Workers at Halewood's body plant, laid off during the recent dispute, have already voted to strike if the new proposals are arbitrarily imposed. There is little doubt that the 4,000 assembly workers at the plant would follow suit.

The return to work comes after both sides agreed to ask the Advisory, Conciliation and Arbitration Service to set up a three-man inquiry to investigate the dismissal of Mr Paul Kelly, who is alleged to have damaged an 83p bracket in a car. Mr Kelly will remain dismissed but on full pay while the inquiry is held.

The dispute has cost the produc-

tion of 18,000 Ford Escorts valued at £90m in retail prices.

Mr Bill Maguire, the assembly plant convenor, said yesterday that the peace formula amounted to the terms offered to management by the unions when the dispute began.

• British Steel warned last night that the four-day-old strike by 8,000 workers in South Yorkshire may lead to further job losses on top of the 1,700 already planned for its Special Steels Division.

All steelmaking in the division's

seven plants in Sheffield and Roth-

ham, and in stainless steel and

railway and ring roll works, has

been halted in the first major revolt

against the corporation's six-year

redundancy programme.

Three thousand members of the

Iron and Steel Trades Confedera-

tion (ISTC) at Scunthorpe, in

Humbershire, staged a 24-hour un-

official strike yesterday in support

of the South Yorkshire workers.

Mr John Pennington, managing

director of RSC's Special Steels Di-

vision, said: "If the strike continues

we will find it difficult to sustain

the reduced shift levels envisaged

in the survival plan, and the pros-

pect could again be one of short-

time working and further job loss."

The division had worked hard to

recover market share since the 1980

pay strike, he said.

why the recovery of 1981 evaporated.

Demand for machine tools has declined dramatically in the present recession. Orders in Britain last year were 65 per cent below the 1979 level. In the U.S. net new orders have fallen by 84 per cent since the first quarter of 1979.

Herbert, under Mr Lynch and Mr Wright, has been under capitalised. Although their holding company, Tooling Investments, is private, it is believed to have bought the business from the Herbert liquidators for just £2m, with considerable support from Barclays Bank. Later, Industrial and Commercial Finance Corporation (ICFC) put in £2m in loan stock and preference shares.

Mr Mark Homan, one of the Price Waterhouse receivers, said that even its loan capital and overdrafts now amount to £10m and total debts to £17m. Turnover is running at about £2m per year and the group is making very small pre-interest profits.

It is difficult to understand how the directors and their financial bankers allowed the company to get into this stretched state. The machine tool business is notoriously cyclical and most producers are very wary about taking on excessive borrowings.

Despite its early success in the UK, the company recognised that it would have to develop export mar-

ketts in order to generate sufficient volume to survive.

In 1981-82, Herbert made about 230 lathes. By contrast, the leading Japanese producers make about 3,000 units a year. Mr Lynch reckoned Herbert could compete with a volume of something over 400 a year. The depressed UK market was producing about 200 sales, and he decided the best chance of getting a big increase in volume in a hurry was to attack the U.S. market.

The speed and extent of the turnaround was astonishing. A 1979-80 loss of £5m was transformed into a profit of £3.1m in the year to July 31, 1981. A new range of computer-controlled lathes was put into production in January, 1981 and within a year it was the UK market leader with a 20 per cent share.

Herbert's initial success under its new owners was a great morale booster for the UK machine tool industry as a whole. The company was once the largest producer in Europe and is still the best known British name.

The world looks at Alfred Herbert as the British machine tool industry," says Mr Leslie Harries, chairman of Warner & Swasey Turning Machines, the UK subsidiary of a U.S. competitor.

This fame, together with the company's strong position in the UK market, suggests that the Herbert name and product line will somehow survive, but the big question is

whether the group will be able to make very small pre-interest profits.

The group slipped back into a £1m loss last year, of which £700,000 was for redundancy costs.

But, knowing that the recession had already lasted for more than two years, the directors probably hoped for an early recovery and did not cut as quickly or as deeply as they should have.

IS BURNING UP AND DOWN THE MOTORWAY BURNING UP OUR ENERGY?



Even without accidents or hold-ups, motorway driving is a tiring and frustrating business. You daren't stop concentrating.

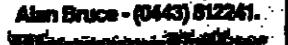
Admittedly, a long drive might allow you time to collect your thoughts. But then try writing them down. And if you stop for a quick bite, you just lengthen the time of your journey.

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THE DEPARTMENT of Trade, the ultimate regulatory authority of the UK business community, yesterday appointed inspectors to investigate and report on the affairs of Greenbank Trust, the investment trust. The investigation is being made under a section of the 1948 Companies Act that allows the Department to inquire into any circumstances which suggest that there might have been irregularities in a company, or a lack of disclosure of information.

THE PROPERTY MARKET BY MICHAEL CASSELL

Continuing saga of South Bank blight

IPC MAGAZINES has failed in its bid to find a tenant for its London headquarters on the south bank of the Thames at King's Reach and will not be moving back across the river.

The failure to locate any takers for the 248,000 sq ft building, together with one or two other events revealed this week, starkly underlines the plight of the south bank property market which currently radiates all the charisma (and none of the cash) of a funeral parlour on a turnover rent.

Its future always seemingly the subject of incessant, infuriating and inconclusive debate, the present weakness of London property markets has served only to create new confusions and uncertainties over prospects for the waterside wedge of land which weaves its way west from Pickle Herring Street past Lambeth Palace.

At a Press conference called this week to announce the GLC's acquisition of the Courage bottling plant site close to Southwark Bridge, George Nicholson, vice-chairman of the council's planning committee, laid the blame for the south bank fiasco firmly at the feet of

Mr Nicholson, who loves estate agents and developers as much as they love him, said the private sector was responsible for the blight which had infected the Thames' south bank. They had, he charged, pursued endless and unwanted office schemes at the expense of the local community and winning permission for projects which they could no longer

finance.

Scant mention was made of planning regimes which sometimes appear to have changed direction more often than the Thames' tide itself or, a determination to insist on schemes whose undoubted social benefits are invariably equalled by their financial naivety.

There is also the little question of rates and in this respect Southwark has no challengers.

Figures released by agents Don and Wright show that Southwark office rates now stand at £16.25 a sq ft, the highest of any inner London borough. When combined with average rents of £11 a sq ft, Southwark office overheads rank third behind the City and Westminster and in the last year alone have risen by nearly 18 per cent.

Victim

But whoever wins the propaganda war, both sides should at least admit that the ultimate victim is the south bank itself. The string of empty sites and derelict buildings from which able backstop to what has become an unpleasant political battleground.

Mr Nicholson is certainly correct in suggesting that there is now a substantial oversupply of office space in London (the debate on the true extent of that surplus could fill this column until the day Cain Street is tapped out) and however the south bank shapes up in the longer-term, tenants for the space which already exists certainly seem to be a rare

commodity.

For over a year, IPC has been attempting to recruit someone to take over its 95-year lease, on which the initial, concessionary rent of £6 a sq ft is now the subject of a disputed rent review. With the help of Debenham, Tewson and Chin-nocks, three or four serious candidates came forward but all backed off.

IPC has decided there is no point in going on but says it might now try to find tenants for some of the surplus, individual floors, each offering up to 8,000 sq ft of office accommodation.

Just across the road from IPC stands Dorset House, purchased and refurbished by Canadian Dutch Properties, the Wereld-haven-Camp International joint venture. The 89,000 sq ft building, previously home for part of the IPC empire and owned by MECAP, has been waiting for an occupier since last summer.

The building has been modernised well but although a deal at about £12.50 a sq ft was recently very close to signing, it is now available again. A new letting campaign by Debenham, Tewson and Jones Lang Wootton is about to get underway and the asking rent will be £900,000, about half a

sq ft.

The result of the Courage bottling plant sale is itself indicative of the south bank's problems. The brewing group, together with Savills, set out with their sights set on raising over £6m for the 7½ acre chunk of land close to Southwark Bridge.

The land came with planning permission for 106,000 sq ft of offices, though that expires in August. In the event, several "interested parties" came forward but most were only prepared to buy with planning consents for their particular proposals.

Consents

In this part of the world, such consents do not come easily, so how appropriate that the two relevant planning authorities — Southwark is to help the GLC in developing premises on the site — should turn out to be involved in the purchase. At a sale price of £24m, the GLC is well pleased and can ponder over how effective its development policy was in frightening off competition from other potential purchasers.

At least one major office scheme has finally won through, however, and the building concerned already exists. It is the Sea Containers complex on the southern end of Blackfriars Bridge, originally built as a hotel but left in the wake of the developers' departure as a largely empty shell until M. Heseltine last year gave the go-ahead for conversion to offices.

Project managers APC International have just had a competition to find the best answer to the huge conversion project and contractor will be appointed in the summer. The 220m scheme should be complete by the autumn of 1985 and — apart from the back

block already largely occupied by Sea Containers — will provide around 300,000 sq ft of new office space.

Success in finding tenants for a building with an unbeatable outlook but a dodgy address could work wonders for the local market and have a direct bearing on the success of the string of other major schemes following in the pipeline. Failure could leave Mr Nicholson's public sector solution (given the money) the only feasible alternative.

HILLIER PARKER signals the "end of an era" in a review of shopping developments, noting that while 22 comprehensive schemes of 150,000 sq ft gross and over opened last year, total floor-space of 2.375m sq ft was the lowest for any year since 1968.

The average size of scheme, 122,000 sq ft last year, has now fallen each year since 1977. There are now 15 comprehensive schemes of over 500,000 sq ft in Britain but none of this size currently under construction or with planning consent.

• Phoenix Properties and Finance has completed the sale of the first half of its Swindon development to the Prudential Assurance Co. for £1.6m. The site, which is in the centre of this town, has permission for a total of 168,000 sq ft of office accommodation. It is Phoenix's intention to develop the remaining 54,000 sq ft in due course.

Hong Kong OK for KFR

THREE IS life after Margaret Thatcher, says F. Y. Kan, in London on a visit from a beleaguered Hong Kong property market. Mr Kan got together with Knight Frank Butley to form Knight Frank Kan & Butley at the beginning of this year and both sides insist that they got in at the right time.

Kan points out that a bad market went even worse after Mrs Thatcher's visit and the introduction of political uncertainty last September, but says that this year there has been some revival, particularly at the lower end of the residential market.

Meanwhile, KFR claims to have improved both the volume and market share of its business in the past three months, compared to the average level his own firm was able to achieve last year.

Business volume, he reckons, is 40 per cent up over the 1982 average. On market forces alone he thinks he would have done 10 to 15 per cent better, the balance, implicitly, being market share improvement.

"Investment in a big way is still being withheld," he says, but he sees no flight of real estate money from Hong Kong. "It is hard to get money out of properties owned in Hong Kong," he notes wryly. "People aren't liquid."

Mr. Alfred's broom keeps on sweeping

LONDON headquarters office disposals by the Property Services Agency, the much-maligned government estate management arm, are proceeding apace — and relatively un-affected by the oversupply in central London property markets, according to PSA chief executive Montague Alfred.

The latest information emerged on the publication of a belated — and, until now, occasional — PSA annual report for 1981-82. The last one was for 1979-80. The report, glossy and well-organised, and almost corporate in its structure, may be seen as a foretaste of things to come.

Alfred is still keen on having part of the PSA's work estimated at between 25 and 30 per cent. last August he laid a commercial property division, emphasising again that the scale of the project would be enormous.

He said that in 1982-83 the PSA completed 92 projects in excess of £1m each; that it was shedding space as those leases ran out — "so much in actual sales or lease disposals."

The next target is the office market outside London where Alfred has a programme of "Town Reviews" in progress; six reviews were completed in 1981-82 which identified potential savings of over £300,000 sq ft of office space, or about £1m a year.

Alfred says that 115 more Town Reviews are planned for the next three or four years and yesterday he confirmed crude arithmetic which sug-

gested that eventually over 6m sq ft — or 14 times the London total — could come back on to the market from this source, although he did add the rider that "vestigial" decentralisation of government offices is still going on.

The latest information

emerged on the publication of a belated — and, until now,

occasional — PSA annual report

for 1981-82. The last one was

for 1979-80. The report, glossy

and well-organised, and almost

corporate in its structure, may be

seen as a foretaste of things to come.

He is clearly dubious, how-

ever, about economics of scale,

observing that people tend to

ignore the dis-economies when

they do the initial sums. "In

the 1950s and 60s," he

remarked, "it was fashionable

to add two and two and get five;

since the 1970s there has been

the suspicion that 2 plus 2

might equal 3."

WILLIAM COCHRANE

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Hill Samuel: the revival of a merchant bank

Alan Friedman analyses the wide-ranging shake-up which has given fresh impetus to the financial services group

HILL SAMUEL could well prove to be one of the better textbooks examples of the power of positive management. The last time this merchant bank was written about on these pages (in 1979) the reader would have had little trouble in picking out phrases such as "unhappy ship," "chequered history" and "dismal profit record."

Yet, today, Hill Samuel is seen by many as one of the great "turnaround" stories of the City. Not only did the group get off its profits plateau in the year which ended in March 1981, but it managed to double its disclosed after-tax profits in two years, from £7.7m in 1979-80 to £15.9m in 1981-82.

Much of the credit for Hill Samuel's revival goes to the group's youthful chief executive, Christopher Castleman. At the age of 39, he took over management of the group in 1980, having spent several years successfully turning round the Australian and South African businesses.

He faced a formidable challenge, not least because the Hill Samuel group is unlike most other merchant banks. It is not merely a bank, but also an insurance broker, a shipping services company, an employee benefits business and a life insurance and investment management company. Each division has had its problems, some of them quite severe.

In 1980 Hill Samuel was emerging from a disastrous decade. It started in 1970 when institutional investors blocked a planned merger with Metropolitan Estate and Property Corporation, a scheme recommended by the board under the then-chairman Sir Kenneth Keith.

In 1973 the institutions balked again and succeeded in calling off at the last minute a planned merger with Slater Walker Securities, just before it fell victim to the secondary banking crisis. In 1974 Hill Samuel lost £21m as a result of an abortive spot foreign exchange deal with the collapsed Frankfurt bank, LD Herstatt. In the end the net write-off was £1m.

The late 1970s saw a variety of management upheavals including the resignation in 1978 of John Elton, the chief executive, and the departure of Lord Keith in 1980, as well as several insurance broking executives and finally the elevation of



Sir Robert Clark: refers to the group's problems as "puddles into which we trod in the late 1970s"

Christopher Castleman (right) has many links in the banking community. His followers are these stockbrokers and bankers who point to Hill Samuel's turnaround over the past three years and credit the arrival of Castleman.

MEPC plans of the 1970s, was also called off amid the glare of embarrassing publicity.

Enter Christopher Castleman. In his usual self-effacing way he now says that on arriving he found "a group which was poised for recovery, but without what I would describe as confidence."

Outside observers go further. One analyst puts it this way: "Castleman came in and rolled up his sleeves. He got into the engine rooms of banking, shipping, broking, employee benefits and he preached the gospel of cost control and profitability."

It would be misleading to suggest that Castleman single-handedly breathed life into the ill-fated Hill Samuel of the 1970s. Sir Robert, as chief executive until 1980, set many of the corrective measures in motion so that when he arrived, Castleman did not need to do everything.

It was Sir Robert, after all, who hired Richard Lloyd, the Williams and Glyn's executive who joined Hill Samuel in 1978 and took over as chief executive of the bank in 1980. Sir Robert also brought in Richard Shaw, the chief executive of insurance broking, who arrived in 1980.

Insiders and outsiders alike often refer to the new incentives Castleman introduced in order to boost morale and motivate executives.

Incentives

The top 25 executives have a profit-sharing scheme which is based on the cumulative increase over inflation of group earnings for the 1982-83 period. They have options to take 20 per cent of their incentive money in 1984, 20 per cent again in 1985 and 60 per cent in 1986—or they may wait until 1988. Excluding these incentives, Castleman reckons the top 25 executives cost the group £1.5m a year.

Divisional autonomy is another key policy at Castleman's Hill Samuel. There is a 12-member executive committee, which includes the heads of the various divisions, the chief executive and finance director. But Castleman makes very clear that he expects initiatives to come from divisions. He sees himself as a catalyst rather than a headmaster.

Hill Samuel's future was further clouded in 1980 when the group appeared to be on the verge of being taken over by Merrill Lynch, the U.S. securities house. This deal, like the aborted Slater Walker and

DISCLOSED PROFIT AFTER TAX	WHERE THE PROFIT COMES FROM					
	Year ending March 31					
1982*	1981	1980	1979	1978	1977	1976
Merchant banking	£14m*	12.501	10.974	5.065	4.303	4.000
Life and investment management	n/a	2.371	1.943	1.548	1.442	1.284
Employee benefit services	n/a	2.048	1.326	1.549	1.396	1.220
Insurance broking	600	(626)	(1,061)	(1,951)	(1)	1,053
Shipping services	£1.5m-2m	2.471	974	583	485	338
Underwriting agencies	n/a	369	247	259	325	204
Central costs including interest	n/a	(3,641)	(2,106)	(1,557)	(983)	(1,160)
	£18.419m*	15,991	11,293	7,488	7,729	6,852

* Estimates.

Just the same, he continues to emphasise cost control and profitability: "We are now achieving reasonable profits in some areas, but there is no way I would take the view that the maximum profit potential is being extracted from the group."

When it comes to overheads, he is unafraid of detail: "When I first came here I wondered why we needed three telephonists when two could handle the switchboards."

One of Castleman's initial tasks was to take a look at the undercapitalised Hill Samuel Life business. In 1977, before his arrival as chief executive, the bank had injected £2m into the life company through an internal property transaction. Last May the life company realised a further £8m by selling in 47 per cent stake in The English Assurance Company to General Accident. This stake had been transferred in 1981 from Noble Lowndes, the group's employee benefits division, to HS Life.

Castleman looked at the problem-ridden shipping business and decided that "management changes were deemed to be in order." First he "cut back bloody hard" and then he organised the 1982 £12.4m acquisition of the 75 per cent of Wallem and Co, the Hong Kong shipping management concern not already owned by Hill Samuel.

Castleman's shipping services business is somewhat counter-cyclical to the depressed shipping market and it will therefore be making a useful contribution for the year just ended. It will constitute the bulk of the £1.5m to £2m of after-tax profits, still down on £2.5m in 1981-82.

In broking, the 1,300 staff level of 1979 has been brought down to 800 and this division is likely to contribute an after-tax profit of £600,000, against a

The man at the helm

Christopher Castleman (right) has many links in the banking community. His followers are these stockbrokers and bankers who point to Hill Samuel's turnaround over the past three years and credit the arrival of Castleman.

At the age of 39, in 1980, he became the youngest chief executive of a major merchant bank. But his decided efforts to accentuate, in the words of one observer, "profit and profits and profits" is what has really won him favour both within and without Hill Samuel.

Castleman, an Old Etonian, moved straight into the Hill Samuel group in 1963 following his graduation from Clare College, Cambridge, with a first in law. He joined the present group through M. Samuel & Co, which merged with Philip Hill Holdings, Ensigns Limited in 1978.

It was in the 1970s that Castleman established his reputation in Australia and South Africa. He was appointed general manager of Hill Samuel Australia in 1976 and was at the helm in Sydney during the Australian stock market's boom and crash.

One gushing stockbroker's report refers to the "spectacular results" he achieved in Australia.

There he selected the executives who would create Hill Samuel's retail Cash Management Trust business.

One veteran Hill Samuel-watcher puts it this way: "He has tightened the thing up considerably. The accent has been on profitability and cost control. The bank had an increasingly poor reputation



Trevor Humphries

in the 1970s. Now I would say it is top of the second division of accepting houses, but looking like a promotion candidate".

Castleman himself is not only self-effacing, "or considered somewhat hard by some colleagues. He is married with two children, lives in Islington, drives himself to work in his yellow Triumph Stag and drinks sparingly.

He is a sportsman, playing cricket, and squash occasionally. He is not at all a snappy dresser and shies away from Savile Row suits.

Some colleagues view him as having been too obsessed with detail. "He was good in the engine room of Hill Samuel, but we have yet to see whether he is as good with his eyes on the horizon," comments one colleague.

Some see Castleman as "fairly intense" when it comes to business. This intensity, however, does not prevent him from dealing quite amicably with his colleagues.

Provisions

Some 25 per cent of banking profits come from Australia and South Africa.

The bank is likely to make 1982 bad debt provisions of around £5m, which represents 0.3 per cent of its £15.9m in outstanding loans. The bank is now moving into some new areas such as the marketing of its own electronic banking systems.

Castleman's strategy for the 1980s is to "do what we are doing better and more profitably". He envisages some acquisitions, but only in areas which are related to the group's present activities.

The 1982-83 results will be announced in two months and City estimates range between £18m and £19m (after-tax), against last year's £16m. Having doubled profits in the past few years it will be difficult to keep up the momentum. The idea is to extract more earnings from the present group, or as Castleman phrases it: "We can keep these guys moving forward."

In Australia was well-managed, then observers reckon he did an even better job on the group's South African business when he served as first in law. He joined the present group through M. Samuel & Co, which merged with Philip Hill Holdings, Ensigns Limited in 1978.

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Notice is hereby given that a Petition has been presented to the Court of Session by THE SCOTTISH AMERICAN INVESTMENT COMPANY PLC ("the Company") a Company incorporated under the Companies Acts 1963 and 1980, re-registered as a public limited company on 31st August 1981 and having its registered office at 45 Charlotte Square, Edinburgh EH2 4EZ, their Lordships Inter alia (1) to appoint the Company to summon and hold a meeting of the holders of its Consolidated 4% (formerly 3 1/2%) Debenture Stock for the purpose of considering and, if so resolved, approving, with or without modification, a Scheme of Arrangement between the Company and the Royal Bank of Scotland, the holders of the said Consolidated 4% Debenture Stock, printed in the Appendix to the said Petition and (2) to pronounce an Order sanctioning the said Scheme of Arrangement.

In said Petition by Interlocutor dated the 6th day of April 1983, the said Company has ordered a meeting to be convened of the holders of the said Consolidated 4% (formerly 3 1/2%) Debenture Stock for the purpose of considering and, if so resolved, approving, with or without modification, the said Scheme of Arrangement and, if so authorised, the said Scheme of Arrangement to be carried into effect.

That the Scheme of Arrangement dated the 11th day of April 1983 between the Company and the Royal Bank of Scotland, the holders of the said Consolidated 4% (formerly 3 1/2%) Debenture Stock, is the same as that produced to this Meeting and for the purpose of identification signed by the Chairman thereof and be the same hereby approved and the Directors of the Company be and are hereby authorised to take and to incur in all steps necessary for carrying the same into effect.

A copy of the said Scheme of Arrangement and a copy of the Explanatory Statement explaining the effect of the said Scheme and containing the necessary information for the use of the Company's shareholders may be obtained by any holder of the said Consolidated 4% (formerly 3 1/2%) Debenture Stock upon application to the offices of Dundas & Wilson, C.S. 25 Charlotte Square, Edinburgh EH2 4EZ or Laurence Prust & Co, Basinton House, Moorgate, London EC2R 5BD and may be seen at these offices during the hours of 9.00am to 5.00pm, Monday to Friday.

A Stockholder entitled to attend and vote at the said Meeting may vote in person thereof or may appoint another person or persons, who need not be a Stockholder, as his proxy to attend and vote in his stead.

In the case of a joint holder, the holder may give a vote, whether in person or by proxy, to the execution of the said Scheme by the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the Register of Stockholders.

To be valid, formal appointing proxies must be signed in accordance with the Instructions contained in the Royal Bank of Scotland's Circular, P.O. Box 27, 34 Fetter Row, Edinburgh EH2 6UJ, not later than 48 hours before the time appointed for the said Meeting.

The Court has authorised the Chairman of the Company whom failing any other direction to be given by the Court to report the result thereof to the Court. The said Scheme of Arrangement will be subject to the sanction of the Court.

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FINANCIAL TIMES

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Friday April 8 1983

A Brazilian warning

RIOTS in the streets of São Paulo this week are a reminder that Brazil's economic and social problems continue in spite of the recent rescheduling of its external debt of \$30bn (£16bn). If anything, the wonder is that trouble has not broken out before, given the extremes of poverty and an urban unemployment rate closer to 20 per cent than to the officially admitted 8 per cent.

Unemployment and the high cost of living brought the demonstrators on to the streets, but that may not have been the full story. According to one reading, left-wing groups fomented the riots because they were dissatisfied with the moderation of the local Governor, Sr Franco Montoro, himself in opposition to the military regime in Brasilia. According to another, hard liners in the military regime might have seen advantage in what happened: open disorder in the streets gives them an argument against the process of liberalisation pursued by Gen Joao Figueiredo.

Governor Montoro, a man of the moderate Left, has been accused of weakness for failing to nip the disorders in the bud. The charge is probably unfair. Allowance must be made for the obvious difficulties facing an opponent of the military regime upon taking over what had previously been a sternly authoritarian machine of law enforcement.

Oil crises

However, the Governor is open to a charge of recklessness for having promised, during his election campaign last November, to launch public works giving employment to 40,000 people. Like most other Brazilian states, São Paulo does not have the money for even a modest venture of that kind.

It is dangerous to arouse hopes which cannot be fulfilled in the present situation of Brazil. The broad outlines of that situation are well known. A period of rapid growth, sustained in the main by the public sector, was abruptly halted by the impact of the oil crises of the 1970s and the subsequent international recession.

Unable to service its debts, Brazil had to negotiate a re-

structuring at the cost of drastically lowering its economic targets. This year the economy is likely to shrink. Subsequently growth of no more than 1-2 per cent a year is considered to be feasible. That compares with the 6 per cent needed to find work for the young people coming on to the labour market. On any realistic assumption, therefore, unemployment will become worse, not better.

This gloomy picture is only slightly relieved by the improvement of the country's balance of trade during March. A surplus of \$514m was in keeping with the hoped for surplus of \$6bn for the whole year. But it would be wrong to jump to conclusions for one moment only. Far more evidence will be needed before there is any certainty that the target for 1983, which is one of the underlying assumptions of the rescheduling deal, will really be hit.

Barter deal

From the point of view of debt management it is difficult to accept the relevance of the barter deal that Sr Antonio Delfim Neto, the Planning Minister, is trying to conclude with Mexico. Barter trade provides no foreign exchange required for debt service. It diverts potential exports that might otherwise be available for export against hard currency. And it may commit Brazil to greater oil imports from Mexico than the austerity programme warrants.

From this analysis it is clear that a task of the utmost delicacy will confront both the Brazilian authorities and their creditors abroad for a long time to come. Both the military regime in Brasilia and the democratically elected state governors in opposition to it must, willy-nilly, pursue the course of austerity imposed by the country's debt.

On the other hand the screws must not be tightened to the point where popular discontent becomes uncontrollable. A most careful balance needs to be struck to keep the country's debt problem under control and to prevent the troubles in São Paulo recurring on a greater and graver scale.

Strikes in UK public sector

MR NORMAN TERRIT has made it clear he is not going to ban strikes in Britain's essential services, in a quiet assurance given to Conservative Party officials.

This is sensible, for a number of reasons. First, compelling unwilling workers to work is a recipe for pent-up aggravation and plummeting productivity, as witness Poland. Secondly, the more domestic case of Bettlesanger Colliery, in Kent, where the 4,000 miners struck in 1981 and could simply not be prosecuted by the Government despite strikes being proscribed under wartime regulations, is a salutary reminder of the difficulties of enforcing effective sanctions.

Thirdly, the constant problem, pointed up in the 1981 Green Paper on Trade Union Immunities, is defining which services are essential. In an interdependent economy, demarcation lines are hard to draw. In the power station, workers demand essential and the lorry drivers delivering coal or oil to the station not so considered? Are workers essential workers? And do not some people consider television technicians as at least as necessary to civilised life as any other group? To penalise or to reward "essential" service workers is to set up new tensions between them and other workers who may be only arbitrarily excluded from the category in which the former have been placed.

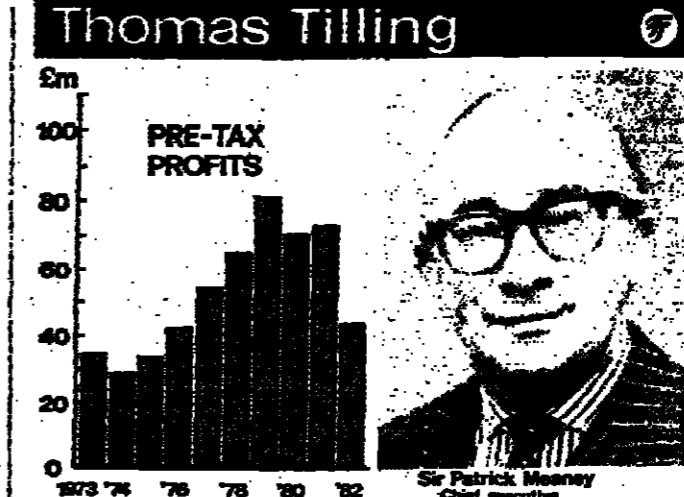
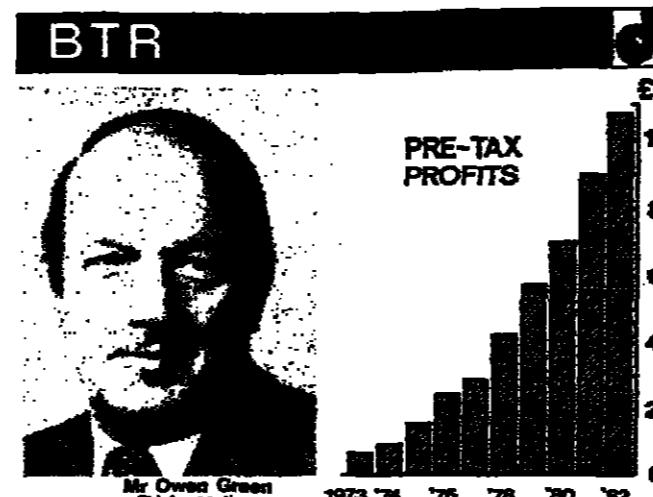
Restraint

The 1981 Green Paper made the point that, in general, "workers in key sectors have exercised their considerable power to disrupt the community with restraint... if they have taken action at all, they have usually maintained essential services and supplies." Some groups—like nurses—simply do not take strike action whatever the cause, while others—like miners—only rarely do, despite the urgings of their leaders. The obvious exceptions of the health service workers (1978-79 and 1982) and the water workers (1983) provide the emotive backdrop for Mr Tebbit's present thoughts on curbing industrial action in these areas—but they are exceptions.

BTR's RAID ON THOMAS TILLING

The hunter becomes a target

By Barry Riley and Ray Maughan



against Tilling is clearly to some extent an opportunistic one, aimed at taking advantage of Tilling's short-term problem in the U.S. and its excessive level of borrowings.

Yet there are also more fundamental signs that Tilling has been losing some of its grip upon its subsidiaries, not least because they are much more numerous and more widely dispersed geographically than they were.

The most obvious symbol of the difference in styles of the two groups are their head offices. Sir Patrick Meaney operates from an elegant 18th-century Mayfair mansion called Crewe House, a modest manured lawn. Tilling is proud enough of this luxurious estate home to depict it upon the cover of successive annual re-

ports.

Mr Owen Green, on the other hand, is based in a nondescript building—which looks something like a municipal lending library—overlooking Westminster School's playing fields.

Inevitably, there will be something of a personal clash between Sir Patrick Meaney—who is active in the CBI and a star of outside directorships at companies like Rank Organisation and Midland Bank—and the much more down to earth Mr Green, who is little known outside his own company (though word had spread enough by last year for him to be voted Businessman of the Year).

In making any bid, BTR may emphasise the need to take the knife to some of Tilling's more iniquitous aspects, such as Crewe House. But the argument will be about whether Tilling has committed strategic errors, which BTR could correct.

Hanson Trust's expansion strategy has centred upon fairly large, low risk acquisitions. And BTR has concentrated upon buying businesses within a relatively narrow industrial field—although like Tilling, it has sought geographical diversification in the U.S., where it has bought companies such as Bury Corporation, a supplier to the papermaking industry.

In contrast, Tilling has made a relatively large number of small, risky investments in a variety of fields. The way that big profits in energy equipment have abruptly turned into losses emphasises the risks of this strategy, and although some of its high technology acquisitions may offer growth possibilities, they could also pose a considerable challenge to the group's management.

If it comes to an outright take-over bid, Tilling will be reassured by the knowledge that it has great experience in the art, if only from the bidder's end. It will also gain confidence from the way that a former intended victim of BTR, Bestor, managed to fight off an attack back in 1979.

But if Tilling loses, the consequence is likely to be a large-scale restructuring of this rambling group which only recently celebrated its first acquisition in Japan, but now has to concentrate upon defending its home base.

Starting with cash and one or two companies like Cornhill Insurance, Tilling set off on the path which led to its becoming a leader of the new breed of industrial holding company. During the 1960s its pre-tax profits grew strongly from £4.3m to £12.5m and the momentum was maintained for much of the 1970s too.

Tilling's style at that time was marked by caution and careful housekeeping. All-out growth was never its objective—it showed in deals like the disposal of Volkswagen UK to Lonrho in 1975 that it was ready to sell its companies as well as to buy them.

The mid-1970s, however, brought the retirement of the key figures in Tilling—Sir Geoffrey Eley, the chairman, Mr Kenneth Chapman, managing director, and the finance director Mr Stanley Harding.

Taking over as managing director in 1978, Mr (now Sir) Patrick Meaney faced the challenge that many of the group's existing operations were mature, and it was largely confined to the sluggish UK economy.

Gradually a change in strategy emerged. Right's issue in 1977 and 1979 were justified by the need of finance long-term overseas expansion, and in particular Tilling made a large number of U.S. acquisitions, in areas ranging from medical supplies to electrical wholesaling, together with a strong push into the energy equipment industry. Total spending on U.S. acquisitions has topped \$500m.

In stepping up its expansion drive, however, Tilling was taking on extra risks at a time

of a sharp worsening in the world economy. Pre-tax profits peaked at £51.5m in 1980, but then began to slip. A similar set in 1980 and 1981 by profits in the new U.S. acquisitions, which in any case were reduced by heavy borrowing costs.

The share price began to weaken. The 1981 high of 1982 was not regained in 1982, despite a buoyant stock market, and at one stage earlier this year the price was as low as 10p. Increasing gloom about the 1982 results was more than justified last month when the group revealed a slump in profits to £43.7m.

A specific trouble spot was

the energy equipment business

in the U.S. which tumbled to

losses of £16.5m. Meanwhile

with net borrowings increasing

from £88m to £207m during the

year, group interest charges

jumped from £34.6m to £49.9m.

Below the line, Tilling charged £20m extraordinary losses and provisions.

Tilling, the company which is

fishng in Tilling's troubled

waters, could also be viewed

as an industrial holding group,

although it has developed more

narrowly as a manufacturing

group—starting in the rubber

and belting industry and

expanding into engineering and

other sectors.

It is a remarkable success

story, attributable very largely

to the drive and determination

of its chief executive, Mr Owen

Green. An accountant by training, Mr Green took over the reins at the then obscure BTR

back in 1967.

For years BTR remained a

into the U.S. in the latter part

of the 1970s, but it has managed to weather the recession—recording pre-tax profits of just over £60m for the year ended last September, up from £42.7m in 1980-81.

In 1981 Tilling moved menacingly upon Berc, a sleepy concern which was writing bad

under an onslaught of international competition. Beginning with a dawn raid (BTR's tactics with Tilling) Hanson subsequently launched a full takeover bid, criticising the "dismal" results and describing the management as "inept".

But at a crucial stage, Tilling appeared on the scene as a White Knight. Slapping in a counter bid, Tilling promised to leave Berc's existing management in place.

The Berc management

eagerly clutched at this straw,

and recommended the Tilling offer.

But Hanson raised its

bid, and the consequences were

markably swift.

The consequences for Berc

were disastrous indeed.

The research HQ and various

lossmakers in places like Hong

Kong, Norway and Nigeria were

quickly axed, and the head

office shifted from London to County Durham. Then at the

end of last year the major

Continental battery operations were

sold for £7m in cash.

BTR's hatchets are just as

sharp as Hanson's Trust's.

When it acquired control of Serck, an

engineering group, in the

autumn of 1981 it quickly

grew out of a bus company to become

a broadly diversified concern.

Like Tilling it moved heavily

into the U.S. in the latter part

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Observer

Men & Matters

Left out

In the best traditions of the stranger goings-on within the London Labour Party some of the Left-wingers on Camden council have just scored an own goal, thereby disclosing a remarkable lack of political foot-work.

The central figure in the drama is Roy Shaw, a former leader of the council, a Labour man, and one of the few members of his party who commands the respect of all parties and officials for

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Friday April 8 1983

SNIA PLANS TO ABSORB SUBSIDIARY AND REAP BENEFITS OF GROWING DEFENCE MARKET

Italian fibres group with a new name for arms

BY JAMES BUXTON IN ROME

IT SEEMS a disturbing sign of the times that an Italian company with a worldwide reputation for making synthetic fibres is to change its name and its public image to reflect the fact that the single most important part of its business is now in military equipment.

"It's only right that our shareholders should be aware of the reality of our company today and enjoy the benefit of the fast growth of our defence and space equipment sector," says Sig Giorgio Rossi, chairman of Snia Viscosa, the Milan-based conglomerate.

If the shareholders agree at a meeting in June the parent company, Snia Viscosa will soon merge with its main defence subsidiary, BPD Difesa Spazio, and become Snia BPD.

Sig Rossi says: "Other Italian defence equipment makers, like Oto Melara (Italy's leading maker of artillery and tanks), are either state owned or private companies but we have nearly 20,000 shareholders."

"We couldn't keep a low profile about our defence activities even if we wanted to."

The Iraq-Iraq war, the Nato rearmament programme, the expansion of space activity, especially the U.S. space shuttle, and the con-

tinuing development of rockets of all kinds have come to the rescue of a company which has not paid a dividend since 1974 and which, after years of losses, roughly broke even last year for the second year running.

Snia's defence and space sector should this year achieve sales of about £600m (\$417m) making up about 40 per cent of expected group sales of about £1,600m. In 1978 it accounted for only 15 per cent.

The sudden growth of the defence sector comes as a restructuring of the Snia organisation was starting to bear some fruit.

Things began to go badly for the company after 1974 mainly as a result of the chaotic over-expansion of the rest of the Italian chemical and fibre industries. Losses began to pile up.

In 1972 the Italian company, Montedison, had taken a stake in Snia, now amounting to nearly 16 per cent. It was later joined by Mediobanca, the leading Italian merchant bank, which has about 10 per cent.

Mediobanca helped create a grouping of private sector companies, called Consortium with the object of helping other private sector groups in trouble and preventing

them from drifting into the state sector.

Consortium bought into Snia at the turn of the decade, participated in different sizes being taken by its individual members - Marzotto (textiles), Lucchini (steel), Orlandi (metals), Firelli (Cables and Tyres), Berlusconi (television),

Almost all the productive activities of the group were in fibres, chemicals, farming and so on. They were disincorporated from the parent company and handed over to subsidiaries, which were allowed more management independence. The payroll was reduced from 34,000 in 1977 to 25,000 today.

"The perennial problem of Italian industry - undercapitalisation."

In 1981 the Snia parent company had revenue of only £26m, against financial charges of £71m. A marginal net profit of £1.36m was achieved only through sales and transfers of assets and revaluation of shareholdings. Group sales last year were £1630m.

In 1982 a higher gross operating margin than in 1981 was offset by higher financial charges to produce a result expected to be close to break-even.

The chemical fibres subsidiary, Snia Fibre, in 1981 had made a trading profit in advance of forecast but was a net loss, and in a difficult 1982 did not make a net profit, according to Sig Giuseppe Bencini. Snia's managing director.

Fibres, which once accounted for half Snia's sales, will make up only a quarter this year, and in the competitive European market it is accepted they will not be a big money-spinner again for a long time.

On the defence side, however, it is a different story. BPD (Bombrini-Pardi-Defino) is a famous name in the Italian munitions industry, and Snia bought it in 1982.

Things began to go badly for the company after 1974 mainly as a result of the chaotic over-expansion of the rest of the Italian chemical and fibre industries. Losses began to pile up.

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Mediobanca helped create a grouping of private sector companies, called Consortium with the object of helping other private sector groups in trouble and preventing

The parent company, Snia Viscosa, retained direct control only of its engineering and minerals divisions.

Another element of the restructuring programme, the doubling of the parent company's capital from £125.8m to £261.8m, did not go ahead in 1981 as planned because prices on the Milan Stock Exchange collapsed before the new issue could be launched.

As a result Snia has suffered increasingly from what Sig Rossi, who is by profession a banker, calls

price for all Flexi-Van shareholders.

Mr Murdock, whose interests control over 30 per cent of Flexi-Van's shares, was appointed chairman of the company last summer but was ousted from that position just over a week ago. The board said it took this action because of what it described as a "unilateral attempt" by Mr Murdock to gain control of the company by dictating the membership of the board.

Earlier this week it was disclosed that following his removal from the chair Mr Murdock had acquired a

further big block of shares in the company, and was seeking to vote the shares attached to a large holding in Flexi-Van's convertible preference shares. If successful, such a move would enable Mr Murdock to vote around 40 per cent of the equity at the company's annual meeting, which is scheduled for May 5.

Both sides are already taking court action against each other on the question of Mr Murdock's voting powers.

Flexi-Van's net income last year amounted to \$28.5m, \$3.04 per share.

Its sales have grown dramatically since 1981 when they amounted to £153m. This year they are expected to reach £340m.

BPD is Italy's major producer of shells and explosives, along with its subsidiaries in the same field, Sipe and Stinella.

Sig Rossi acknowledges that BPD has done well as a supplier of munitions to Iraq since its war with Iran began in September 1980, but Sig Bencini denies a recent magazine report that no less than 80 per cent of its explosives production goes to that country.

Rather, they say, BPD has markets all over the world, wherever fighting is going on or expected, and is also a big supplier to Nato countries, including the modestly equipped Italian armed forces.

The explosive industry is acknowledged to be "preponderant" in BPD's turnover, but Snia prefers to stress its high technology involvement in the field of space.

BPD makes motors for space satellites and is one of only three makers of solid propellants for rockets in Europe. Its propellants are used in the U.S. space shuttle, as well as in many types of military rockets and missiles.

The cash component and readily tradeable securities seem designed to lure at least one or both of Adsteam and Bond, while offering an attractive enough package to other holders to ensure control and an eventual winding out of Bond and Adsteam.

While the AS3.65 a share value placed on the package by Myer is considerably below the AS4.50 a share value placed by Bond on its offer, the low coupon and delayed payment on the three year bond paper bring the two closer in line and underline the forcing action of the Bond bid, which came a week after Myer bought out Singaporean Tan Sri Khoo Tech Puat at Grace.

The Myer offer, if successful, would see it lay out a further AS23m in cash, part of which would be covered by the sale of its New South Wales stores to Grace for AS85m in February and a property

Myer Emporium in A\$213m bid for Grace Brothers

BY LACHLAN DRUMMOND IN SYDNEY

THE MYER Emporium yesterday launched a cash and paper bid for Grace Brothers Holdings which it valued at AS3.65 a share, or AS131m (US\$184.7m) for the company.

The bid follows the purchase last month of an almost 20 per cent stake in the Sydney department store group by Myer for AS43m, or AS3.65 a share and compares with the AS4.50 a share of preferred stock offered by Bond Corporation Holdings for Grace.

By setting its minimum acceptance level at 50 per cent of the Grace capital Myer has thrown the pressure back onto Bond, with almost 20 per cent, and the Adelaide Steamship group, with a similar amount, as the Grace family and executives and those sympathetic to the Grace board could probably muster enough shares to push Myer beyond the controlling threshold.

Myer is offering AS2 a share in cash and either 14 per cent 10-year convertible notes of AS1.50 or 12.75 per cent three year preferred stock for Grace.

The cash component and readily tradeable securities seem designed to lure at least one or both of Adsteam and Bond, while offering an attractive enough package to other holders to ensure control and an eventual winding out of Bond and Adsteam.

Nothing conclusive came from any party yesterday and with the Myer and Bond bids yet to reach the formal approved offer document stage, the last card has yet to be dealt.

Meanwhile both Grace and Myer reported sharply lower earnings for their latest half year to the end of January.

Net earnings at Myer were down by 54 per cent from AS25.5m to AS11.8m under the burden of interest charges which increased to AS7.8m from AS26m and difficult trading conditions. Sales rose 11 per cent to AS900m.

Grace Brothers' profits were down 35 per cent to AS7.95m on sales 2.6 per cent ahead at AS456m with economic conditions blamed for the reduction.

Banks to abandon Asian unit

BY MARGARET HUGHES IN LONDON

THREE of the seven partners in European Banks' International Company (EBIC) are to pull out of the Brussels-based consortium bank's Asian offshoot, the European Asian Bank. Two of these same partners are also pulling out of EBIC's joint venture in the Arab world, the European Arab Banking Group.

The three banks pulling out of European Asian Bank are Britain's Midland Bank, Banca Commerciale Italiana and Société Générale of France. Their shareholdings in the banks, which were split evenly between the seven EBIC partners, will now be taken up by the remaining four. Deutsche Bank will have the largest stake of 60 per cent, Creditanstalt Bankverein 22 per cent and Société Générale de Banque and Amsterdam-Rotterdam Bank will each hold 9 per cent.

No figure has been put on the deal but it is estimated that the sales of their holdings in the Asian offshoot, whose current assets amount to the equivalent of some £1.75m (£2.62m), would be worth some £15m to each of the three banks.

Société Générale and Banca Commerciale Italiana are relinquishing their stakes in European Arab Banking Group which the EBIC partners, with four other international banks, owned as a 50/50 venture with Arab banks. Their shareholdings will be distributed among the remaining EBIC partners.

The judge said he would hear the case later in the day.

Ranked in the top 50 savings and loans associations (S&Ls), Biscayne, which is being operated under the aegis of the Federal Savings and Loan Insurance Corporation, would be one of the largest failures of its type.

S & Ls take deposits from the public and make long-term loans on residential and other real estate.

The bank board has until April 14 to consider bids for the failed association.

Under arrangements announced by the bank board depositors and creditors of Biscayne would be fully protected, but its 1,500 stockholders could lose their investment. Kaufman and Broad, the housing and financial services group, owns just under 25 per cent of the shares, which it bought at the end of 1980 for \$15.6m.

Kaufman wrote this investment down to zero in its last balance sheet.

Biscayne, which has 34 offices in Florida, suffered heavy losses in 1982.

At the end of the year its negative net worth is believed to have been about \$22m, and the association has been talking to federal regulators for some months about a possible bail-out.

Pending the meeting on April 14 the association will operate under the title of the New Biscayne Federal Savings and Loan Association. The Federal Savings and Loan Insurance Corporation (FSLIC) has issued promissory notes to the new association in return for income and capital certificates, in order to assure its financial solvency.

The bank board said it had recommended that a new board of directors should negotiate a management contract with Home Federal Savings and Loan Association of San Diego until a merger was arranged.

Flexi-Van seeks a 'white knight'

BY RICHARD LAMBERT IN NEW YORK

FLEXI-VAN corporation, a New York-based transportation leasing company with annual sales of around \$200m, is seeking a "white knight" to help it escape from the clutches of Mr David Murdock, a west coast financier. Flexi-Van's shares have risen sharply in the past few days in expectation of a proxy battle.

The group said yesterday that it had instructed its investment banker, Dean Witter Reynolds, "to seek out and initiate discussions with potential purchasers with the objective of securing the best possible

price for all Flexi-Van shareholders."

Mr Murdock, whose interests control over 30 per cent of Flexi-Van's shares, was appointed chairman of the company last summer but was ousted from that position just over a week ago. The board said it took this action because of what it described as a "unilateral attempt" by Mr Murdock to gain control of the company by dictating the membership of the board.

Earlier this week it was disclosed that following his removal from the chair Mr Murdock had acquired a

further big block of shares in the company, and was seeking to vote the shares attached to a large holding in Flexi-Van's convertible preference shares. If successful, such a move would enable Mr Murdock to vote around 40 per cent of the equity at the company's annual meeting, which is scheduled for May 5.

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U.S. judge blocks Biscayne takeover

BY RICHARD LAMBERT IN NEW YORK

A U.S. JUDGE yesterday temporarily blocked any takeover of the Biscayne Federal Savings and Loan Association, a Florida-based institution with assets of \$1.97bn, which had been declared insolvent by the Federal Home Loan Bank Board on Wednesday.

The move came in response to strenuous objections by officials of Biscayne, who described the federal agency's action as "arbitrary and capricious."

The judge said he would hear the case later in the day.

Ranked in the top 50 savings and loans associations (S&Ls), Biscayne, which is being operated under the aegis of the Federal Savings and Loan Insurance Corporation, would be one of the largest failures of its type.

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CONDENSED CONSOLIDATED STATEMENT OF CONDITION OF THE BANK AND ITS SUBSIDIARIES AS AT 31/12/1982

(In thousands)

ASSETS

Cash and balances with Banks 294,919,427 Sterling 5,432,708

Securities 57,523,154 1,056,533

Deposits with and loans to the Government 160,213,137 2,951,285

Loans out of deposits for the financing of loans 176,317,562

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DUE 1985

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In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 10 per cent and that the interest payable on the relevant interest payment date, 11th October, 1983 against Coupon No 10 will be U.S. \$51.67.

Agent Bank: Morgan Guaranty Trust Company of New York, London

These Debentures having been sold, this announcement appears as a matter of record only.

New Issue

INTERNATIONAL COMPANIES and FINANCE

Strong advance for GIB

By Mary Frings in Bahrain

GULF INTERNATIONAL Bank (GIB) yesterday announced a 1982 profit of \$50.8m following the ordinary general assembly chaired by Mr Abdulla Hassan Saif, governor of the Bahrain Monetary Agency. This is a 46 per cent improvement on the \$34.6m reported for 1981.

United Arab Banking Corporation (ABC), whose 1982 profit and loss account shows \$50m for loan portfolio support, GIB has made no specific provision for bad and doubtful loans beyond the normal reserve appropriations.

GIB, which was established almost five years earlier, has a smaller equity and asset base than ABC but its loan portfolio of \$3.3bn is now bigger than ABC's \$2.9bn.

Assets were up 38 per cent to \$6.2bn and loans increased by 43 per cent. It has been decided to distribute a BD 1m (\$2.652m) dividend to each of the seven shareholder states.

BY ANDREW FISHER IN HONG KONG

HONG KONG's commodity exchange has acted to preserve its image by calling for the resignation of chairman Mr Peter Scales, whose securities dealing licence was taken away last week.

Mr Scales, aged 50, has been chairman of the fast-growing exchange since it was set up more than five years ago.

The loss of his registration to deal and advise in securities had no connection with activities on the exchange. It was related to alleged misconduct in a brokerage firm called Wustock Brokers, owned by Mr Scales and his wife, Mrs May Wu Scales.

The registration was revoked in an order by Mr Robert Fell, the securities commissioner.

The exchange said in a statement the board has agreed to take steps to distribute a BD 1m (\$2.652m) dividend to each of the seven shareholder states.

The statement did not elaborate on the decision, but the exchange is understood to have felt such a move was necessary to maintain its image, even though the licence revocation was a separate matter.

Mr Scales, a former deputy chairman of the Wetherspoon property, shipping and trading group, would not say whether he had decided to resign but said he would make no moves before consulting his lawyers.

He added he had discussed a possible appeal against the revocation of his securities dealing registration with his legal advisers.

Mr Scales admitted "commercial misjudgment" in selling shares late last year in the transaction which caused the order, but said this was not itself grounds for Mr Fell's decision.

The securities commission said last week that Wustock passed

client's securities to a third party without adequate safeguards.

Mr Fell also suspended Mrs Scales' registration until the end of this year.

The resignation request to Mr Scales comes as the exchange is seeking to enlarge its activities by moving into financial futures.

The Government and the securities commission are also reviewing the exchange's licence after the first five years and a revision of the initial ordinance is under way.

The request to Mr Scales is understood to have been agreed unanimously by the exchange's board, although with regret in view of the work in building up the activities.

Last year the exchange raised turnover by 81 per cent to more than 1.1m contracts, with operating profits estimated to have risen by a similar amount from HK\$50m (\$US \$39.6m) to about HK\$11m.

The company said its share of profits from associated companies

rose by 90 per cent on a 38 per cent gain in turnover, and that new passenger car sales in both countries rose despite the recession.

C and C has declared an interim dividend of 12 cents, up from 10 cents in the first half of the previous fiscal year.

Meanwhile, Pan Malaysia Cement Works (PMC) said its subsidiary, PMC Holdings, has paid a total of \$36.6m for a 10 per cent stake in Cycle and Carriage.

There have been rumours about a takeover of C and C by Malaysian United Industries, of which PMC is a subsidiary. The holding company said that as an investment company it would from time to time invest in the equity of companies. The 10% C and C shares were purchased through its internal cash resources, it said.

AP-DJ

Cycle and Carriage lifts profits by 45% at midway

SINGAPORE—Cycle and Carriage said its group pre-tax profit rose by 45 per cent to \$340.6m (US \$19.3m) in the half-year ended March 31, 1983, compared with the same period in 1981-82.

Group turnover rose by 14.8 per cent to \$138.1m. Turnover in Malaysia rose by 39.5 per cent to \$64.1m, while sales in Singapore rose by just under 1 per cent.

C and C said its Mercedes division in Singapore did well, despite lower fleet sales of commercial vehicles. The Mitsubishi divisions in both Singapore and Malaysia benefited from sales of new models.

Investment income was \$2.3m, more than \$3m of which was interest received on loans to Newman Industries. C and C has just sold most of its stake in that concern.

The company said its share of profits from associated companies

over the coming five years, of which some \$200m will have no direct effect on corporate accounts.

Cycle and Carriage's losses originated in the aluminium sector last year. The chemical industry subsidiary, Lanza, recorded a 3 per cent improvement in net profits to \$6.15m and Marmont, the Chicago-based automotive equipment manufacturer, a rise in pre-tax earnings of 26.6 per cent to \$67.5m.

Over the past two years, the aluminium divisions have divested capacity.

Alusuisse sees return to black in 1984

BY JOHN WICKS IN ZURICH

ALUSUISSE, the Swiss aluminium producer, will stay in the red this year but should return to profits in 1984.

This year had got off to a bad start because of the time lag needed for improved metal prices to work through to earnings, said Mr Emmanuel Meyer, chief executive. However, the industry expected some improvement in the second half of 1983.

As a result this year's performance from Alusuisse would be "a shade better," and by 1984 the company should be back to profits.

Earlier this year, Alusuisse reported a net loss for 1982 of \$wFr 179m (\$87.3m) and said that it would not be able to pay a dividend. In 1981, a net loss of \$wFr 52m resulted in a dividend halved to \$wFr 12.50 a share.

The group deficit last year would have been much higher had it not been for the creation of a \$wFr 700m reserve fund from the valuation of bauxite mining rights in Australia, where Alusuisse has a substantial interest in Gove Aluminium. Of the \$wFr 700m revaluation,

\$wFr 300.2m was taken into the 1982 accounts as extraordinary income to set against part of the group's large-scale restructuring costs.

These costs arise from the difficulties experienced by the aluminium divisions, which last year accounted for 59 per cent of group turnover of \$wFr 6.59bn. They include expenditure on the discontinuation of operations, accelerated write-offs, contract modifications and personnel settlements.

Further similar costs totalling \$wFr 600-700m will be incurred

Dutch textile group raises dividend

BY OUR AMSTERDAM CORRESPONDENT

NIVELDART Ten Cate, the Dutch textile group, emerged from 1982 in better shape than had been forecast. Sales, which the company had expected to drop, rose slightly, from the 1981 total of F1.448m to F1.466m (\$171m).

Net profit was up from F1.5m to F1.48m. In this case, however, the addition of F1.8m from property sales and fire insurance accounted for all but F1.900,000 of the increase.

Ten Cate, badly hit in the 1970s and by the slump in the European textile industry, has been restructuring in recent years and appears now to be in a better position to cope with foreign competition.

The management proposes that F1.07m of the year's earnings total be transferred to reserves and is recommending a dividend of 8 per cent—2 per cent up on 1981.

Valeo steps up payout

BY OUR FINANCIAL STAFF

VALEO, THE French motor components group, which recently estimated a major recovery in profits for 1983, is to increase its dividend for last year to FFr 13.20 a share from FFr 12 paid for 1981.

The car parts company staged a sharp turnaround last year with net earnings estimated at FFr 60m (\$8.3m), compared with a FFr 22m loss in 1981. Parent company earnings stood at FFr 15.4m last year, against a loss of FFr 10.6m in 1981.

Valeo said parent company revenue rose 12 per cent to FFr 2.5m in 1983 with export sales up 17 per cent to FFr 695m.

Bekaert lifts net profit

BY OUR FINANCIAL STAFF

BEKAERT, the Belgian wire rope maker, has increased profits for 1982 and plans to lift its dividend.

Net profits for last year rose steeply to FFr 498m (\$10.4m) from the FFr 209m retained for 1981. The result follows a relatively modest increase in sales which improved from FFr 28.7m to FFr 31.9m for the year.

The dividend is going up to FFr 120 a share, against the FFr 85 which shareholders received in 1981.

Pick N Pay maintains strong growth

BY OUR JOHANNESBURG CORRESPONDENT

PICK N PAY, the South African retail chain, maintained its record of strong growth in the year ending February 28, 1983.

Turnover rose by 26.8 per cent to R1.2bn (\$1.1m) from R974m while the year's operating profit before tax was 28 per cent higher at R45.2m against R35.2m previously.

Mr Raymond Ackerman, the chairman, said that the company's marketing strategies were mainly responsible for the trading improvement but that Pick N Pay was helped by the fact that the country's largest supermarket chain, Checkers, lost market share. Although the margin on sales was maintained at 3.65 per cent, it was affected by lower discretionary spending, which altered the hypermarket sales. The new superstores, however, tended to counteract this as their sales had a larger bias toward more expensive items.

The total dividend has been increased to 61 cents a share from 49 cents, while earnings rose to 1.1 cents a share from 1.2 cents.

Exxon's Italian chemical offshoot makes recovery

BY OUR FINANCIAL STAFF

ESSO CHIMICA, the Italian chemical subsidiary of Exxon, of the U.S., reports a major recovery for 1982 and will distribute a dividend.

Net profits of nearly £2bn (\$1.29m) compared with a loss of £1.7bn in 1981, which reached as high as £6.5bn following foreign exchange adjustments.

Turnover rose 12.3 per cent to £310m.

Pick N Pay noted that Paktaik,

contribute as much to group profits as in previous years, but said this was to be expected.

Paktaik, the transport division, also saw a sharp fall in profits, and there was a decline in the contribution of Pakhald U.S.A., the main American subsidiary.

Paktaik Europe recently entered into a joint venture with the Singapore authorities, which it is hoped will prove profitable.

Paktaik itself is expected this month to announce the completion of its takeover of Pandair, the U.S. air freight and forwarding subsidiary of P & O.

Paktaik is expected to be profitable in 1984.

Mr Kari-Erik Sahlberg, Persson chief executive, said yesterday that the takeover was in line with the company's conscious policy of finding and building a leading position in fairly narrow "niches" of international markets for high quality products in chemical and related fields.

The 1982 result was F1.105m. The sharp fall in interest charges last year—from F1.66m to F1.50m—was brought about largely by a decrease in capital invested.

Tax on gross earnings last year came to F1.17.3m, compared with only F1.41.000 a year earlier, while extraordinary losses, mainly arising from exchange rate fluctuations and foreign participations and subsidiaries, doubled to just over F1.4m.

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UK COMPANY NEWS

MINING NEWS

Ladbroke ahead 10% to £36.2m

PRE-TAX profits of the Ladbroke Group for 1982 rose by 10 per cent over those of the previous year to £36.2m and the group's profit was "particularly evident" in the second half last year.

Profits for the second six months rose by 18 per cent to £22.8m compared with the same period in 1981.

Mr Cyril Stein, the chairman and managing director, regards the full year figures as "highly satisfactory" and is stepping up the dividend by 7.6 per cent to 8p net per 10p share by a final payment of 4.3p (3.82p).

Looking to 1983, he says that with the continuing increase in disposable income the consumer spending the group's leisure and retail operations should again do better.

He points out that the hotels are achieving increases in business and that the property divi-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the actual dividends shown below are based mainly on last year's timetable.

TODAY

Interim: Scottish Metropolitan Property.

Finals: Armitage Brothers, Clyde Petroleum, Dunlop Hotel, J. E. England (Wellington), Insurance Corporation of Ireland, Isle Shipping, North British Canadian Investment, Senior Engineers.

Amended.

(£6.1m); other group properties £4.5m (£1.7m); betting and race-course management £1.7m (£14.3m); social clubs £1.5m (same); and consumer electronics, video and electronic communications £2.8m (£1.1m).

Deductions included £6.7m (£3.7m) for interest and asset leasing and 50.3m (nil) for the employed share scheme.

After a proportionately higher tax charge of £2.2m (£2.1m), minority interests and pre-acquisition profits, anomalies per share emerged lower at 19p against 21.6p for 1981. Net assets per share rose from 133.5p to 144p.

Under review expanded from £705.2m to £762m.

A divisional breakdown of pre-tax profits shows: hotels, 10.2m; bars and machine hire £1.2m (£1.8m); property division net of interest £3.5m

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under review expanded from £705.2m to £762m.

Mr Stein concludes that group trading "should again be good in 1983."

Group turnover for the year

Higher losses from Richards (Leicester)

Sharply increased pre-tax losses of £245,963 against £195,440 have been shown by Richards (Leicester) for 1982. However, the dividend has been maintained and the directors expect a "positive improvement" in results during the coming year.

The final dividend has been held at 1p net — which maintains the year's total of 2p. The company is a close company.

The structural and engineering company, say the directors, is seeing the benefits of the reorganisation which took place last year and with it a slight improvement in trading activity. They point out that this has been offset to some extent by a relatively slow start by the foundry company, but add that nevertheless the group appears to be on course to achieve a positive improvement in results during the year.

Turnover moved up from £5.12m to £5.28m. At the trading level losses rose from £143,803 to £248,111 to which were added exceptional redundancy payments of £97,832 (£27,637).

Losses per share were given as 14.6p (6.5p) after a reduced tax credit of £53,968 (£180,460). Goodwill of £50,000 was written off as an extraordinary item this time.

Dividends absorbed £40,000 (same) leaving retained losses of £331,985 (£55,980).

On current cost basis pre-tax losses are increased to £486,496 (£429,440), and net losses per share to 22.2p (12.4p).

Erith improvement continues

IN THE second half of 1982 both sales and profit of builders' merchants Erith continued the improving trend noted at mid-year.

Group sales for the full year rose 12 per cent, from £32.86m to £36.88m, and profit before tax advanced 28 per cent, from £1.13m to £1.46m.

Estimating costs stated to be about £0.09p to 0.88p, and a final dividend of 2.25p lifts the total from 4p to 4.8p. The directors also propose to make a scrip issue on the basis of one-for-one to holders registered April 22.

The reorganisation of the structure of the company has been completed and was effected from January 1 1983.

Pre-tax profit was struck after

higher depreciation of £405,000 (£369,000), pension fund contribution £257,000 (£223,000) and interest paid £326,000 (£284,000). Tax takes £63,000 (£471,000) to leave the net profit at £7.8m (£6.2m).

The dividend cost is £439,000 (£378,000).

Annual meeting, June 1 at noon.

• comment

The completion of Erith's reorganisation programme, which has brought all its branches under the control of one operation, reducing overheads and improving efficiency, must take much of the credit for its 28 per cent increase in pre-tax profits on a 12 per cent rise in turnover. This more than fulfils the

recovery hopes of the first half and puts Erith well on the way to surpassing its 1979 pre-tax peak.

So long as interest rates remain stable and the present upturn in the housebuilding market is sustained, pre-tax profits of £1.8m look possible in the current year.

The company says the sales increase was fuelled mainly by demand from the medium-sized builders in the private house building and refurbishment markets, particularly in the London area. Assisted by a mild winter and increases in local authority spending on home repairs this area has been the main force behind a measurable increase in sales in the current year. The share price jumped 13p to 132p, with the increased dividend yielding 5.1 per cent.

Annual meeting, June 1 at noon.

Druck up 25% to £0.46m in first half

First half taxable profits to December 31 1982 of Druck Holdings, electronic pressure measuring device maker, advanced by 25 per cent from £271,000 to £462,000, on turnover ahead by 48 per cent at £1.92p compared with £1.3m.

This close company is paying its first interim dividend since joining the Unlisted Securities Market of 1.1p net per 5p share. Last year a payment of 1p was made from pre-tax profits of £281,000.

Druck took £255,000 (£157,000) leaving attributable profits of £207,000 (£114,000).

They say that current returns indicate results for the second half will be comparable with those of the previous year, if there are no further material movements in exchange rates prior to the year-end.

Tax amounted to £985,000 and attributable profits were higher at £880,000 against £490,000. Earnings per 50p share rose from 22.3p to 32.3p.

In the last full year a total dividend of 9.45p was paid from pre-tax earnings of £2.62m (£2.21m)

to shareholders.

Substantial investment in

operations, equipment in recent years is reflected in higher turnover, say the directors, despite recessionary influences.

Improved pre-tax profits of £1.8m against £1.27m have been shown by Photo-Me International and the directors expect that second half results will match the £1.35m earned in the comparable period last year. The interim dividend is held at 3.15p net.

Turnover of this manufacturer of automatic coin-operated photographic vending machines moved ahead from £16.01m to £18.95m.

Substantial investment in

operations, equipment in recent years is reflected in higher turnover, say the directors, despite recessionary influences.

On current cost basis pre-tax losses are increased to £486,496 (£429,440), and net losses per share to 22.2p (12.4p).

Photo-Me expands midway to £1.8m on higher sales

Expansion continues at Morrison: pays more

Knobby Lake plans for Comstock Lode gold rush

BY GEORGE MILLING-STANLEY

FURTHER substantial progress has been made by Wm Morrison Supermarkets in the year ended January 29 1983. Sales have risen 12.8 per cent, from £186.52m to nearly £224m excluding VAT, and profit before tax has advanced 16 per cent from £7.6m to £8.26m.

After a proportionately higher tax charge of £2.2m (£2.1m), minority interests and pre-acquisition profits, earnings per share emerged lower at 19p against 21.6p for 1981. Net assets per share rose from 133.5p to 144p.

Under review expanded from £705.2m to £762m.

Allowing for current cost

of pre-tax profits came through at £82.6m, compared with £80m, and on the same basis earnings per share were 17p (£18.82p). See Lex.

Amended.

See Lex.

ns for
old inpit gold mine.
His group places a
new programme
which must be
carried out, he
recommends
virgin territory
were earlier
carried out.Mr MacPhee adds
values of gold were
reduced, but mining
surfaces in some
countries.They really only
Property
believe there are
any property
possibilities of
exploitation.elds get
go-aheadper cent. Anglo-Eagle
Per cent. and 30 per
cent. Australia, with 22 per
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day from 21 west.A 14-cell development
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second in scale of the
and facilities are
expected in time to
via the Jaffna
on February 1, 1983.I expected
operationscosts and the
from 1982 and
the current year
exp and take
and 17.5 per cent.

Strata Oil

At STRATA'S
participates in 100 per
cent. of Petrol 25
the subsidiary is
through Arco 25
100 per cent. of
Bathgate, the
subsidiary in
The oil is
marketing 25
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Croda slips £1m below forecast

LOWER THAN forecast profits before tax of £16.6m have been produced by Croda International, chemical processor, for 1982. Earlier last year, at the time of the bid from Burmah Oil, the directors predicted that profits would be about £16m. The final dividend, however, is based in line with indications to the time of the bid.

The pre-tax profit compares with £10.13m last time, and shows an advance of 49 per cent.

Sir Frederick Wood, chairman, says that the result is "not unsatisfactory" in the light of disappointing sales volumes and pressure on margins in some

competitive energy is getting cheaper, world-wide, economic activity is picking up. A period of increased activity for the British chemical industry would be most welcome if it can be sustained. Despite the substantial recovery in sales over the last two years there is still much scope for improvement," says Sir Frederick. "This is difficult to sustain and, in due time, increase our rate of dividends such improved results will be essential."

Group turnover advanced from £277.7m to £307.1m. A breakdown of turnover and trading profits shows: Croda Chemicals International, £82.4m (£75.3m) and £7.8m (£5.3m); Croda Wood's Traders, £187.2m (£187.2m) and £16.1m (£10.13m); Croda Chemicals (Chemicals), £40.8m (£40.8m) and £3.8m (£3.8m); Croda Polymers International, £81.2m (£74.8m) and £5.2m (£4.2m). Group trading profits of £18.8m (£14.0m) included surplus on disposal of investments and proceeds of £28.000, compared with previous profits of £34.000—at halfway losses amounted to £82.000 (£74.000 profits).

And, against a 2p payment last year the dividend is

reduced to 1.3p (losses £3.97p). Taxation at £6.81m (£6.81m) was 20.65 per cent. of pre-tax, says Sir Frederick, mainly due to higher overseas tax rates and lower UK stock relief and capital allowances. As a result, profit after taxation turned out at £8.7m (£6.32m) against £10m forecast. Extraordinary debits amounted to £1.22m (£1.65m) resulting from changes in the Organic Chemicals agriculture division and the currency problem in Mexico.

Attributable profits were £7.1m (£6.08m) compared with the dividend cost of £7.42m (£3.86m) requiring a transfer of about £16m "pre-tax". In the event a less than 7 per cent. shortfall bettered revised expectations and shares rose 7p to a peak 120p against the cash bid price of 70p. But the prediction was accompanied by a promise of an 85 per cent higher offer—critical to the rejection of the bid. Sir Frederick means a not fully covered payment this time and prospect of only marginal, if any, increase for some time. The current year has got off to a mediocre start but there are favourable trends to be seen in lower sterling and interest rates. Should Croda succeed in selling the synthetics division and there may be some doubt here, this will remain a cyclical factor that in good times can add real sparkle to the figures. For the rest of the group, losses are being eliminated but it is tougher going overseas, particularly in Australia. There could be further significant help from property sales, but this far out the outcome for 1983 is looking like below 250m and with a share of the £30m the company has originally suggested a year ago would restore its performance in real terms. Nevertheless the market remains forgiving with a prospective p/e over 14.

Cash flow was positive for the third year in succession and net debt fell by £3m to £23m.

Further progress was made in the group's recovery, according to Sir Frederick, despite being a difficult year for the world chemical industry, and profits benefited from cost savings and lower chlorine. Some operations, especially consumer products, Standard Soap and Manley Ratcliffe, and U.S. specialty chemicals turned in "excellent results" while others again "struggled to stay in the black."

Although the world recession in chemicals continues, prospects for 1983 appear to be improving. Sterling is becoming more com-

F. Sumner
£0.23m in
red-omits
dividend

MUCH LOWER turnover and a further fall into the red at the pre-tax level is reported by Francis Sumner (Holdings) which continued to suffer from poor trading conditions that prevailed in the textile and clothing markets throughout 1982.

Turnover for the 12 months ended December 31 last, dropped from £18.3m to £15.75m and this financial holding concern suffered a taxable loss of £28.000, compared with previous profits of £34.000—at halfway losses amounted to £82.000 (£74.000 profits).

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Although the world recession in chemicals continues, prospects for 1983 appear to be improving. Sterling is becoming more com-

Dreamland moves back in profit

A RETURN to profit has been achieved by the Dreamland Electrical Appliances group in 1982. And reflecting their confidence the directors are paying a final dividend of 0.36p from reserves, which continued to suffer from poor trading conditions that prevailed in the textile and clothing markets throughout 1982.

The profit came in at £26.000 (after a loss of £74.000 in half-year), compared to a loss of £55.000 for the previous year.

Turnover for the 12 months ended December 31 last, dropped from £18.3m to £15.75m and this financial holding concern suffered a taxable loss of £28.000, compared with previous profits of £34.000—at halfway losses amounted to £82.000 (£74.000 profits).

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Burgess
£66,000
loss at
midterm

NON-RECURRING COSTS of £144,000 have left acoustical and electrical engineering concern Burgess Products (Holdings) £66,000 in the red for the 26 weeks ended January 29 1983, compared with £283,000 profit in 1982.

Trading profits fell from £16.8m (£15.8m) related to the UK and £7.7m (same) to overseas. Pre-tax profits were struck after additional depreciation—based on current replacement costs—of £1.3m (£1.2m) and interest payable of £1.2m (£1.2m), and included a contribution from associates, before interest of £1.6m (£1.7m).

The interim dividend, however,

is maintained at 0.5p net per share—last year's final payment was 3p and pre-tax profits amounted to £80,000.

Senior management changes have taken place and cost reduction measures, including further redundancies, were introduced which are reflected in the non-interest debt for the period.

Directors anticipate that these

measures will contribute to some improvement during the second half of the year although a longer time scale is required fully to assess these changes.

Trading profits were down from £49.000 to £28.000, interest charges took £151,000, against £205,000. There was a tax credit of £47,000 (£69,000 charge) and after a minority credit of £1,000 (£3,000) the attributable figure was a £18,000 loss (£16,000 profit). Net loss per share is given as 0.5p, compared with earnings of 4.2p.

Preference and ordinary dividends absorb £27,000 (same)

and interest of £2.000 (£2.300).

The year's dividend is being

maintained at 0.6p net per share with an unchanged final year gearing to 45 per cent.

Metals and chemicals kicked in a lower contribution than last year and profits from Dulux Australia fell by two-thirds. The benefit of mineral surpluses, particularly at Associated Lead should begin to be felt in the current year. Some encouraging signs of a stirring in the construction and automotive sectors both in the UK and U.S. have been spotted. The retained profit emerged at £4.8m (£1.5m).

Tioxide Group, the 50 per

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duces titanium compounds

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and net dividends of £4.1m (same)

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**AECI LIMITED**

(Incorporated in the Republic of South Africa)

**NOTICE TO
PREFERENCE SHAREHOLDERS
DIVIDEND NO. 90**

Notice is hereby given that on 10 March 1983 the Directors of AECI Limited declared a dividend at the rate of 5.5 per cent per annum for the six months ending 15 June 1983 payable on that date to holders of preference shares registered in the books of the Company at the close of business on 29 April 1983.

The dividend declared in United Kingdom currency and cheques in payment will be posted from the offices of the transfer secretaries in South Africa and the United Kingdom on 13 June 1983.

Dividends payable from Johannesburg will be paid in South African currency at the rate of exchange ruling on 23 May 1983.

Any change of address or dividend instruction involving a change in the office of payment, if intended to apply to this dividend, must be received on or before 29 April 1983 and members must, where necessary, have obtained the approval of the South African Exchange Control Authorities or, as applicable, the approval of the other Exchange Control Authorities having jurisdiction in respect of such change. Changes of address or dividend instructions to apply to this dividend which do not involve a change in the office of payment must be received not later than 1 June 1983.

In terms of the Republic of South Africa Income Tax Act 1962 (as amended) dividends payable to persons not ordinarily resident nor carrying on business in the Republic or to companies not registered nor carrying on business in the Republic are subject to deduction in respect of non-resident shareholders tax at the rate of 13.7025 per cent.

With regard to cheques despatched from the United Kingdom office, United Kingdom income tax, at the basic rate less, where applicable, the appropriate double tax relief, will be deducted from the dividends paid except in cases where the holder's address and the address to which the dividend is sent are both outside the United Kingdom and in cases (if any) where the company has received from the Inspector of Foreign Dividends in Great Britain a certificate exempting the dividend from United Kingdom income tax.

The transfer books and registers of members in Johannesburg and the United Kingdom will be closed from 30 April 1983 to 13 May 1983 both days inclusive.

By order of the Board
J. J. Low
Secretary

Transfer Secretaries:
Consolidated Share Registrars Limited
40 Commissioner Street, Johannesburg and
Charter Consolidated PLC, Charter House
Park Street, Ashford, Kent, England

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BODDINGTONS' BREWERIES PLC**Profits rise by 37.8%****Summary of Results: Year to 31st December, 1982**

	1982 (£'000)	1981 (£'000)
Turnover	44,474	29,333
Profit before tax	8,609	6,248
Profit after tax	4,653	3,805
Dividend payment per share	4.0p	3.5p

Points made by the Chairman, Mr Ewart Boddington:

- Profit before tax increased by 37.8% with the benefit of 45 weeks trading at Oldham Brewery.
- Boddington and Oldham together achieved an increase in volume beer sales.
- Capital expenditure, at £3.64 million, was substantial. This was funded from the company's cash resources.
- New investment has been made in Oldham Brewery in order to keg Heineken Lager.
- Good progress was again achieved in the Free Trade.
- Sales of our packaged beers continue to make progress, representing an important contribution to profits.
- I look to 1983 as another satisfying year for the company.

Annual General Meeting, Midland Hotel, Manchester 11.45 am Friday, 6th May 1983.

Copies of the Annual Report may be obtained from: The Company Secretary, P.O. Box 331, Strangeways Brewery, MANCHESTER M60 3EL.

Boddingtons
Strangeways Brewery Manchester

BIDS AND DEALS**BTR raid
on Tilling
peters out
on third day**

BY DAVID DODWELL

BTR is understood to have picked up only a further 375,000 shares in Thomas Tilling as its market raid dragged through its third day.

With the addition of the 500,000 shares reported to have been acquired by BTR on Wednesday, the raider thinks that the industrial rubber and polymer products group has made little impression on the target equity since it purchased a 5 per cent stake in Tilling on Tuesday morning.

BTR's aim is a 14.99 per cent stake in Tilling, the equivalent of 43.5m shares.

**KENNINGS/WESTERN
MOTOR REVISED DEAL**

Western Motor Holdings and Kennings Motor Group have announced revised terms, whereby Kennings will acquire 51 per cent of Western Motor subsidiary Distributor Deliveries. Western Motor will sell 65,560 ordinary shares of Distributor Deliveries for £70,400. The increase in Kennings holding from 15 per cent to 51 per cent remains the same as announced on March 18 1983, and is expected to be effective from June 1. The total sum to be provided by Kennings by way of additional shares and loans of £1m is unchanged.

SKETCHLEY

Sketchley's subsidiary Rentex Services Corporation of the U.S. has entered into an agreement to acquire certain operating assets and the rental businesses of Stork Diaper Service Company and Industrial Uniform Rental Company, both of Philadelphia for \$2.69m (£1.73m). Both businesses are involved in laundry and rental services for the health care sector and the rental of garments for industry.

BRABY LESLIE

Braby Leslie subsidiary S. Briggs and Co. has acquired for cash the brewery plant businesses of Henry Balfour and Co. in the UK and of the Pfaudler Co. in the U.S., comprising certain assets including stock, plant, machinery, designs, patents and trademarks worldwide.

ASSOCIATE DEAL

S. G. Warburg and Co., as an associate of Steelley, has sold 200,000 Heworth Ceramic Holdings shares at 141p on behalf of discretionary investment clients.

PRUTEC INVESTMENT

Prutec, a subsidiary of the Prudential Assurance Company, has invested £2.5m in Panorama Office Systems, Panorama, now based in Milton Keynes, was established in February 1982 to manufacture and market a new low-cost personal typing centre designed to replace the standard electric typewriter on a secretary's desk, as an alternative to an electronic memory typewriter or word processor.

JOHN MOWLEM

Shareholders of John Mowlem & Company have approved resolutions for the acquisition of Buehler and to increase the authorised share capital of the group from 62.25 to 75.53 by the creation of 5.12m additional ordinary shares of 25p each. Mowlem has also provisionally allotted 5,649,368 new ordinary shares at 176.5p each, the basis of two for every seven held. Provisional allotment letters have been despatched.

The circular predicted a loss for the year to March 1983 of at least £17.5m, but suggested that this figure might now be breaking even.

The circular also pointed out that cash "could be a constraining factor" since future success would depend on heavy sales promotion.

Mr David Atkins, chairman of Iotechology, was unavailable for comment throughout yesterday, and it is not certain when a company statement will be forthcoming. Iotechology's shares were suspended at 230p, down 7p from the day's opening price.

A recent stockbrokers' circular noted that Iotechology had faced difficulties in recruiting dealers—in large part because of heavy recruitment in 1982 by international names like ATT and IBM.

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INSURANCE & OVERSEAS MANAGED FUNDS

INTERNATIONAL CAPITAL MARKETS

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. The following are closing prices for April 7.

U.S. DOLLAR									
STRAIGHTS	Issued	Ed.	Offer	Change on	Yield	150	88%	88%	88%
Amer O/S 10 1/4 80	100	85%	95%	0	-0%	11.13			
Amer Bank 13 65	200	105%	105%	0	-0%	11.05			
British Cst Hyd 10 1/4 88	100	105%	105%	0	-0%	10.68			
British Cst Hyd 15 1/4 82	120	105%	117%	0	-0%	10.58			
Canadian Wt 11 1/4 80	175	105%	105%	0	-0%	10.82			
Can Pw 10 1/4 80	75	105%	118%	0	-0%	11.24			
Cougar Cst 15 84/92	100	105%	105%	0	-0%	10.85			
Cougar Cst 16 1/4 80	100	105%	105%	0	-0%	10.58			
Credit Suisse 10 1/4 80	150	105%	105%	0	-0%	10.58			
Credit Suisse 10 1/4 89	100	105%	105%	0	-0%	10.58			
Deutsche Bk 14 1/4 89	300	110%	111%	0	-0%	11.05			
Deutsche Bk 17 1/4 85	100	105%	105%	0	-0%	10.58			
Deutsche Bk 17 1/4 89	200	105%	105%	0	-0%	10.58			
E.C.C. 10 1/4 86	100	105%	105%	0	-0%	10.58			
E.C.C. 12 1/4 87	150	105%	105%	0	-0%	11.05			
E.C.C. 11 1/4 85	125	105%	105%	0	-0%	10.58			
E.I.B. 15 1/4 87	125	105%	105%	0	-0%	11.05			
E.I.B. 15 1/4 89	125	105%	105%	0	-0%	11.05			
Esp Corp 11 1/4 87	100	105%	105%	0	-0%	11.05			
Formarks 13 1/4 82	75	105%	105%	0	-0%	10.58			
Gen de France 12 1/4 83	175	105%	105%	0	-0%	11.05			
Gen Elec Cst 5 1/2 81	100	105%	105%	0	-0%	10.58			
GMAC D/S 10 1/4 80	200	105%	105%	0	-0%	10.58			
GMAC D/S 10 1/4 87	100	105%	105%	0	-0%	11.05			
Gulf Oil 12 1/4 87	100	105%	105%	0	-0%	11.05			
Hanover 10 1/4 82	100	105%	105%	0	-0%	10.58			
Marine Pro 13 1/4 80	125	105%	105%	0	-0%	11.05			
Marine Pro 13 1/4 89	100	105%	105%	0	-0%	10.58			
Metallat Int 11 1/4 82	150	105%	105%	0	-0%	10.58			
New West Fin 11 1/4 80	125	105%	105%	0	-0%	10.58			
New West Fin 13 1/4 87	75	111%	112%	0	-0%	11.05			
Northland 15 1/4 80	112	105%	105%	0	-0%	10.58			
Northland 15 1/4 82	112	105%	105%	0	-0%	10.58			
Northland 15 1/4 87	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 89	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 90	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 92	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 93	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 94	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 95	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 96	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 97	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 98	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 99	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 00	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 01	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 02	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 03	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 04	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 05	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 06	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 07	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 08	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 09	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 10	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 11	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 12	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 13	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 14	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 15	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 16	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 17	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 18	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 19	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 20	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 21	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 22	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 23	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 24	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 25	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 26	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 27	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 28	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 29	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 30	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 31	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 32	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 33	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 34	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 35	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 36	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 37	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 38	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 39	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 40	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 41	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 42	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 43	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 44	112	105%	105%	0	-0%	11.05			
Northland 15 1/4 45	112	105%	105%	0	-0%	11.05			
Northland 15 1									

Pesticide ruling
'may harm public
health,' Page 33

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Friday April 8 1983

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WALL STREET

Corporate clouds close in

THE COMING season of first-quarter corporate earnings reports began to trouble Wall Street investors yesterday as a consensus developed that, in a market beset by uncertainties about the direction of interest rates and the Federal Reserve's monetary policy, a profits upturn by the industrial majors was hardly needed as an affirmation of faith in a U.S. economic recovery.

Analysts pointed to poor showings by some of the companies which have been reporting ahead of the field, particularly in the high technology sector.

The Dow Jones industrial average, after wavering within a few points of its overnight level throughout the day, finally settled 4.16 higher at 1,117.65, and advancing stocks managed a six to seven lead over declines. But volume dwindled further to some 68m shares from Wednesday's 7.14m, and the underlying tone was described as weaker.

Creditmarkets also underwent a modest downward adjustment after the gains of recent days. Federal Funds, after beginning the settlement week some what easier at 8.75 per cent against a

Wednesday average of 9.10 per cent, again moved uncomfortably upward despite the Fed's intervention with the arrangement of \$1.5bn in customer repurchase agreements at the opening level.

But with Funds at 8.75 in early afternoon, the authorities bought \$320m of short-term bills for a customer account.

Dealers said seasonal factors continued to act as a drain on reserves, and more official involvement could be expected, possibly in the form of coupon or bill sales for the system account instead of merely an indirect operation for a customer.

But the market retained a firm under-tone, and the 9.75 per cent notes of 1985 came up to par from 99.75 on Wednesday.

The benchmark long bond, the Treasury 10-year per cent due in 1982, moved beyond 96, while the three and six-month Treasury bills yielded within a few basis points of their overnight levels, with some early gains trimmed.

Demand in the government sector stemmed partly from an insolvency declaration late on Wednesday for the Biscayne Federal Savings and Loan Association, which dealers said served as a reminder to market participants that the financial system continued to embody some very fragile elements.

Retailers were a bright spot among the stocks, assisted by higher March sales figures from many of the major chains. K-mart was up 5% at \$314, Federated Department Stores 2% at \$574 and J. C. Penney 3.1% at \$539.

The monitoring of the monthly turn-

over patterns has been meticulous, however. G. C. Murphy, which reported a 1.4 per cent decline for last month against the trend, shed 5% to \$28.4.

Worries over the fortunes of the technology sector were reflected in selling of Digital Equipment, of \$37 at \$116; Texas Instruments, down \$1.5 at \$180.

Pronounced weakness in golds held Toronto back, although base metals showed only marginal losses. Montreal managed a more buoyant tone, with cautious advances evenly distributed throughout the market.

LONDON

Base rate hopes boost equities

MOUNTING optimism about an early cut in UK clearing bank base rates took London markets higher yesterday, and at noon, the FT industrial ordinary share index looked poised to move into uncharted territory.

At that time, it was 9.1 up and only 0.6 below its record high, following BAT Industries' excellent preliminary results and surprise three-for-one scrip issue. The announcement generated fresh investment enthusiasm, which had shown signs of flagging after a promising early trade.

Money market interest rates were a key influence throughout, but hopes that the authorities would reduce their intervention rate levels proved to be unfounded. Short-term market rates subsequently hardened to close higher on balance, and equity markets later lost some of their enthusiasm.

The result was that the FT index gave up part of the rise to close a net 8.3 up at 872.2 still only 1.4 off its best-ever mark. Broader-based measurements of the equity market went to new records, including the FT-Actuaries All-share and 500 share indices.

Strengthening interest rate optimism led to a reversal of sterling's recent impressive recovery, which tempered investment in Government securities. Early demand, some on overseas account, was soon satisfied and quotations later drifted lower, help by profit-taking after the previous four-day advance. Longer-dated gilts closed around 4% lower, but falls among the shorts were generally limited to 1/4%. Index-linked issues continued in favour and gained a maximum of 1/2%.

In equities, BAT Industries spurted 85p to 715p, after 725p, after its preliminary results, which were well in excess of market estimates. Other tobaccoes benefited, with Imperial, already standing a couple of pence to the good, ending up at 115p, and Rothmans 8p to 110p.

Strong overnight transatlantic buying of golds followed through into London and led to renewed gains in South African golds and financials, for the fifth successive trading day.

The re-opening of the Johannesburg market gave an additional boost to share prices and the Gold Mines index advanced 12.1 more to 602.6 - a five-day gain of over 71 points.

Leading Australians closed with little overall change, but were reported to be attracting good interest in the after-hours' business.

Share information service, Pages 34-35

AUSTRALIA

Solid gains

SHARE prices posted further solid gains in Sydney but the advances were the result of a lack of sellers, rather than any big buying interest. The All Ordinaries index ended at 527.5, compared with the previous 523.7.

Investors are holding back until after next week's national economic summit of business, union and government leaders, which is expected to set the tone of the economic policies to be adopted by the Labor Government.

Gold stock speculators were also out of the market, awaiting a firm indication of which way world bullion prices are headed.

In Melbourne, oil and gas issues and golds, continued to firm. Gains outnumbered declines in the oil sector by 28 to four, and overall by 120 to 66.

SOUTH AFRICA

Golds higher

THE BULLION price recovery in London and the U.S. led gold shares sharply higher in Johannesburg yesterday - its first post-Easter trading session. Randfontein advanced R9 to R136 and West Rand Consolidated was R1.30 higher at R9.80.

The higher trend spilled over to most other mining and financial sectors. De Beers rose 12 cents to R8.85, Lydenburg Platinum 40 cents to R8.90 and Anglo American 90 cents at R21.55. Industrials remained directionless.

FAR EAST

Tokyo backs away from blue chips

SHARE prices declined during a heavy day's trading in Tokyo as investors backed off blue chip issues to buy lower priced shares. Electricals, precision instruments and pharmaceuticals all eased while electric railway and paper and pulp issues gained.

Foreign investors, in particular, have focused on the railway issues because the companies not only have large holdings of fixed assets, but have also been moving to develop cable television.

Oils and natural resource developers generally fell on profit-taking following Wednesday's sharp rises, though Teikoku Oil rose Y100 to Y848 after an announcement that it had found a large natural gas deposit off Northern Japan.

First section turnover totalled about 500m shares, compared with Wednesday's 350m.

Analysts believe that the Tokyo Stock Exchange has now entered a period of consolidation after its recent highs, with downward corrections likely to be triggered by Wall Street declines. But they think that eventually, the market is likely to resume its climb, particularly if signs emerge of improvements in the domestic economy and Japanese exports.

The analysts point to the market's mixed fortunes this week, with falls alternating with rises after Monday's record market average - as supporting the idea of consolidation.

However, they note that there has been no sign of any widespread selling and turnover has been low, with market participants still encouraged by likely future developments.

Overseas buying, mainly of blue chips, enabled Hong Kong to close steady though the volume of business remained small. The depressing effect of poorer than expected corporate results recently appears now to have subsided.

The Hang Seng index closed up 15.68

at 1014, with the rise led by property stocks. Cheung Kong gained 45 cents to HK\$10.10, Hongkong Land 8 cents to HK\$4.25, Hung Hung Kai Properties 15 cents to HK\$7.05 and Swire Properties 30 cents to HK\$6.50.

In Singapore, prices closed narrowly mixed after fluctuating uncertainly in a market which again saw both buying support and profit-taking. At the close, the Straits Times industrial index was up 7.55 at 88.52.

Dresdner Bank firmed 70 pf to DM 174.20, following the sector's recent healthy results, but BHF fell DM 3.50 to DM 271 ahead of 1982 figures which are expected soon. Other banks met some late profit-taking after performing well earlier in the day.

In stores, Wednesday's strong performer, Kaufhof, fell 30 pf to DM 250.50, but Karstadt rose DM 3 to DM 277 and Herten DM 4 to DM 146.50.

Bond prices were mixed in quiet trading, with the market lacking any impetus from domestic or foreign investors.

The lower overnight Wall Street close left share prices mixed in quiet trading in Amsterdam though few major movements were seen. In internationals, KLM declined Fl 3.20 to Fl 149.30 while ABN rose Fl 2 to Fl 362.50. Amro declined 30 cents to Fl 62.40, ex its Fl 1.50 interim dividend.

Publisher Elsevier jumped Fl 14.50 to Fl 289.50 towards the end of the trading day. Demand for the stock came from French investors following a favourable report on the company in a French publication. The price movement was, however, exaggerated by the normally thin turnover in Elsevier stock.

Domestic share prices were steady in Brussels, while foreign prices were higher. Stock of the electrical holding company, Electrolab rallied, gaining BFr 280 to BFr 5.810.

Prices were also steady in Paris, though trading was quieter than in recent days, despite some profit-taking. Prices were said to be benefiting from foreign purchases which outweighed the negative effect of Wall Street's overnight fall.

Investors stayed on the sidelines in Zurich awaiting interest rate developments. Banks and insurances closed mostly very steady.

In Milan, prices were widely lower for the third successive day as operators liquidated long positions in the market. The prospect of continued high interest rates was cited as the dampening of investor interest. Prices held up in the fairly active bond market, although convertibles fell back.

In Stockholm, a half-point cut in the discount rate to 8% per cent had little impact on a thin market.

However, in Madrid, prices firmed as the number of stocks traded rose to 166 from Wednesday's 144, with 52 rises, 24 falls and 90 unchanged.



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BALANCE SHEET 31st DECEMBER 1982

ASSETS	US\$	LIABILITIES	US\$
Cash and due from banks	609 893	Time Deposits	1 137 848 108
Banks Time Deposits	694 855 348	Call Deposits	21 911 184
Loans	474 251 150	Other Liabilities	30 215 906
- Short Term	71 927 558	TOTAL LIABILITIES	1 189 975 198
- Medium Term	374 650 569		
- Long Term	27 673 023		
Investment Portfolio	49 752 605		
Other Assets	23 091 262		
Fixed Assets	330 852		
CAPITAL FUNDS			
Share Capital	20 000 000		
Reserves	8 206 610		
- Statutory Reserve	1 540 661		
- General Reserve	6 665 949		
Subordinated Loan	24 709 302		
TOTAL CAPITAL FUNDS	52 915 912		
TOTAL	1 242 891 110		

COMMITMENTS AND CONTINGENT LIABILITIES

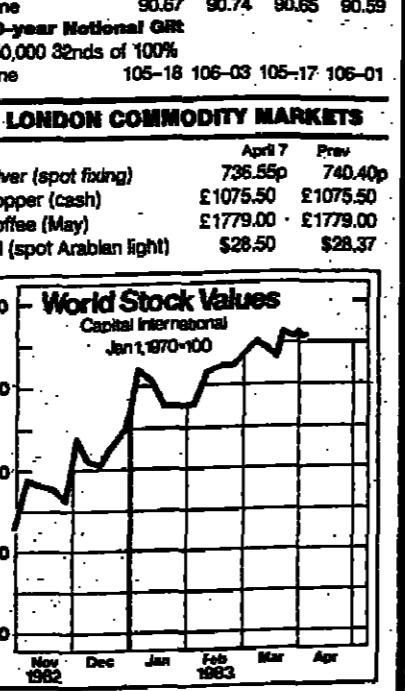
Guarantees	US\$ 29 384 514
Undrawn Loan Commitments	US\$ 47 202 130
Foreign Exchange Contracts	US\$ 178 851 559

RESULTS

INCOME	US\$ 136 850 197
EXPENDITURE	US\$ 127 575 649
OPERATING INCOME	US\$ 9 274 548
NET PROFIT	US\$ 4 742 550
TRANSFER TO RESERVES	US\$ 4 742 550

IBRAHIM SHAMS
CHAIRMAN

JEAN DEFLASSIEUX
DEPUTY CHAIRMAN



THE BULLION price recovery in London and the U.S. led gold shares sharply higher in Johannesburg yesterday - its first post-Easter trading session. Randfontein advanced R9 to R136 and West Rand Consolidated was R1.30 higher at R9.80.

The higher trend spilled over to most other mining and financial sectors. De Beers rose 12 cents to R8.85, Lydenburg

Platinum 40 cents to R8.90 and Anglo American 90 cents at R21.55. Industrials

remained directionless.

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 32

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 32

- Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

b-dividend also extra(s); b-annual rate of dividend plus stock dividend, c-liquidated dividend cld-called d-new yearly low e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, i-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks The high-low range begins with the start of trading, nd-next day delivery P/E-price-earnings ratio r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split Dividends begins with date of split, ss-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-new yearly high v-trading halted vi-in bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies wd-when distributed, ww-when issued, ww-with warrants x-ex-dividend or ex-rights xde-ex-distribution zw-without warrants y-ex-chndend and sales in full yd-yield z-sales in full.

WORLD STOCK MARKETS

AMERICAN STOCK EXCHANGE CLOSING PRICES

Gold Mines 12/10/86. SE ACTIVITY 1986.												Nil=11.95												Mar 30												Mar 23												Mar 16												Year Ago(Avg)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																											
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Businesses for Sale		
Wanted	8.50	28.00
Personal		
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COMMODITIES AND AGRICULTURE

Fall in wool output expected

AUSTRALIAN wool production is expected to fall by 4-6 per cent in the 1983-84 season starting July 1, to between 565m-612m kilos.

Mr David Ashton, Australian Wool Corporation (AWC) chairman, said the drought had affected 87m sheep, half the country's wool sheep. AWC stocks now amount to 1.62m bales, down from a peak of 1.66m at Christmas, and should fall further to between 950,000-1m bales towards the end of the season.

• INTERNATIONAL lending agencies that suggest reduced food subsidies for developing countries should urge cuts in arms spending instead, says Mr Edouard Saouma, FAO director-general.

• JAPAN is considering reducing or ending a 4 per cent tariff imposed on imported palm oil.

• AN EEC delegation in Bangkok will discuss Community financing of a plan to substitute 16,000 hectares of rapeseed with oilseed.

• THE CHICAGO Board of Trade is to introduce a 1.5 per cent futures surcharge after July 22.

• CHINA has started work on four chemical fertilizer plants, three ethylene plants and one acrylic acid plant. Work was halted in 1980 under the economic retrenchment programme.

• THE NATIONAL Soyabean Processor's Association has filed a complaint with the US government challenging the oilseed trade practices in Argentina, Brazil, Canada, Malaysia, Portugal and Spain.

• THE COUNTRY Landowners Association will fight "tooth and nail" the Labour Party's proposal to nationalise tenanted land, Lord Middleton, the CLA president, pledged yesterday.

• THE PAYMENT in kind programme will be scaled back next year and will possibly not include certain commodities, says US agriculture secretary Mr John Block.

EEC boost for pork exports wanted

BY OUR COMMODITIES STAFF

SUBSIDISED EXPORTS of pig meat to the Soviet Union and other Eastern bloc countries could help lift British pig farmers out of their present depression, according to Mr Jim Blanchard, chairman of the National Farmers' Union pigs committee.

But he said this could happen only if the subsidies were raised to levels which would allow UK exporters to compete with non-Community suppliers. An option on this is expected next month.

Mr Blanchard is quoted in an article in this week's Farming News as saying: "These markets behind the Iron Curtain have been identified as likely new ones for the Community's pig meat."

The market is there. Now it depends on whether the EEC increases in export restrictions will be large enough."

Apart from the Eastern bloc,

Cut in cotton acreage

BY RICHARD MOONEY

WASHINGTON—The International Cotton Advisory Committee (Icac) monthly report projects a decline in 1983-84 world cotton acreage and record world usage.

The cut in world plantings is due primarily to the widespread signing by producers in the payment-in-kind (PIK) programme, which assures a significant decrease in US cotton acreage.

The commission has told the Icac that its members are breaking free trade rules by supplying only crop exports to countries cleared under the Government's Pesticide Safety Precautions Scheme (PSPS) and by refusing to supply such products to distributors not registered under its own British Agrochemical Supply Industry Scheme (Basis).

The association is to ask the commission to exempt its members from Article 85 of the Treaty of Rome, which outlaws the PSPS and to delay implementation of its objections to the Basis.

Mr Chris Major, association director, says the problems have

Pesticide ruling 'may harm public health'

BY RICHARD MOONEY

AN EEC Commission ruling which threatens voluntary pesticide safety arrangements by members of the British Agrochemicals Association (BAA) could jeopardise public health and safety, says the association.

The commission has told the BAA that its members are breaking free trade rules by supplying only crop exports to countries cleared under the Government's Pesticide Safety Precautions Scheme (PSPS) and by refusing to supply such products to distributors not registered under its own British Agrochemical Supply Industry Scheme (Basis).

The association is to ask the commission to exempt its members from Article 85 of the Treaty of Rome, which outlaws the PSPS and to delay implementation of its objections to the Basis.

Mr Chris Major, association director, says the problems have

World tea production increases

BY OUR COMMODITIES STAFF

BRITAIN'S FOOD Manufacturers' Federation (Fmf) has welcomed an EEC Commission proposal to modify the system for paying production aid on tomato concentrate output.

Production increased in all regions, although some individual countries showed declines, the department's foreign agricultural service said.

India remained the largest tea producer with 567,000 tons up from 561,000 in 1981.

Other production included: China, 381,000 tons (343,000 in 1981); Sri Lanka, 185,000 (210,000); and "other" Asian countries 146,000 (162,000).

Mozambique, 20,000 (22,000); Malawi, 33,000 (32,000);

"other" African countries, 47,000 (46,000). Reuter

Tomato proposals welcomed

BY OUR COMMODITIES STAFF

BRITAIN'S FOOD Manufacturers' Federation (Fmf) has welcomed an EEC Commission proposal to modify the system for paying production aid on tomato concentrate output.

Under the proposed system, aid would be paid on the raw material used in processing instead of the finished product.

This would answer Fmf criticisms of the existing scheme which it says favours lower concentrations and small pack sizes. It would also eliminate distortions caused by variations in container weights.

But the federation has told the Ministry of Agriculture that it cannot comment on commission proposals for determining representative prices for the Community market, as it considers them too vague.

Unsympathetic criticisms exacerbate pig farmers' feelings of grievance

Farmer's viewpoint: By John Cherrington

BRITAIN'S pig farmers have good reason to feel aggrieved. They are facing a cut of some 10 per cent in market prices while feed costs have increased by at least the same amount—a formula which unless relieved, will put the survival of many of them at risk.

They feel particularly upset because the National Farmers' Union and Mr Peter Walker, the Agriculture Minister, are spending no time on the matter.

• THE COUNTRY Landowners Association will fight "tooth and nail" the Labour Party's proposal to nationalise tenanted land, Lord Middleton, the CLA president, pledged yesterday.

• THE PAYMENT in kind programme will be scaled back next year and will possibly not include certain commodities, says US agriculture secretary Mr John Block.

The pig farmers retort that they appear to be singled out for special treatment, or un-

believable harshness, if they increase their production. Where they demand plausibly, are the curbs on the production excesses of the cereal milk, beef and other subsidised farmers.

In fact the cereal regime with intervention buying and stabilisation exports, as well as reduced UK feed grain supplies, that market prices are increasing upwards; the weakness of sterling has compounded the situation by pushing up the price of the imported cereal substitutes.

A contributing factor to the poor pigmeat market has been the weakness of the wholesale meat market generally, in particular, that for New Zealand lamb which has been pricing well below the levels ruling last year.

The board now controls the purchase and sale of all New Zealand lamb.

The New Zealand Meat Board has announced that it sold 22 per cent more lamb in the UK in the 16 weeks to February 12 than in the same period last year. On top of that, 4 per cent more UK lambs were slaughtered and although exports increased slightly, they were not sufficient to compensate for the increased supplies.

The weakness of New Zealand lamb prices was entirely due to an increase of 40 per cent in New Zealand lamb imports in 1982 amounting to 60,000 tonnes. This was partly due to the NZ Meat Board having to find a home for large supplies originally destined for Britain.

It is to be hoped that Iran will guarantee not to seem to be sufficient to maintain the optimum level of fertiliser use to secure full production and uptake is falling.

The price New Zealand farmers were getting for lambs last year was about \$NZ20 per head or just over \$8—about 30 per cent of the price received by British farmers for the same type of animal.

When it is realised that input

costs for basic farm resources are the same in both countries I can't help wondering just how long New Zealanders will be able to carry on this production.

No such considerations worry British sheep farmers. They have an open-ended guarantee to insulate them from the realities of the real world in the EEC sheep regime. I benefit from it myself and although I deplore this subsidisation I would be extremely foolish to refuse its benefits.

It is all very well for Mr Walker to call for better marketing and exports but where is more meat to be sold?

Consumption of all meats in the EEC except for Greece appears to be falling significantly according to the latest MFC figures.

British consumption per head

is the lowest except for Greece and this is particularly so for pigmeat, where less than half of Germany's intake is consumed, most other Northern EEC countries consume 50 per cent more. Prices there are little better than they are here. There are no identifiable viable markets for meat world wide.

The only prospect which could encourage pig farmers is the statistic that over the past few weeks slaughtering of cows and bulls, breeding animals, is up by 20 per cent and still rising.

Within about a year, this should begin to restrict supplies enough to lift prices—always provided New Zealand refrains from dumping lamb in this direction.

PRICE CHANGES

INDUSTRIALS—Continued

LEISURE—Continued

PROPERTY—Com

INVESTMENT TRUSTS-Cont

OIL AND GAS—Continued

DAIWA BANK

MINES—Continued

Central African

Miscellanea

NOTES

PLANTATIONS

Rubbers, Palm Oil

REGIONAL AND IRISH STOCKS

The following is a selection of regional and Irish stocks, the latter being quoted in Irish currency.

quoted in Irish currency.				IRISH
Albany Inv. 20s	52			1997
Sevens	178			254
Belvoir	525			664
Craig & Rose	112			144
Finlay Plop. 5s	34	-3		105
Graig Shlo.	119			188
Higgins Brew.	105	+2		201
Halt Lscl	910			13
I.O.M. Stm. £1	92			28
France (C. H.)	114			65

Unacademy

OPTIONS

OPTIONS		3-month Call Rates	
Instrument	House of Frater	15	Us. Drapery
Allied-Lyons	I.C.I.	15	7.2
BOC Grp.	"Imps"	10	Vicker-
B.R.S.	I.C.L.	8	Woolworth Nid. ..
Baileys	Ludgate	16	15
Barclays Bank	Brit & Gen.	16	Property
Beecham	Lev Service	16	Brit. Land
Blue Circle	Lloyd's Bank	35	Cap. Counties
Boots	"Lots"	4	Land Sec.
Booths	London Brick	11	M.E.P.C.
Brit. Aerospace	Lucas Ind.	12	Peechey
B.A.T.	"Mains"	12	Salter Prop.
Brown J.I.	Mrs. & Spencr	16	Town & City
Burner Ord.	Midland Bank	30	Gas
Cadbury's	N.E.I.	9	Brit. Petroleum ..
	Nic. Warr. Bambi	9	26

29 Plymco.....
51, Racial Elect.....
30 R.H.M.....

30	R. H. M.	6	Sheld.	35
4	Rank Org. Ord.	15	Tricentral.	22
30	Reed Inst.	26	W. H. S.	41

Gen. Electric	24	Sears	9	Ultronics	42
Glaxo	45	T.I.	13	Mines	
Great West	25	Tesco	5	Charter Cons.	20
G.U.S.A.	50	Thorn EMI	38	Com. Gold	48
Guardian	35	Transhouse	13	Lorainco	8
G.K.N.	15	Turner & Newall	4	Re. T. Zinc	42
Hawker Siddeley	30	Unilever	65		

A selection of Options traded is given on the London Stock Exchange Report page

"Recent Issues" and "Rights" Page 31

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SECTION IV

FINANCIAL TIMES SURVEY

End of an era—and many illusions

BY IAN RODGER

CANADIANS ARE in an unusually subdued state—still shellshocked from the dramatic turnaround in the economy last year, and bemused by the looming prospect of major changes in the country's leadership for the first time in 15 years.

Within the next year or so, Mr Pierre Trudeau, the Prime Minister, and Mr René Lévesque, the Quebec premier, will retire from public office, both victims of a difficult re-ordering of Canada's political agenda now taking place.

Ever since 1967 when General de Gaulle whipped up French-Canadian nationalism with his cry of "Vive le Québec libre" from the balcony of Montreal City Hall, these two brilliant Québécois have dominated the public life of the country. Single-mindedly, they worked to promote their diametrically opposed visions of the country's future.

Both wanted to revivify French-Canadian society. Mr Lévesque by giving it a national home in a separated Quebec; Mr Trudeau by using bilingualism as the bridge between the two founding nations of this huge country. Mr Lévesque preached Québécois nationalism; Mr Trudeau, the pursuit of a specifically Canadian identity in North America.

Despite the diversity of their objectives, the programmes introduced by these two leaders have changed the character of the country irreversibly. But there is still no final resolution to the constitutional debate, and there may never be one. Indeed, at various points during the Trudeau-Lévesque era, the debate widened as Canadians in all regions of this immense country began to wonder if the existing structure served them well.

However, in the harsh climate of today, Canadians are less preoccupied with their constitutional future than with trying to bolster their battered and neglected economy.

Mr Trudeau has been widely criticised for his management

of the economy, and there is no doubt that the record of the past 15 years consists of chronic overspending and a number of wasted opportunities.

But the criticism is somewhat unfair. Mr Trudeau was elected primarily to check the secessionist threat in Quebec and to create "the just society." He probably shared the view of most Canadians at that time that all things were possible in this richly-endowed land, and so didn't worry too much about the economy.

And for a long time, all things were possible. For example, Canada's considerable oil resources made it appear possible to insulate the domestic market from the sharp increases in world prices that occurred in the early 1970s. Canada's political leaders quickly opted for that seems like an easy solution, although they failed to apply the discipline to other costs that would have enabled Canada's industry to take advantage of their good fortune in export markets.

Diversifying trade

In the late 1960s and early 1970s were also the years of a new economic nationalism in Canada, and a distaste-growing party out of the Vietnam War—for things American. Many Canadians wanted to reduce the country's overwhelming dependence on U.S. trade by diversifying their trade. They also became increasingly unhappy about exporting raw resources, such as oil and gas, rather than value-added petrochemicals.

Today, the country's trade with the U.S. is just as important as it was ten years ago and no one talks any more about the so-called Third Option, under which trade links with Europe were to be strengthened. The big new petrochemical plants that have been built in Ontario, Quebec and Alberta look increasingly fragile in a world



Declining world oil prices and difficult export markets have put the country in a different mood. The domestic issues of the past have given way to concern about finding strategies for the 1980s

had to be cancelled or postponed.

Unemployment has soared to 12.8 per cent and real incomes have fallen. In the past few months, wage settlements have finally begun to respond. Three-year agreements are increasingly common, cost-of-living adjustments clauses are being phased out and zero increases in the first year are becoming the norm.

A recovery is getting under

way, but it is being led mainly by the upturn in the U.S. and by a return of consumer confidence. The corporate sector has been badly bruised by the recession; many leading companies were caught with excessive borrowings and, for a while last year, questions were even being raised about the stability of the big commercial banks.

Most economists believe it will be some time before corporate debt-equity ratios are

restored to the point where capital spending by industry will contribute to the recovery.

In the meantime, business and Government leaders are turning their attention to the problem of finding economic and industrial strategies suitable for Canada in the harsh world trading climate of the 1980s.

A Royal Commission on the country's economic prospects was set up last year, and many people hope that its findings will have the same dramatic impact that another Royal Commission did nearly 20 years ago with its recommendation to adopt a policy of bilingualism to hold together English and French Canada.

Certainly, the prevailing mood of business and politicians about the country's prospects is sharply different from what it was 10 years ago. One economist said "There is no shame in being hewers of wood and drawers of water. But we are going to have to work a lot harder to do even those things better than anyone else."

This new focus on resource strengths has been seen in the federal Government's determination to proceed with legislation to enable grain from the prairies to be raised to realistic levels, so that the railways will invest in desperately needed expansion of their handling capacity.

Similarly, Mr Trudeau's official visit to Japan and six other countries in the Far East in January underlined the Government's commitment to see Canada become a major supplier of resources and re-source technology to the Pacific Rim countries.

Like every country, Canada is also eager to find a place in high technology industries. So far, without much overall direction, a number of Canadian companies have found important niches in the telecommunications and aerospace sectors.

Although it has not been interventionist in its industrial policies, the Government seems inclined to restrict its role to one of generous financial support.

One economist coined a phrase which could catch on when he called for a programme to automate the forest industry by "bringing chips to chips."

Aggressive behaviour

A decade ago, Canada was behaving aggressively towards its powerful neighbour, the United States, raising export oil and gas prices and deplored the high degree of U.S. ownership of Canadian corporations.

Today, Canadians are scrambling to keep up with complaints about Canadian actions, from the alleged dumping of lumber to the labelling by Washington of a Canadian film about acid rain as propaganda.

And they are finding the old informal communication channels to Washington through the U.S. Administration no longer work. They have to learn to advance their interests through a more powerful and independent Congress and the ubiquitous political action group as well.

Despite the many recent assaults on Canadian film, there is no evidence that the people are discouraged. The country's identity and cultural life seem stronger than ever.

Last month, many leading

Québécois were outraged that their separatist provincial Government attempted to make vindictive political capital out of the lack of French language services in a predominantly English-language hospital in Montreal. A few years ago, most Québécois intellectuals would have urged the Government on.

And in Ontario, the large French-speaking minority has finally been given the right to have their children educated in French, regardless of expense. A few years ago in Ontario, such a move would have caused an uproar, but last month it passed without incident.

A new broadcasting policy has been published recently, accepting gracefully that Canada cannot fight off the flood of popular television programming from the U.S. But far from giving up, the Canadian Broadcasting Corporation has announced that it will get out of the ratings race for good and concentrate on making quality programmes even if this means a loss in audience share. A move that has been widely acclaimed.

Last month also saw the annual awards for the best films made in Canada, and one leading critic was moved to observe that it was the first time ever that there were enough good productions and performers that no awards had to be given to them.

What remains surprising is the feeling of political vacuum in the country. Both Mr Trudeau and Mr Lévesque show definite signs of fatigue and the polls show that their constituents are clearly disenchanted with them.

But like the two old arch rivals they are, both seem to be hanging on in the hope that the other will retire first. And they are characters of such a scale that none of the candidates invited to succeed them looks at all impressive.

But then there is no such thing as a vacuum in politics, and any vacuum about the outcome for Canada is bound to clarify before long.

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The Liberal government is unpopular, but who will follow the old pro?

Trudeau retirement looming again

AN UNEXPECTED race for the leadership of the National Progressive Conservative party this spring has made Canadians recognise that a federal election may not be far away.

At a party conference in January, Mr Joe Clark, the hapless Tory leader, decided that 67 per cent support of his leadership was not enough and called for a leadership race in which he would be a contestants.

Pollsters immediately began examining the chances of potential candidates and confirmed what most Canadians knew already: that almost any Tory leader could beat the Liberals. It is difficult to pin down the reasons for the unpopularity of the Liberal Government in particular of Mr Pierre Trudeau, Prime Minister for all of the past 15 years except for a brief interlude in 1979 when Mr Clark formed a minority Government.

To a large extent, Mr Trudeau is taking the blame for the poor state of the economy. Canadians have often been disappointed by his amateurish improvisations in the area of economic management.

But also, one sees Canadians say simply that he makes them angry. They resent his cynicism—in the recent appointment to the Senate of his close friend and aide, Mr Michael Pitfield.

They are offended by his arrogance and insensitivity—as when last summer, at the trough of the recession, he took his sons on a holiday trip across the country in the Governor-General's lavish rail carriage and snubbed those who came out to demonstrate or just to see him.

Perhaps he has just been there too long and, having achieved his major objection of patriating the constitution, is no longer interested in the job.

Run willingly

On the other hand, it is said that he enjoys being on the world stage and, if there were any chance of his being re-elected, would willingly run again. Mr Trudeau has come from a planned retirement once before, in 1979, when the Liberal party decided—rightly, as it turned out—that he could lead them back to power, and he could do it again.

But it seems most unlikely. There is no urgency about getting a new Liberal leader this time. The Government is in only the third year of its mandate, and there is a widespread recognition among Liberals that Mr Trudeau must go if they are to have any chance of retaining power.

A few months ago, no one would have given the Liberals, who have governed the country for most of this century, much of a chance in the forthcoming election, regardless of leader.

But the Tories have once again shown their uncanny knack for shooting themselves in the foot. Mr Clark may not be an inspiring, charismatic leader, but he was improving. His decision to abandon the leadership and then to contest the leadership appears odd at best. What will his position be if he wins the party's June convention with less than the 67 per cent support he had last time?

Also, none of the other candidates is bilingual—a virtually disqualifying disadvantage these days—although Mr David Crombie, the amiable former Mayor of Toronto, is working hard at his French.

There has been much speculation about the possible entries of Mr Peter Lougheed, premier of Alberta, and Mr William Davis, premier of Ontario, but they seem to have ruled themselves out. There is no precedent for a provincial premier becoming Prime Minister and both men, although more attractive than some of the other candidates, would suffer from their strong identification with regional interests.

It is widely thought that Mr Trudeau was on the verge of announcing his retirement when the unexpected Tory leadership race emerged. It is now thought that he will go this summer, so that a new leader can be chosen and have the advantage of a few months' experience in office before seeking his own mandate.

The Liberals are above all a pragmatic party—opponents call them unprincipled—and they will embrace any candidate who gives them hope of retaining the party and the Government when they needed him.

At the provincial level no fewer than six elections took place last year, but in only one did power change hands. The New Democratic Party (social democratic) Government of the respected Mr Allan Blakeney in Saskatchewan was defeated by the Conservatives.

This year, pre-electoral activity can be detected in Ontario and British Columbia—where the Social Credit (populist, conservative) Government of Mr William Bennett is thought to be vulnerable because the NDP Opposition leader and former premier Mr Dave Barrett, has moderated his style.

There's an old joke in Quebec that election campaigns come once every four years and last four years. The Parti Quebecois (secessionist) provincial Government of Mr Rene Levesque was re-elected in 1981, but already it is under considerable strain.

Union leaders refused the Quebec Government's requests last year to renegotiate the contracts and so it unilaterally imposed 20 per cent wage reductions throughout the service and among teachers and health care workers in the first quarter of

1982, but there already are signs of Liberals coming out of Vancouver closets at the prospect of Mr Turner as Prime Minister. Polls indicate that he is the only potential Liberal candidate who could beat the Tories.

Amenable

There is much speculation about Mr Turner's willingness to run—he refused in 1979 when Mr Trudeau made his abortive retirement—but people close to him indicate that he is more amenable this time.

Another popular candidate would be Mr Jean Chretien, the present Energy Minister. Although the Liberals' practice is to alternate leaders from French and English language backgrounds, Mr Chretien is apparently eager to run and he thinks Mr Turner is vulnerable to criticism for abandoning the party and the Government when they needed him.

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A sharp deterioration in the province's economy in the past two years has left Quebec public finances in disarray. Index-linked wage contracts with public sector employees—who are among the Parti Quebecois' main supporters—threatened to drive the budget into intolerable deficit.

Union leaders refused the Quebec Government's requests last year to renegotiate the contracts and so it unilaterally imposed 20 per cent wage reductions throughout the service and among teachers and health care workers in the first quarter of

this year. There have been strikes and successful challenges of the Government's back-to-work legislation in the courts, and the climate appears to be worsening.

The Parti Quebecois has a more fundamental problem in the decline of public enthusiasm for the secessionist cause. In part, this is due to economic concerns, but it is also an inevitable product of the Government's success in creating an environment in which the French speaking majority in the province no longer feels alienated. For example it has made French the sole official language of the province.

Now there is something of a backlash taking place, with much of the intellectual community opposed to the occasional petty gestures of the

provincial Government towards Quebec's English language minority.

As at the federal level, the opposition forces in Quebec have not seemed to be able to take advantage of the Government's weaknesses so far. Mr Claude Ryan, the thoughtful Quebec Liberal leader, resigned last year and no leadership convention has yet been held or is in prospect because there is no obvious candidate.

The two names heard most frequently are Mr Robert Bourassa and Mr Raymond Gagnon, respectively Premier and Finance Minister in the Liberal government ousted by the Parti Quebecois in 1976. Canadian political parties seem to be having difficulties these days in finding new faces.

Ian Rodger



Pierre Trudeau: he enjoys being on the world stage and may not want to step down before his old adversary, Rene Levesque.

Quebec's English language minority.

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CANADA III

U.S.-Canada relations have turned sour, reports Jim Rusk

Economic nationalism under siege

WHEN MR TRUDEAU brought his Liberal Government back to power in the spring of 1980, he promised Canadians a nationalistic economic policy. The petroleum industry was to be Canadianised, the Foreign Investment Review Agency (FIRA), expanded and industrial strategy to be interventionist and nationalistic.

It was an uncharacteristic position for a Prime Minister who had steadfastly resisted economic nationalism during his first 11 years in office. But, in a victorious election in which a key plank had been a 'defence of the state oil company', Petro-Canada, the nationalist wing of the party had convinced him that this was what Canadians wanted and Canada needed.

Today, after one of the most acrimonious periods in Canada's foreign relations, only one of the planks has not been reduced to kindling wood. While 1980's controversial National Energy Programme has largely been implemented, FIRA has been dismantled, and industrial policy has been largely a matter of reshuffling government departments and reshuffling old programmes.

About face

This 'about' face can be attributed partly to world economic recession, which sapped Canadian resolve to do battle on all international economic fronts, but mainly to President Ronald Reagan's aggressive administration in Washington. While European and Japanese leaders travelled to Ottawa to say they were more than upset by the direction that Canadian policy was heading, it was in the Canadian-American arena that the battle was fought and economic nationalism routed. In the three

years between promise and retreat, there was an unpreceded slide in Canadian-American relations.

M. Allan Gotlieb, Canada's Ambassador to the U.S., complained last month that the well-known phrase about "the longest undefended border in the world" might well be the world's longest... unexamined claim. In fact, bitter skirmishes have been fought in the past few years over acid rain, trade in oil and cars, television broadcasting in border areas, harnessing of rivers which cross the border and even—between New Brunswick and Maine—the delineation of the border itself.

Diplomats on both sides now say that better management of mutual relations has emerged.

As Stephen Clarkson, a University of Toronto political scientist who closely chronicled the last three years, has recently written: "The bilateral relationship has entered a new stage, a period in which conflicts will be seen as normal between two countries that differ on a number of important issues."

In recent weeks, two such conflicts have been in the forefront.

• The U.S. Civil Aeronautics Board refused to sanction low fares offered by Air Canada, the national airline, in a "seat sale" on trans-border flights until, in a last-minute compromise, Canada acceded to U.S. request to give an American airline access to the Canada-Australia market.

• The U.S. Commerce Department turned down a request by U.S. sawmills to impose a 65 per cent tariff on Canada's C\$2bn in softwood lumber exports. The U.S. mills had claimed that the Canadian provinces' practice of levying taxes (stumpage fees) on timber cut on Crown Lands (effectively all Canadian production) that

vary with lumber prices was unfair to U.S. mills. U.S. stumpage fees are set in bids made two to three years before timber is cut.

The case over timber is instructive of the ideological nature of many of the U.S. complaints. Canadian economy is both more mixed and highly regulated than the American and Canada is certain to find itself in conflict at many junctures with a U.S. administration committed to free markets and deregulation.

Irritated

Americans often become irritated that Canadians (and other allies for that matter) do not always share these commitments. And it irks Americans that Americans should even expect approaches to problems to coincide.

While the relationship between the two countries may have improved in the last year, there are a number of important unresolved issues. The most important is acid rain. Canada is determined to get the U.S. to reduce the volume of sulphur dioxide pumped into the atmos-

phere by industries in the mid-West and which falls on Canada in the form of acidic precipitation that is destroying a large number of Canadian lakes.

Canada has not found as much support for its case in the U.S. administration as it would like and so has resorted also to lobbying Congressmen from communities affected by acid rain. This is a relatively new tactic for advancing Canadian interests in Washington but one which is likely to be used more frequently now that Congress is taking an increasingly independent line on many issues.

On the U.S. side, energy mat-

ters

ers are still high on the agenda with the U.S. pressuring Canada to reduce its natural gas export price, which is linked by formula to oil prices, and with U.S. companies looking for ways to legally challenge the provision of the National Energy Programme that allows the Canadian state oil company to take a 25 per cent stake in hydrocarbon finds without full compensation of the exploration costs.

The result of the past three years is that Canadian poli-

cians and diplomats have

become

much

more

ready

to

defend

Canadian

interests

when

they

feel

threatened.

And it is not only

the U.S. that has been at the receiving end of this new attitude. The European Community encountered it recently when Canada imposed a reduction in cod quotas in retaliation for what was perceived as an unacceptable European performance under a fishing agree-

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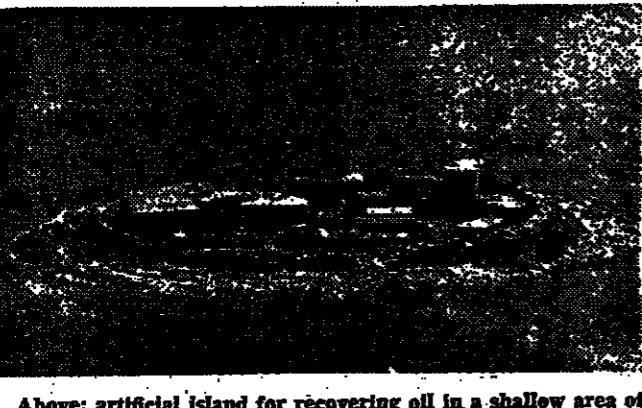
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Above: artificial island for recovering oil in a shallow area of the Beaufort Sea. Below: moving logs downstream to the lumber mill



Industry decline shakes economy

CONTINUED FROM PREVIOUS PAGE

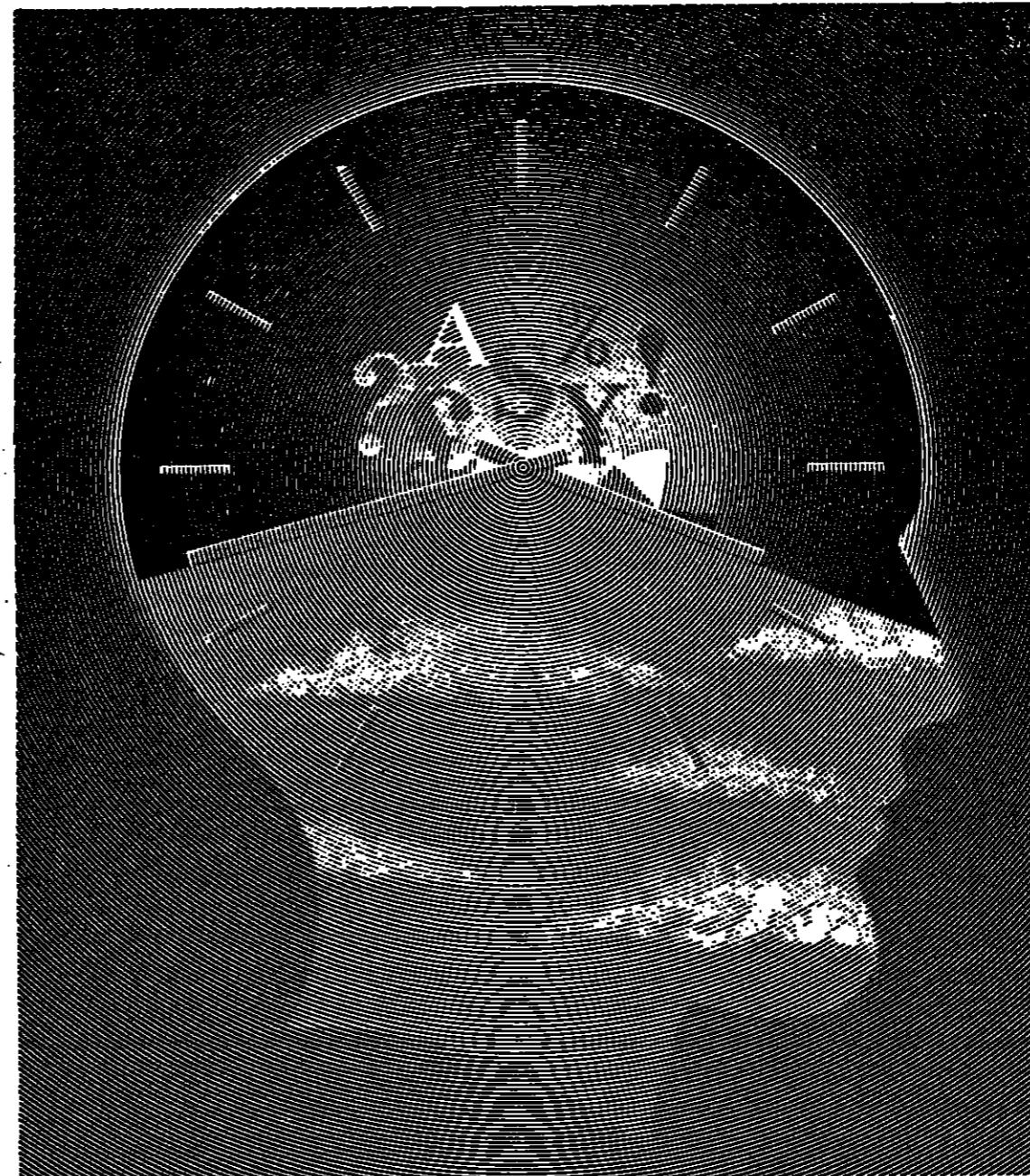
"The importance of consumer confidence cannot be overstressed at this juncture, since with further dispossession, declines expected this year grow even more rapidly. In 1983, come only from changes in savings behaviour," he said last month.

Economists are also counting on a recovery in the housing market gathering pace now that interest rates are down to reasonable levels. Housing starts are running at an annual rate of 160,000, compared to 120,000 last year. The rate required to meet demographic trends is about 200,000.

One of the surprises of the recent recession has been the relative strength of Canada's merchandise exports, which have remained fairly stable in real terms since 1980. However, the value of imports dropped by 10 per cent last year because of the weak home economy. Canada is a net importer of about 55 per cent of its industrial machinery.

The result is that the current account moved into a surplus last year of C\$2.7bn for the first time since 1973 and is expected to remain in surplus at least through this year until growth resumes in the business sector.

The surplus plus the lack of capital spending by business means that the inevitable large Government deficits this year should be handled comfortably without putting pressure on the exchange rate or crowding out other borrowers. The Bank of Canada is clearly trying to lower interest rates as much as



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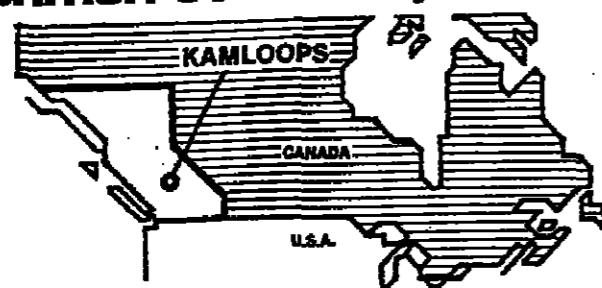


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Ian Rodger

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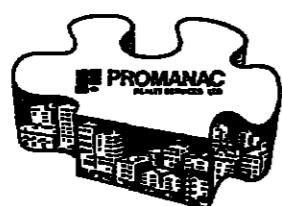
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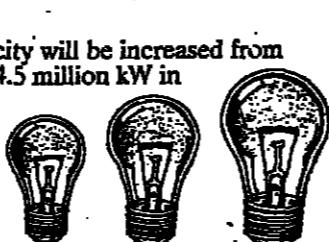
In 1981 shareholders approved a corporate name change from Calgary Power Ltd. to TransAlta Utilities Corporation to better reflect the company's greatly expanded operations and service area. This service area now comprises more than 198,000 square kilometres in Alberta.

Financial stability

TransAlta Utilities' solid and dependable financial strength, maintained consistently over the years, has caused it to be one of only four companies in Canada rated AAA by both bond rating agencies. Close to \$1 billion of external financing have been raised over the past two years.

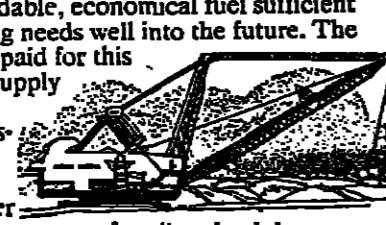
Rapid load growth

Total net generating capacity will be increased from 3.4 million kW in 1982 to 4.5 million kW in 1986, an increase that will be readily absorbed by a yearly load increase that has averaged 10% over the past 20 years.



Alberta, a dynamic province

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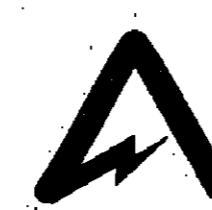


Vast coal reserves

In the early '50s, the company began securing supplies of dependable, economical fuel sufficient to serve generating needs well into the future. The favourable prices paid for this recoverable fuel supply are one of the reasons why TransAlta Utilities is the lowest-cost electrical producer in Alberta. Large reserves of easily mined, low sulphur coal were acquired at sites conveniently located near existing and proposed generating plants. Today, the company's coal reserves have grown to more than four billion tonnes — enough to fuel all of the company's current thermal plants, and to provide the lifetime fuel requirements for all power plants to be constructed up to the turn of the century.



CALGARY
POWER

 **TransAlta
Utilities**
Providing electric power to Albertans since 1911

Large loan losses hit profits, says Nicholas Hirst

Banking sector burns its fingers

CANADA'S FINANCIAL community is recovering from one of the most difficult periods in its history. The Canadian banks, three of which are among the ten largest in North America, have suffered huge recession-induced loan losses in the past year. Then the image of the staid, conservative CIBC trust and loan industry was hurt in January when the Ontario government took control of the assets of three companies to protect depositors' interests.

Thirdly, during much of 1982 the stock market suffered from low volume and falling prices. But following the trend set by the New York exchanges, Canadian markets have moved sharply ahead, anticipating the end of the deepest difficulties since the 1938-45 world war. The worst now seems to be over.

"I suppose I could say we—the Canadian banks—went through a fire," said Mr Russell Harrison, chairman of the Canadian Imperial Bank of Commerce. "But when the smoke all cleared, we didn't do too badly."

Sudden halt

Several years of strong growth for the banks came to a sudden halt in 1982. As interest rates soared, many corporate clients found themselves unable to meet payments. Loan losses for the big five in the 12 months to October 31 rose 166 per cent to C\$2.3bn. Non-productive loans, on which interest had not been paid for a period of 90 days or more, rose even more sharply from C\$1.8bn to C\$6.1bn.

The losses were manageable. All the big five made profits in 1982 and two, the Toronto Dominion and the Bank of Nova Scotia, reported modest increases in earnings. It was the Canadian banks' exposure to very large single loans which threatened to damage their international reputation.

"If there was one thing that concerned me, it was having too many eggs in one basket," Mr Harrison said.

The most spectacular example which received the most attention was the C\$4bn of loans from Canadian banks outstanding to Dome Petroleum. Dome had aggressively fol-

lowed the Canadianisation policies of the National Energy Programme using debt to finance its two-stage acquisition of the American-controlled Hudson's Bay Oil and Gas. When it proved unable to meet repayments on schedule it was forced to negotiate a reworking and capital injection package with the bank and the federal government.

The banks have reiterated again and again that the rescue is "no way constitutes a 'bail out' of the banks themselves." The fact is that Canadian bank loans to Dome were largely secured by quality assets which we believe and still believe constituted an effective security and protection for our position," Mr Harrison told a Financial Times world banking conference.

But neither the Canadian banks themselves, nor the regulatory authorities, want such large exposure to single loans to occur again. Last month Mr William Kenney, the Inspector General of Banks, sent out the first discussion paper on capital adequacy which is expected to result in the issuing of general guidelines. Many banks have tightened their internal guidelines. The CIBC, for example, now limits exposure to any single loan to 15 per cent of its capital and reserves.

In a sense the large-scale loans are the least of the banks' problems. The big volume of bad debts is in the myriad of small loans made across the board of banking business. The recession has faced many bankers with the kind of conditions they have never experienced before. A search for growth has given way to a desire for prudence. All the banks now have special teams working out problem loans, and high-level lending decisions—which to some extent had been decentralised—are now being taken at head office.

Costs are being pared back, bureaux clipped and branch networks rationalised. Falling interest rates and reduced costs helped push bank profits up sharply in their first quarter. Loan losses continued to rise, but analysts expect that as interest rates continue to fall, non-productive loans will decrease. Bankers are already

finding that corporate customers are dropping standby lines of credit and replacing bank loans with borrowing in capital markets.

While the banks' problems resulted from the general recession, the Ontario government's decision to seize the assets of three trust companies, Crown Trust, at the time 12th largest in the industry, Greymac Trust and Seaway Trust, was a result of concerns that mortgages had been advanced with an inadequate security on a series of specific property transactions.

The Ontario government subsequently passed legislation to sell most of the assets of Crown Trust to the large Nova Scotia-based Central Trust. Investigations continue, but the industry seems to have emerged unscathed. Shares of trust and loan companies on the Toronto stock exchange have risen sharply during the year.

Legislation

Legislation on the industry is being prepared by both the federal and Ontario governments. The federal legislation is intended to make the trust and loan companies more like banks. Originally set up in the 18th century to administer the estates of the wealthy, trust companies grew into deposit-taking institutions whose main business was in residential mortgages. The decline in the housing market pushed the companies more and more into commercial development.

The federal legislation takes into account the changes in the industry's business and is largely uncontroversial. But a fight is expected over a suggestion in a discussion paper to limit to 10 per cent any single shareholding in any one company, bringing the trust and loan companies in line with similar legislation on Canadian banks.

Most of the companies, with the notable exception of Canada Trust, one of the big 10, have large controlling shareholders. The industry argues that a change in ownership would not benefit prudential management and could produce damaging upheaval.

The unfavourable publicity



The Royal Bank of Canada building in Toronto. Several years of strong growth for banks came to a sudden halt in 1982.

surrounding the trust companies has not been powerful enough to outweigh the positive impact of lower interest rates. So far this year, the trust companies have been among the star performers of a very lively stock market.

The two main concerns in the investment community recently have been the changeover to negotiated commissions—which began this week in Toronto and Montreal—and the row between Ontario's regulatory authorities and Quebec's public pension fund management agency, the Caisse de Dépôt et Placement.

The Caisse ran foul of the Ontario Securities Commission nearly two years ago when it got together with another Quebec Government agency to buy a 42 per cent stake in Domtar, the large forest products group. OSC regulations require disclosure of holdings when they exceed 5 per cent and that offers be made to minority shareholders when holdings exceed 20 per cent. The Caisse

obeyed neither rule and argued it was not subject to Ontario jurisdiction.

The OSC held hearings on the matter last summer and concluded in October that the Caisse was in breach of the regulations and would not be allowed to buy or sell shares in Ontario.

The Caisse, which is by far the largest investing institution in the country with about \$16bn in assets and \$5bn in equities, has agreed to disclose its holding in any company when it surpasses 5 per cent but otherwise remains unregistered.

As for negotiated commissions, brokers generally believe that this innovation will have effects similar to those experienced in New York since 1975.

Commissions for institutional investors are expected to drop by a quarter to a third and retail commissions to remain largely unchanged.

As long as the recent buoyant volumes hold up, there should be lots of business for most brokers.

Changes clip FIRA's wings

ALTHOUGH Mr Trudeau promised during the 1980 election campaign to expand the powers of the Foreign Investment Review Agency, a number of changes in the last year have actually clipped its wings. The agency screens foreign direct investment in Canada and can advise the cabinet to forbid takeovers and new ventures not thought to bring significant benefit to Canada.

The result has been a considerable improvement in the agency's performance. Mr Lunney has cleaned up the backlog of applications with which the slow and cautious Mr Gray had burdened him and in early March FIRA reported a backlog of only 117 cases, compared with 324 a year earlier. And, from July 1 when the new rules came into effect to early March 727 cases were disposed of compared with 433 in a similar period a year earlier.

For new investment and the direct acquisition of a Canadian-controlled business, the threshold was raised to C\$5m in assets and 200 employees from C\$3m in assets and 100 employees.

Where a foreign-controlled Canadian company is acquired in the course of a takeover of its parent or other foreign-controlled company, the threshold for small business review is now C\$15m in assets and 500 employees. However, the provision that allows the Minister to ask for a long review if the acquisition or investment raises important policy questions was unchanged.

During the summer, the agency for the first time also issued interpretation notes for the guidance of applicants so that they would more clearly understand certain provisions of the Act which have been particularly difficult to interpret.

Foreign-based

The notes cover such matters as the acquisition of businesses that have ceased operation and the performance in Canada of single or isolated contract projects by foreign-based businesses. And the agency undertook for the first time to provide before reviewing a case written rulings as to whether a transaction was reviewable under the Foreign Investment Review Act.

Important personnel changes came last autumn. The long-term head of the agency, Mr George Howard, who had earned a reputation in the business community as an expert player of bureaucratic games, was replaced by Jim Rusk.

Mr Robert Richardson, a fast-rising young civil servant with a knack for the efficient cutting of red tape.

And, more importantly, the Minister responsible for FIRA, Mr Herbert Gray, the leading economic nationalist in Mr Trudeau's Cabinet, was eased out in favour of Mr Edward Lunney, a pro-business Minister.

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Jim Rusk

CANADA V

The slump in demand for energy has put many calculations in disarray

Oil self-sufficiency target in doubt

THE SLUMP in demand for energy during the recession and the recent decline in world oil prices have left Canada's vital energy sector in disarray. Several huge oil, coal and hydroelectric projects have been cancelled, postponed or scaled down in the past year and the controversial National Energy Programme (NEP), announced 23 years ago, is being undermined.

The NEP's objective of reaching oil self-sufficiency by 1990 is looking increasingly difficult to achieve unless consumption—and therefore imports—remain depressed. Because of deeply depressed demand last year, the country, to its surprise, produced about 48,000 more barrels per day of oil than it consumed. Consumption fell 10.6 per cent in 1982 after a 6.5 per cent fall in 1981.

Still, there was a trade deficit on oil because of the traditional practice of exporting surplus heavy oil from the west to the U.S. and importing light oil to help supply eastern markets. However, the deficit declined from C\$3.8bn in 1981 to C\$7.8bn last year and because of continued large exports of gas, the trade deficit was reduced to C\$6.5bn.

The roots of Canada's energy problems today lie in the early 1970s when various groups sought to take advantage of the world oil crisis. Consumers and

politicians representing non-oil producing provinces—led by Ontario—argued for maintaining low prices in the home market, partly to reduce inflation and partly to help industry.

Oil companies and oil-rich provinces, led by Alberta, argued for higher prices, partly to stimulate more exploration. They warned that Canada's conventional oil reserves in easily accessible fields were running out, a fact which came as a shock to most Canadians, led to a loss of public confidence in the multinational oil companies, and growing pressure for bigger Canadian ownership in the oil and gas industry. In the early 1970s the industry was over 80 per cent foreign-controlled.

Debate

After lengthy and bitter national debate an attempt was made to resolve these issues in the National Energy Programme announced in October 1980. It set out three main goals: self-sufficiency in oil by 1990, 50 per cent Canadian ownership by 1985 and fairness in pricing and distribution.

The latter goal was clarified in an agreement between Alberta and the federal Government a year later on tax revenue sharing that involved a significant increase in the overall Government take with a formula that would see Canadian prices rise to 75 per cent

of world prices and then remain there.

To achieve the self-sufficiency and Canadian ownership goals, the programme provided increased incentives for exploration—but only for Canadian-owned companies. They could deduct up to 80 per cent of exploration spending from their taxes, while foreign owned companies could deduct only 25 per cent.

The effects of the NEP on overall exploration and development activity were much more negative than expected, partly because at the time it came into force the decline in oil consumption was already beginning to hurt cash flows. Well competition in Western Canada has fallen from a record \$3.236 in 1980 to a forecast \$2.000 this year. Major projects involving multinational companies, such as the Alands synthetic oil extraction project and the Cold Lake heavy oil extraction project, together worth C\$30bn, were cancelled.

By early 1982 both the federal and the Alberta Governments felt obliged to cut their tax and royalty rates.

On the Canadian ownership front progress has been rapid, since most foreign owned companies decided it would not carry on. More than C\$7bn has flowed out of the country to finance the purchase by Canadian groups of foreign-owned oil companies since the

NEP was set up and Canadian ownership in the sector is rapidly approaching 40 per cent.

As an example of the impact of the NEP on a multinational, Gulf Oil's 60 per cent owned Canadian subsidiary has seen a dramatic shift in its fortunes in the past two years. While revenues have grown by a quarter, taxes are up by half and earnings down by 60 per cent.

The company, which has major land holdings in Canada's most promising frontier areas, is hanging on in the hope that the NEP will be modified. "But we can't afford royalties and taxes and develop anything at \$25 a barrel," says chairman Mr J. C. Phillips.

Since the decline in oil prices early this year pressure on the pricing formula has become intolerable. It was based on the assumption that world prices would rise steadily over the medium term. However, as a result of the fall of world prices, the Canadian price has already gone above 80 per cent of world price.

Shortfall

The amounts of money involved are huge. One economist has estimated that the federal government's shortfall on anticipated tax revenue from the oil industry this year could be as high as C\$3.4bn even if the world price holds at or near \$29 per barrel. The total federal deficit is expected to be

in

the vicinity of C\$30bn.

As the price falls other energy policy problems emerge. For example, the domestic natural gas price is supposed to be set at 65 per cent of the oil price per unit of energy. But if the oil price goes down the Government will have to decide whether to allow gas to follow, with a consequent loss of tax revenues.

Canada's high price on gas exports—US\$4.94 per 1,000 cu ft—is under attack from the U.S. and there is speculation that it will be lowered soon, although officials doubt that lower prices would lead to higher sales in the soft market conditions of today.

The decline in oil prices may also jeopardise a Can\$8bn project to sell liquefied natural gas to Japan. The export of 3,000,000 cubic feet over 20 years has already been approved by the National Energy Board and the Alberta Energy Resources Conservation Board but some government approvals are still required.

Opinion on the value of the project is sharply divided. Some people say the country needs to develop markets other than the U.S. and should accept a low return on the initial project in order to get the necessary infrastructure—pipelines, liquefying plants and tanker terminals—installed. They point out that the U.S. market may remain depressed for some time. At present only half of Canada's authorised gas exports

are actually being delivered to the U.S. Others say there is no justification for selling gas at knockdown prices.

Moreover, governments are worried about the pricing arrangements in the Japanese contract, which are market related, and fear that U.S. customers may seek similar terms.

Since the cancellation of the Alands and Cold Lake projects the federal government has been putting increasing emphasis on exploration and development projects in the frontier areas. In February a five-year Can\$1.2bn exploration agreement was completed with the consortium led by Dome Petroleum and Gulf Canada for work in the Beaufort Sea off the MacKenzie delta.

Development of fields of the east coast of Canada has been hindered by the dispute between the federal government and Newfoundland over jurisdiction in offshore areas.

Early this year the Newfoundland Superior Court ruled that the federal government had general jurisdiction but the province is appealing to the Supreme Court of Canada.

Meanwhile, another case involving the Hibernia discovery area in particular is now before the Supreme Court and a decision is likely in the autumn. Last year Ottawa reached agreement on a revenue-sharing formula for offshore fields with the province of Nova Scotia and it intends to use

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Industry trying to weather recession

THE MOST prominent theme in Canadian industrial circles these days is what businesses call balance sheet repair. A nice phrase that conveys both the nature of the problem and a confidence that it will be solved. But the repair job is probably going to be long and difficult.

Canada's basic industries are of two main types—the resource based, export-dependent ones such as pulp and paper and metal mining, and the general manufacturing industries. With the exception of the motor industry which is integrated with its U.S. counterpart, they rely on a steady flow of big resource-development projects for their prosperity.

Late in 1981 both the resource development and export markets turned sour simultaneously, sending industry into its worst tailspin since the 1930s.

Manufacturing output was down about 15 per cent and corporate pre-tax profits plunged by a third after a fall of more than 10.5 per cent in 1981. The debt: equity ratio of industrial corporations soared from 1.25:1 to over 1.5:1 last year.

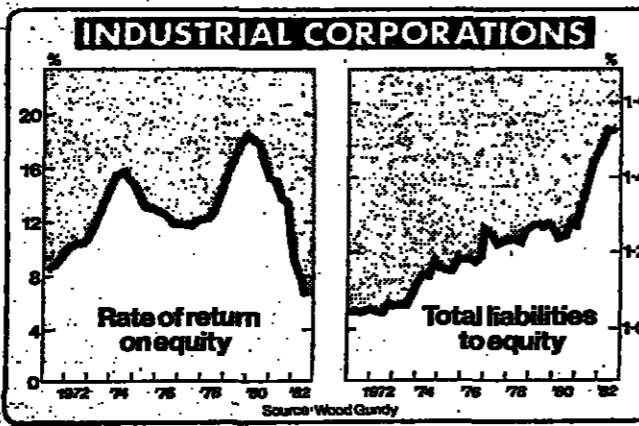
Among the leading export industries, the value of metal mining output dropped from \$8.7bn in 1981 to \$7.03bn last year, and more than half the industry's 130,000 workforce was idle. Among the sectors hardest hit are nickel, where production was down 45 per cent to 88.7m kg; iron ore, down 30 per cent to 34.5m tonnes; and copper, down 12 per cent to 60.2m kg.

Industry spokesmen remain gloom about the outlook for metal mining this year, despite the recent improvement in prices, notably copper. Mr Tex Enemark, president of the Mining Association of British Columbia, says: "The metal industry is still some distance from any sort of break-even position."

One prominent exception to this gloom is the aluminum sector where the world leader, Alcan Aluminum, is forecasting a return to profitability later this year. Alcan suffered a \$58m loss last year although, unlike most aluminum producers in the world, it maintained its operation rate at a very high level.

Mr David Culver, president, says there has been a strong upturn in world demand and prices for aluminum in recent months, although he was uncertain about its sustainability.

Because of the availability of low-cost power in Quebec the aluminum sector is one of the few in the country that is expanding. Reynolds Aluminum is doubling the size of its smelter at Baie Comeau and negotiations are continuing on



Source: Wood Mackenzie

a proposed \$1.5bn smelter project at Beaucecourt to be owned by Pechiney Ugine-Kuhlmann France and possibly, as a minority partner, the Quebec Government.

The paper and forest industry has been having a very difficult time. Last year, markets for newsprint were so weak that the list price of newsprint was cut for the first time since 1964.

Three newsprint machines were closed permanently, reducing Canadian capacity from 10.5m short tons to 10.2m tons.

Doubts
Lumber markets too continued their decline for the fourth consecutive year and prices reached a low last September of U.S.\$130 per thousand board feet from \$240 in July 1979. Pulp and paper shipments were down 12 per cent last year to 18.2m tons.

There are few signs of recovery as yet in the forest industries, except in the lumber sector. Canada exports about two thirds of its lumber to the U.S. market.

The Canadian Pulp and Paper Association is forecasting that pulp and paper shipments will increase by 7 per cent to 19.4m tons but that would still be well below the 1980 level and some companies operating at an average of only 83 per cent of their capacity.

This year will be a year of very low earnings mixed with more losses for a number of companies," Mr Howard Hart, president of the CPPA, said recently.

Because of the integration of the U.S. and Canadian motor industries, this sector has long been one of the most important components in Canadian trade. Like its U.S. counterpart, the Canadian industry has been deeply depressed by the recession and the big penetration of imports from Japan. In 1977, a total of 1.77m vehicles were produced in Canada, but last year only 1.27m were made, a decline of 28 per cent in five years. Japanese producers now have a 30 per cent share of the Canadian market.

Ian Rodger

Bank of Montreal

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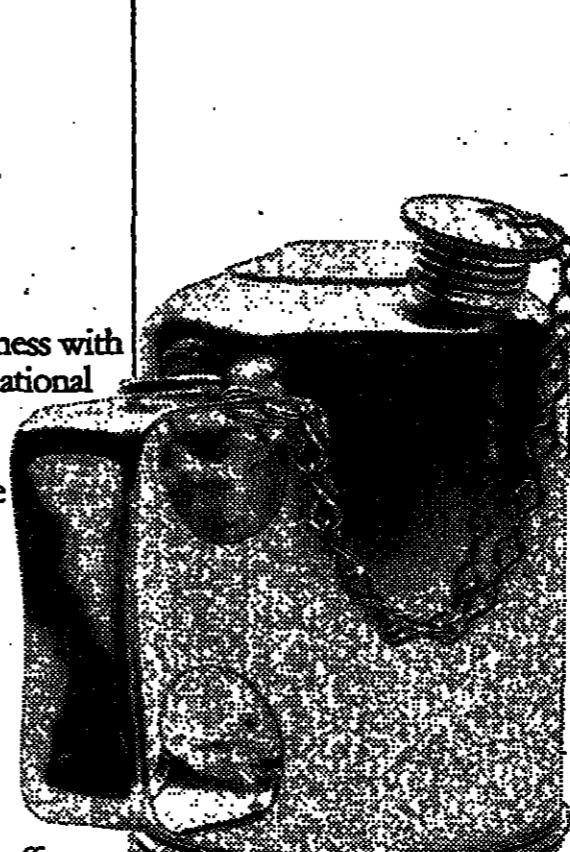
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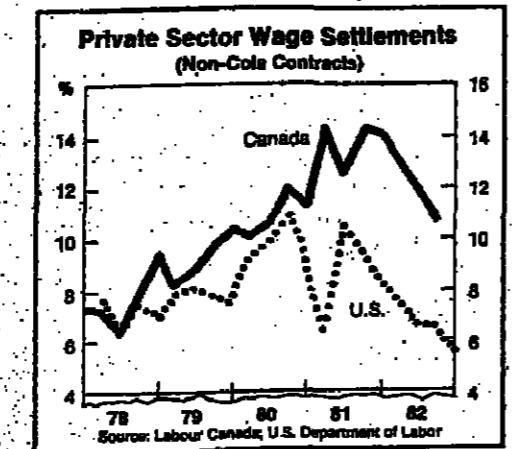
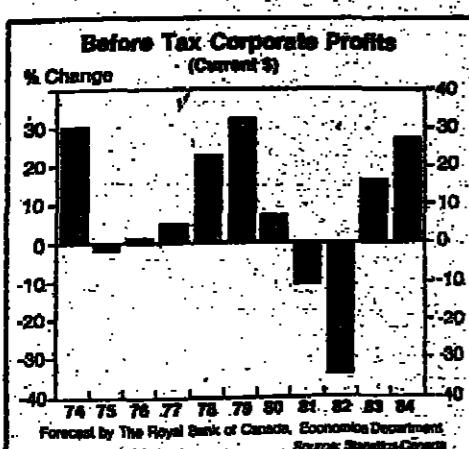
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CANADA VI

Computer trade deficit may pass \$5bn by 1985

High technology role remains uncertain

THE CANADIAN Government has come to view Canada's role in the information age with a concern bordering on urgency. But with a small population spread over a wide territory, the policy makers in Ottawa also realise the country will have to pick its route carefully in making the transition to a full participant in the global technology sweepstakes.

Already Canada has developed a world-leading telecommunications infrastructure. It was largely in response to the need for Canadians to communicate in a cost-effective manner across its vast open spaces that its communications companies developed.

These include Northern Telecom of Montreal and Mitel Corp. of Kanata, Ont., both of which have become world-class competitors. They and a new generation of specialised communications companies like Gandalf Data of Ottawa and Devtron Electronics of Saskatoon have learned the essential lesson involved in being a Canadian technology company—the domestic market is too small and world markets must be exploited.

Canada's relative strength in telecommunications has been offset by a virtual absence of participants in the large-scale computer industry. Almost every major American computer mainframe company has a subsidiary in Toronto. As a result Canada has racked up an annual trade imbalance in computers and office automation products which passed \$2bn in 1982 and is projected to reach \$3bn over the next two years.

Such figures have prompted Government action on a number of fronts, much of which is starting to bear fruit this year. At the federal level the Department of Communications has initiated a multi-million dollar office communications systems programme to develop Canadian expertise in the so-called Office

of the Future. In the private sector a consortium called Office Communications Research Associates (OCRA) has sprung up to develop products for the same market. That consortium draws upon Gandalf, Systemhouse of Ottawa and CNCP Telecommunications, the telecommunications carrier which offers an alternative to the telephone companies.

Telidon, Canada's videotex and teletext system, has become the symbol of Canada's participation in the Information Age. The Government has already spent more than \$40m on developing and marketing the technology. It had hoped by last month to let the private sector carry the ball but because of the difficult economic times the cabinet recently gave the programme an additional injection of \$30m over two years.

Telidon has yet to become a mass consumer phenomenon in Canada and the videotex market has become far more developed in the U.S. The future of the technology in Canada could well hinge on the Vista field trial being conducted by the country's largest telephone company, Bell Canada of Montreal. That trial ends in September and Bell has yet to decide whether to introduce a videotex service which would be paid for by consumers.

The most visible sign of Telidon in Canada is a tourist information programme supplied to hotels and tourist spots in Toronto. The Teleguide programme is being administered by Informart of Toronto. Informart is Canada's leading electronics publishing company, set up by Torstar Corporation and Southam, two Toronto-based publishing companies.

Teleguide is in part supported by Ontario's Government, which has made technology a major priority through its Board of Industrial

Leadership and Development (BILD) initiative.

As a result of the \$312m BILD programme, which was first announced early in 1981, Ontario set up a network of technology centres designed to nurture specialised technology industries in a number of smaller urban centres. The last of these centres opened last February. They include a robotics centre in Peterborough, a computer-aided design and manufacturing centre in Cambridge, Ontario, a food processing plant in Chatham, Ontario, a microelectronics centre in Ottawa and a precision machinery centre in Sudbury.

The thrust of the centres is two-fold. On the user side the province wants to increase awareness in its sagging manufacturing sector of the productivity enhancing capabilities of the new technology. In addition to promoting use of new technologies it also wants to nurture the development of an industry creating such products.

On a smaller scale the Federal Government is implementing microelectronics centres across the country. A token \$10m has been allocated to set up such centres near universities in each province. Seven are now operational. But despite the microelectronics rhetoric, since the demise of Microsystems International of Ottawa in 1976 Canada can boast no real general purpose manufacturer of a broad line of silicon chips. Mitel and Northern Telecom do produce some for their own use and Linear Technologies of Burlington, Ontario, has a capability in analogue chips for hearing aids and the like. But the Canadian microelectronics industry, such as it is, primarily builds products with chips imported from the U.S. or Japan.

With the increased trend to international trade protectionism a debate has arisen as to the wisdom of continuing such a practice. There are some who believe that the important



Working on a PW100 series turbo-prop engine at Pratt and Whitney Canada. Though the aircraft offers one way to high-tech leadership, Canada's skills in aircraft and engine manufacture have long been world class.

energy and related industries and for world markets.

While the Alberta technology community lives off the energy industry, the most notable cluster of technology firms is in Ottawa. Dubbed by the local press Silicon Valley North, the industry was created largely by spin-offs from Bell Northern Research of Ottawa, the research arm of Bell Canada and Northern Telecom. Contractors from government bureaux in the city still are the mainstay of the local industry.

Silicon Valley North is a misnomer, used to describe general communications companies, laser companies and others. Despite great publicity in the last few years the Valley is not larger when compared with some of the U.S. computer parks. Most Canadian electronics companies have annual sales of less than \$5m, and eight leading companies account for half of all these sales.

The Ottawa technology private sector recently set up a task force urging government not to dissipate precious technology resources. "We cannot afford the luxury of dispersing existing high technology industries to solve problems of regional disparity," it said. The Government has not yet responded. Smaller technology pockets exist in Vancouver and Montreal. Two world-class wood processing companies, operated out of Montreal—AES Data and Micom Company.

Jonathan Chevreau

Alberta venture

It now seems only a matter of time before the Council's recommendations are put into action. The most likely area of the country appears to be oil-rich Alberta, which has started to view technology as a natural area in which to diversify. Late in March work was in progress to bring together a joint venture of Canadian companies to build chips geared to some 40 Calgary technology companies which build oil technology products. The venture, if it gets off the ground, would develop specialised or custom chips for the

The federal government is looking urgently at how the economy must change

Warning flags out in gold share boom

GOLD MINING helped pull Canada through the Great Depression of the 1930s and gold mining seems destined to help the country out of the deepest recession since then.

New gold discoveries at various points across Canada and a revival of interest in long-established areas have created the biggest boom on Canada's stock exchanges since the 1960s.

Trading volume on the four Canadian exchanges—Toronto, Vancouver, Montreal and Alberta—reached a record high in January and the value of trading was the highest in more than two years.

This surge in share prices has come despite the continuing depression and uncertain outlook in Canada's vital mining industry. The value of metal mining output last year dropped from \$8.7bn to \$7bn and little recovery is expected this year. More than half the industry's 130,000 labour force is idle.

The pace on the stock markets slowed during February but was still at a blistering gait. For the first two months of the year, 1.3bn shares valued at \$8.9bn changed hands, an increase of 231 per cent in volume from a year ago and a gain of 138 per cent in value.

Earnings

Buying some Canadian gold stocks at today's prices seems like paying filet mignon prices for a sausage roll. Rarely have so many stock buyers been willing to pay so much for so little. The price-earnings multiple for the 300 stocks in the Toronto Stock Exchange's composite index reached 25 in March, the highest since the exchange began calculating such multiples 27 years ago. Most of the push on prices—and little of the earnings—is coming from the mining shafts.

The touch of madness in the air is evident from the action in the shares of Breakwater Resources, which traded at \$6 a share when first listed in Toronto in mid-February and sold as high as \$17 less than four weeks later. The price exploded when the company reported an unusually high gold assay from a drill hole on its property in the State of Washington, just south of the Canadian border.

Breakwater says it hasn't calculated its reserves yet but nevertheless anticipates production at the rate of 1,000 tons of ore daily.

The greatest excitement has been generated by gold discoveries in the Hemlo area of Northwestern Ontario, 200 miles west of Thunder Bay. Hemlo seems certain to become a major gold camp by the mid-1980s, with at least three, possibly four, mines in operation within a couple of years.

Although the discoveries were made by junior exploration companies listed on the Vancouver Exchange—International Corona Resources, Golden

four-old basis last year. At \$13, the market capitalisation was \$45m.

Golden Sceptre has been as high as \$23, compared with a low of 40 cents last year and recently was trading at \$15. Goliath soared from a 1982 low of 45 cents to \$25 and now is trading around \$14.

Toronto stockbroker Midland Doherty continues to regard Goliath and Golden Sceptre as excellent speculative vehicles for gold exposure, even though their properties are two years away from production and it will be probably five years before these companies show a positive cash flow.

It adds that it believes real value has been added to the shares of established mining companies Noranda, Teck and Lac Minerals through their participation in Hemlo.

Speculative

With the exception of these companies, says Midland, the properties of the 100 other companies with land surrounding the deposits are unvalued. They are definitely speculative ventures and individuals participating in them should be cognizant of the risks involved and the volatility of gold prices.

Many brokers are beginning to wave warning flags. Pitfield Mackay Ross is sceptical of the widespread speculation exemplified by people overseas seeking the names of penny gold stocks to buy immediately. Pitfield adds that although some mines can be held for further gains, speculators should nail

down profits in those stocks that have run up in "flagpole fashion."

And others say that while the chances of more companies coming up with interesting results are far better than in previous mining booms, they warn that "there are going to be a hell of a lot" of companies that will find nothing. For anyone considering taking a flier in the market, the rule should be "Caveat emptor."

Yet analyst John Lydall of First Marathon Securities believes 1983 will be a vintage year for Canadian gold producers.

He bases his belief on the fact that established gold producers such as Dome Mines are expanding operations, new producers are becoming increasingly profitable and major new mine developments are underway.

And there has been increasing Canadian institutional interest in gold shares, which has resulted in a significant shortage of institutional-quality gold stocks.

He believes the major established producers such as Dome, Campbell Red Lake Mines, Lac Minerals and Lake Shore Mines are buys for longer-term participation in the gold market but adds that the share-price performance is likely to be less exciting than it was in the second half of 1982.

Malcolm Taschereau, president of Dome Mines, says the ore deposit being mined at its Timmins area property in Ontario, where production began 60 years ago, should last

for another 50 to 70 years. Just a couple of weeks ago he announced that the company will spend \$82m to expand operations.

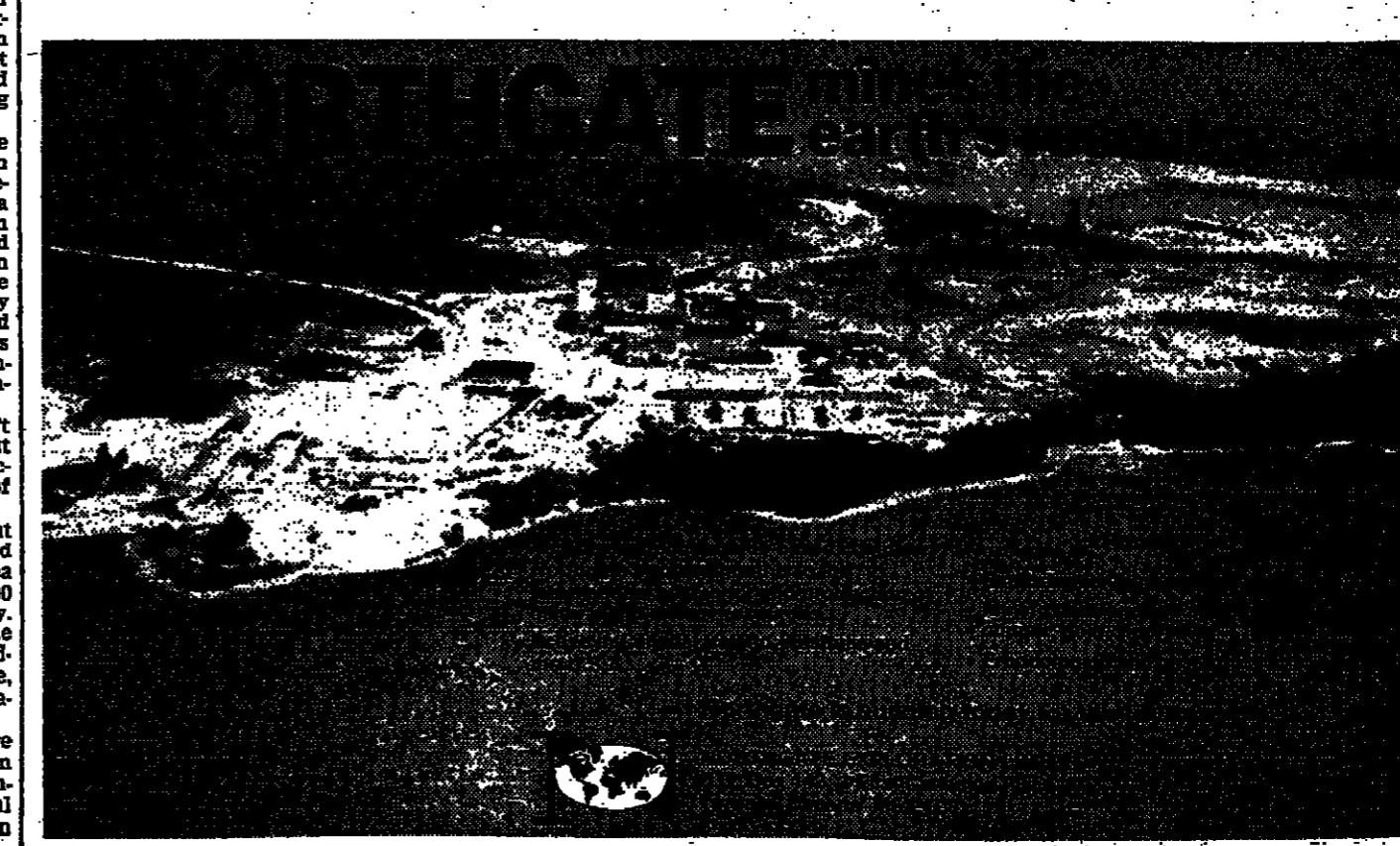
And last year, the company announced plans to spend \$150m to bring into production a gold property at Detour Lake in far northern Ontario.

While the main excitement has centred around Hemlo, gold exploration is being carried out in many areas across Canada. There are at least a half dozen smaller gold plays in British Columbia and a mini-rush has developed in New Brunswick mostly backed by relatively unknown junior companies.

Ontario's Natural Resources Minister, Alan Pope, is acting like a flamboyant promoter, he says a large stretch of land—several hundred miles long—running west of the Cobalt silver camp through the Elliot Lake uranium camp and on to the iron-mining area near Sault Ste. Marie could become a new gold exploration region.

He says provincial government geologists have been studying the region because they think portions of the rock structure have a strong resemblance to the host rock of South Africa's gold mines. This large tract, covering about 100,000 square miles, lies to the south of the Timmins, Kirkland Lake, Larder Lake and Hemlo districts.

James Scott



CANADA VIII

Almost all the important resource industries are reeling from a disastrous year.

Western provinces in trouble



THERE ARE two sure signs that western Canada's once-booming economy is in trouble: the drop in the number of visiting businessmen who touch down in its provincial capitals and the number of Alberta licence plates on cars in eastern cities—a reflection of the exodus of young workers who can no longer find work in the oil fields and related industries.

Only six months ago, the resource-rich western provinces, Alberta in particular, were thought to be the engine for Canada's economic renewal. But the persistent word recession and plummeting international oil prices have shifted the focus for recovery to the manufacturing centres of Ontario, the potential beneficiaries of cheaper energy costs, and created a resentful wait-and-see attitude in the once-bubbly west.

Virtually every important resource activity in the west is reeling from a disastrous year, even at Hudson's Bay where the fur trade has slipped into the red for the first time in its 200-year history. The effects of the recession have shaken business confidence, provoked a series of political protests reminiscent of the depressed 1930s, and created staggering government deficits in provinces that had been pillars of well-managed economies.

Canada's forest industry, whose prosperity is essential for any recovery in British Columbia, is currently embroiled in a cross-border dispute with American lumbermen over the possibility of duties on Canadian exports. And prairie grain farmers, who had a record last harvest, are seeing net farm receipts down to levels of the mid-1950s because of low world prices and high production costs.

Nowhere is the prairie recession more apparent than in the oil and gas province of Alberta, where Premier Peter Lougheed recently pronounced the end of a "credit card society" and the beginning of a long period of readjustment after several years of remarkable boom.

In 1982, for the first time in nearly a decade of feverish expansion, there was no growth in real domestic product in Alberta. Unemployment has climbed to nearly the national average of 12 per cent and after years of self-financing and hefty surpluses, the province now finds itself on the international money market seeking to borrow in excess of C\$1bn.

Last year, Alberta ran up a government deficit of nearly C\$2.4bn which was paid for out of accumulated surpluses. This year it is forecasting a total shortfall of about 2bn depending on the needs of some of its crown agencies.

The province still has nearly C\$13bn locked away in its heritage savings trust fund but it has cut by half the amount of resource revenues it normally channels into the fund in order to finance continuing programmes.

Subsidies

The only Canadian government in recent years to follow Keynes' economic counsel to any degree, Alberta has been trying essentially to spend its way out of recession with massive billion dollar subsidies to the oil and gas industry, mortgage reduction programmes and capital works projects.

Earlier this year the federal Cabinet approved new gas exports to the U.S. to help alleviate the problem of "shut in" domestic natural gas but the move is seen in the West as little too late. Big U.S. buyers are already trying to back out of long-term contracts because of sluggish demand and this has had a ripple effect through the Alberta economy.

February, normally the peak drilling month, showed a seven-year low in activity and government rents have suffered accordingly.

Across the border in British Columbia, the situation is not much different although the Government's response to it is. Without a flush trust fund to fall back on and facing an election shortly, the Social Credit Government of Premier William Bennett has embarked on an austerity programme and attempted to cut back government operations and the size of the mid-1950s because of low world prices and high production costs.

Nowhere is the prairie recession more apparent than in the oil and gas province of Alberta, where Premier Peter Lougheed recently pronounced the end of a "credit card society" and the beginning of a long period of readjustment after several years of remarkable boom.

Nuclear closed its mine at Uranium City last summer, citing low world prices, but another mine at Key Lake is scheduled to come into operation later this year with most of its production already pre-sold.

Manitoba, the poor sister of the four western provinces, is still mired in recession and has seen its hopes dashed for a quick megaproject boost: both Alberta and Saskatchewan have kept postponing plans for a western hydro-electric grid with a huge power station based in northern Manitoba.

Still, because of a relatively diversified economy compared to other western provinces, Manitoba has been able to survive the slump better in some

ways. The province's service sector is improving and retail sales showed the best percentage increase in Canada in 1982. The trend is expected to continue this year, thanks to a return of young workers who had left in the mid-1970s for the boom provinces further west.

However, the unemployment rate is still high in Manitoba and the primary industries such as mining, pulp and paper, and agriculture are troubled with labour and structural problems. Net cash receipts for grain, a lynchpin of the Manitoba economy, are projected to decline by about 6 per cent this year and the lack of farm prosperity has led to lay-offs and closures in related businesses.

Robert Sheppard



Open pit coal mining in south-eastern British Columbia. Coal production increased only modestly last year despite brave forecasts.

The provincial government's strategy is to revitalise manufacturing

Ontario looks to technology



A PRAGMATIC middle-of-the-road Progressive Conservative Government has ruled Ontario for the past 40 years. While in federal politics Ontario has been the battleground on which elections have been won or lost, the provincial Tories' finely tuned balancing act with Ottawa and its careful nurturing of the country's largest manufacturing base has left Ontarians generally satisfied.

A general decline in Ontario's relative economic performance compared with the rest of Canada in recent years has not served to detract from a general feeling of prosperity.

Toronto, Ontario's capital city, with its gleaming office blocks bypassed Montreal as Canada's premier city and established itself firmly as the country's commercial and financial centre.

The problem for the Ontario

Government, led for the past 11 years by the rather bland, but highly competent premier, Mr William Davis, is to revitalise the mature manufacturing industry which accounts for almost half the province's output.

Mr Davis's strategy is to encourage a growing high-technology industry, the use of industrial robots in the traditional manufacturing industries, and an increase in the manufacture of goods now imported into the province.

On the success of this strategy will depend Ontario's economic importance and consequently its political weight within the Canadian confederation.

Since the confederation was established in 1867 Ontario has been the pivotal mainstay of Canadian economic and political life. High import tariffs in Canada's earlier years were used as a device to encourage the inflow of foreign capital to establish industries in Ontario and, to a lesser extent, in Quebec.

The consequence has been the growth of large branch plant industries, largely owned by American and subject to foreign control.

Lower tariff barriers under the GATT rules and increased competition in heavy manufac-

turing from Third World countries have hit at the base of Ontario's economy. Ontario's share of world trade declined from 4 per cent in 1970 to 2.5 per cent in 1981.

Also, as oil prices rose, economic growth within Canada shifted to the West. In 1970, Ontario had the highest per capita income in the country, now Alberta ranks as number one and Ontario has dropped to fifth place. While Canada overall has maintained a trade surplus, Ontario in 1981 had a deficit of C\$3.5bn.

The Ontario Government's vehicle for revitalising the economy is known by its acronym BILD, the Board of Industrial Leadership and Development. Set up in 1981, the board, which is composed of seven provincial Cabinet members, has C\$15bn to spend over five years.

Innovation

Under the BILD programme five technology centres have set up in the province at a cost of C\$100m to co-operate with industry in providing research and information on new developments to aid productivity and speed new technological innovation and design.

jobs were lost in a depressed mining industry and 58,000 in manufacturing.

The small, but important job creation efforts are a prime example of the Davis Government's pragmatic political approach which has kept the Tories in power so long. Its desire to build up political links with different constituencies extends to its dealings with Ottawa. Davis earned the ire of other provincial premiers by his consistent support of Trudeau's position on the repatriation of the constitution.

Best deal

His aim has always been to keep the federal government on his side, and in turn get the best deal for a province which still has the largest part of Canada's population—35 per cent.

Ottawa's accommodation with Ontario, however, has not always proved in the province's own best interest. Its support in the mid-1970s for the federal policy of keeping Canada's domestic oil prices below world levels, would have served its manufacturing base well if other costs had also been kept under control. In the event, oil prices have had to rise, but at a time when the rest of the world, having taken its punishment earlier, is taking advantage of falling prices. Also, the cancellation of the big synthetic oil project in Alberta is hurting Ontario's manufacturers. Steelmakers, for example, have been deprived of upwards of C\$6bn of work.

Even so, the recession last year hit Ontario slightly less than Canada as a whole. Its output declined by about 4 per cent, less than the rest of the country. Its jobless unemployment of 11.2 per cent is less than the national average. Its better than average performance was due in part to a strong performance by the service sector where there was a net increase in employment—and a better than expected output from the automotive industry.

The cancellation by Chrysler of a C\$350m diesel engine plant in Windsor, which the provincial government was to help to finance, has come as a blow, but the motor industry, which accounts for 35 per cent of manufacturing exports, is continuing to invest substantially.

Some economists believe that Ontario could pick up faster than the rest of Canada. Normally, 78 per cent of its exports go to the U.S. and the recovery across the border is already having an impact on some Ontario industries, especially those related to the motor industry, but the Conference Board of Canada is predicting real growth in 1983 of only 1.1 per cent.

Nicholas Hirst

ONTARIO IS INVESTING IN TOMORROW

The Province of Ontario understands that to provide a sound, secure environment for foreign investment, it is essential to be both in touch with, and equipped for, tomorrow. The strength of our number of future oriented industries are concrete testimony to the depth of our commitment to tomorrow.

But there are many other fundamental reasons why Ontario is one of North America's highest potential growth areas.

Our location is ideal. We are in the very hub of the heavily industrialized northeast sector of the continent: less than one day's trucking from the bulk of North

America's industrial market. Our labour force, both skilled and unskilled, is one of the finest on the continent. Labour and benefits costs are generally lower in Ontario than neighbouring U.S. regions.

We have abundant natural resources, including extensive deposits of nickel, zinc, uranium, copper and iron, all of which will play an increasingly important role in our tomorrow. Our energy resources are secure and competitively priced. Our industrial electricity rates are lower on average than British, European and U.S. rates. And in both the public and private sectors, a great deal of capital is being invested in alternative energy development that will continue to keep us energy secure for many tomorrows to come.

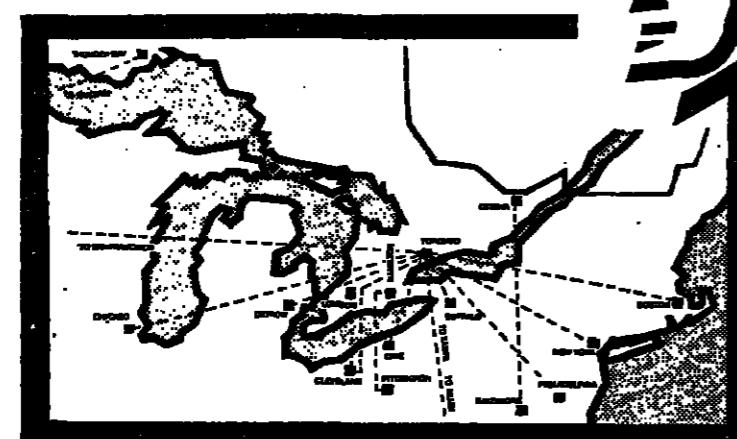
From a strictly dollars and cents point of view, Ontario has a great deal to offer too. An attractively priced Canadian dollar, a highly efficient and mobilized construction industry, that can set up your plant as quickly and professionally as any in North America, more than 30,000 acres of fully serviced industrial land, extensive transportation and communication links, a competitive tax environment, top-ranked research and development facilities and one of the most sophisticated international banking systems in the world.

Add to this, the benefits of living in one of the most beautiful places and enjoying one of the highest standards of living in the world, and you can easily see that Ontario adds up to quite a package.

Ontario is an aggressive, innovative and competitive business environment with a heavy investment in tomorrow.

There's no better place for you to be today.

To find out the entire story contact Ontario's representative in those cities listed below.



LET'S DO BUSINESS.

ONTARIO CANADA

Ontario House
Charles II Street
London SW1Y 4GS, England
Tel: 01-930-6404
Telex: 51-262517

Government of Ontario, Canada
Bockenheimer Landstr. 51/53
D-6000 Frankfurt/Main 1, Germany
Tel: 49-611-72-0971
Telex: 41-416176

Honourable Gord Walker
Minister of Industry and Trade



Honourable William G. Davis
Premier of Ontario

Ontario House
103, rue du Faubourg St-Honoré
75008 Paris, France
Tel: 33-1-563-16-34
Telex: 42-650865

Ontario House
97-99 rue Royale
1000 Brussels, Belgium
Tel: 32-2-216-0800
Telex: 46-63559